

DAU and NDIA to Sponsor Defense Systems Acquisition Management Course Offering for Industry Managers

The Defense Acquisition University and the National Defense Industrial Association will sponsor an offering of the Defense Systems Acquisition Management course Sept. 13-17, 2010, at the Hyatt Regency O'Hare in Rosemont, Ill. The course is targeted for industry program managers, assistant program managers, systems engineers, industry personnel serving on DoD Integrated Product Teams, and other personnel who must interface with DoD program offices involved in program development and execution. The result of successful completion of this course is a comprehensive understanding of the environment and driving forces affecting your DoD counterparts that will significantly increase your awareness and effectiveness in dealing with programmatic issues.

The course is also open to a limited number of DoD personnel in grades O4-O6 and GS 13-15, tuition-free. Government students should already be certified at Level II to obtain maximum benefit from this course. Government employees and supervisors may apply the DSAM course towards fulfillment of the DoD requirement for acquisition workforce personnel to earn 80 Continuous Learning Points every two years. DSAM counts for 34 CL points, or 3.4 Continuous Education Units (CEU). DSAM presents the same acquisition policy information provided to DoD students who attend the DAU courses for acquisition certification training. It is designed to meet the needs of defense industry acquisition managers in today's dynamic environment, providing the latest information related to:

- Defense acquisition policy for weapons and information technology systems, including discussion of the DoD 5000 series (directive and instruction), and the *Defense Acquisition Guidebook*
- Defense acquisition reform and initiatives
- Defense acquisition procedures and processes
- The Planning, Programming, Budgeting, and Execution process, and the congressional budget process
- The relationship between capability needs determination, resource allocation, science and technology activities, and acquisition programs.

All course materials will be provided to students on CD-ROM. It is highly recommended that students bring a laptop computer to the class. If you do not have access to a laptop, please contact the respective meeting planner as soon as possible. There will be a limited number of laptops available for use through NDIA, so please call early.

For further information, see "Courses Offered" under "Meetings and Events" at www.ndia.org. Industry students contact Michelle Hariston at mhariston@ndia.org or 703-247-9478. A limited number of experienced government students may be selected to attend each offering. Prospective government students must first contact Karen Byrd at 703-805-3728 or e-mail Karen.Byrd@dau.mil prior to registering with NDIA.

"No Reset" Test Policy

The Defense Acquisition University implemented a "no reset" test policy beginning mid-May with Fundamentals of Systems Acquisition Management (ACQ 101) and Fundamentals of Systems Planning, Research, Development, and Engineering (SYS 101). No reset means that if a student fails the third attempt at a distance learning exam, the instructor cannot reset the courseware for additional attempts. Students already enrolled in a course under the older policy, which allowed an instructor to reset failed attempts, will not be impacted. These student sections under the older policy will not accept new enrollees and will close out after students graduate. When the no reset test policy is implemented, new course versions with new student sections will start. The rollout date is not specific because technical difficulties and emerging priorities shift launch timing. The no reset test policy will be implemented with all remaining distance learning courses in phases over a time period of 3 months.

The DAU Help Desk will continue to assist students if they believe a failure occurred due to a technical problem. If the student disputes a Help Desk decision, the Help Desk will forward the trouble ticket to the leadership at DAU's Global Learning and Technology Center, who will review the circumstances and determine whether or not to reinstate the courseware. A student may initially challenge course content (including test questions/answers content) with the instructor. If the student continues to dispute a decision about course content, the course manager regional representative will review and make a decision first. If the student continues to dispute the course manager's decision, the instructor's regional associate academic dean will make a final decision.

DAU Chair Established at the Industrial College of the Armed Forces

On April 28, Frank J. Anderson Jr., DAU president, and Navy Rear Adm. Garry E. Hall, commandant, Industrial College of the Armed Forces (ICAF), signed a Memorandum of Agreement establishing a DAU chair at ICAF.

The mission of ICAF is to prepare selected military officers and civilians for strategic leadership and success in developing the nation's national security strategy and in evaluating,

DEFENSE ACQUISITION UNIVERSITY STRATEGIC PARTNERSHIPS

Through the years, the Defense Acquisition University has established strategic partnerships with universities and colleges, defense-sector corporations, professional associations, other government agencies, and international organizations. Such partnerships with academic institutions allow Defense Acquisition Workforce members to transfer DAU course work toward college and university degrees and certificates. Partnerships with industry, professional societies, government agencies, and international organizations focus on sharing training materials, tools, modules, and training opportunities. A complete database of DAU Strategic Partnerships can be found at www.dau.mil/aboutDAU/Pages/partnerships.aspx. In July 2010, an additional partnership was added to the database:

DAU and IP Solutions, LLC (IPS) Partnership

The Defense Acquisition University (DAU) and IP Solutions, LLC (IPS), in partnership with the Stanford Center for Professional Development (SCPD) at Stanford University, have established a strategic partnership agreement to provide educational opportunities for Defense Acquisition Workforce personnel. Through this partnership, IPS and SCPD offer Defense Acquisition Workforce personnel the Stanford Advanced Project Management (SAPM) program at a discounted rate. The SAPM program is a project management certificate program focused on strategic execution and performance improvement.

For information on the DAU discount, visit www.ipslearning.com/landing/DAU/government-DAU.html. For more information on the Stanford-IPS programs, visit www.ipslearning.com/.

marshalling, and managing resources in the execution of that strategy. Completion of a rigorous curriculum results in graduates receiving a Master of Science degree in national resource strategy. Acquisition is an integral element of the core curriculum.

During a ceremony held at ICAF to mark the occasion, Anderson and Hall commented on the importance of engagement and enhancing the existing relationship between the two institutions. As stated in the jointly signed agreement, "... The presence of a DAU faculty member at ICAF is intended to enhance the interaction between and mutual understanding of DAU and ICAF faculty and students; to increase the understanding of defense acquisition and program management capabilities, mission, and functions consistent with DAU and ICAF interests; and to serve as a conduit between DAU and ICAF."

The DAU chair establishes an in-residence DAU faculty at ICAF to teach in the core acquisition courses, the Senior Acquisition Course (ACQ-401), industry study, and other acquisition-related ICAF courses and electives. The DAU chair will also coordinate and teach in DAU's Program Manager's Course (PMT-401) elective at ICAF; promote cooperation in research, writing, and publication in *Defense*

Acquisition Review Journal and *Defense AT&L* magazine; and serve as the primary faculty advisor to Senior Acquisition Course students.

Tony Romano, associate dean for Outreach and Mission Assistance at Defense Systems Management College-School of Program Managers, has been selected as the inaugural DAU chair to begin serving at ICAF this summer

DAU Adds New Special Interest Area to its Acquisition Community Connection Website

The Defense Acquisition University has established a Smart ShutDown Performance Support Special Interest Area (SIA) within its Acquisition Community Connection portal concerning the topic of DoD Program Terminations (ShutDowns). The Smart ShutDown Performance Support (SSPS) SIA provides a forum for information exchange and peer-to-peer discussions in respect to acquisition organization enterprise best practices to accomplish smart, disciplined, efficient, and effective program terminations when required to do so. The DAU President has approved the Smart ShutDown Performance model construct to support all Services and acquisition organizations in this goal. The SSPS SIA provides the defense acquisition community with a forum for their "voice to be heard" in identifying goals,

processes, shortfalls, issues, best practices, plans, and considerations in all aspects of program termination activities. All contributions to this effort can be submitted to this SIA or to a global e-mail address, SmartShutdownPS@dau.mil. Review the new SIA at <https://acc.dau.mil/smartshutdown>.

DAU Course Material Now Available Anytime, Anywhere

Did you know that DAU student course materials are always available whether you are formally enrolled in a course or not? Now you can browse all DAU course (resident and online) material directly. All DAWIA course material is available without charge and without having to log into the system. The type of material offered includes general course announcements, course objectives and strategies, pre-course information, and select other course materials. To access the material, go to <https://myclass.dau.mil> and select the "public use" tab at the top right.

Emerging Technology Collaboration Center Opens in Orlando

On May 13, 2010, the Joint Advanced Distributed Learning Co-Lab (JADL) and the Defense Acquisition University formally opened their partnership lab in Orlando, Fla., with a ribbon-cutting ceremony. The lab, named the Emerging Technology Collaboration Center, is a space where related organizations around Orlando can showcase their work, leverage similar efforts, and work together to build better technologies.

DAU's Teaching and Learning Lab (TALL) Orlando will be a subcomponent within the partnership lab, allowing DAU to test future classroom capabilities and the introduction of games, virtual worlds, and large-scale simulations into DAU's infrastructure.

Online Integrated Life Cycle Chart Now Live

The online Integrated Life Cycle Chart (ILC) (aka horse blanket, wall chart, and IFC) is now available at <https://ilc.dau.mil>. The ILC Web-enabled version has replaced the .pdf placeholder that had been in place since June of 2009. The ILC was officially launched in mid-May 2010. The online ILC is based on v5.3.4, June 15, 2009, and reflects 5000.02 direction and guidance from the *Defense Acquisition Guidebook* (DAG). Note that the recently released program and budget guidance of April 2010 is not reflected in the ILC; however, a statement informing users of the recent changes has been posted on the ILC site.

Paper and .pdf formats of the chart will continue to be available.

Several new features and design changes have been incorporated into the chart that improve the quality of the product. The chart now links to ACQuipedia articles rather than ILC-specific templates. These are either simple definitions with topic search results or full ACQuipedia articles with narrative and references. DAU plans to develop each of the simple articles into full articles over time.

Contact ilc@dau.mil if you have questions or feedback on the product.

West Region Brings Defense Acquisition Guidebook to Smartphones

Tim McLean

Smartphones have matured to the point where they can be used as a tool to increase productivity for DoD personnel. To that end, DAU must investigate a smartphone's usefulness in the classroom as well as in the workplace for acquisition-related problem solving.

As the *Defense Acquisition Guidebook* (DAG) is updated on a monthly basis, the new and updated information provided needs to be in the hands of the users in a timely manner. Personnel with access to the Internet via a desktop or a laptop can see the updates and use the DAG in a seamless manner; however, when these same users are away from their desk, the updated information remains locked away on the Internet.

Professionals with smartphones can access this information via the Web browsers on their cell phones; however, the DAG is not as usable. A smartphone's Web browser can see the same Internet information, but the screens on smartphones are much smaller. By presenting the same DAG in a mobile phone-friendly way, spectacular and usable results can be achieved, thus opening acquisition information to anyone with cell phone coverage. As a proof of concept, Chapter 4 (Systems Engineering) of the DAG was reformatted for smartphones (iPhone, Droid, Palm Pre, etc.). The information from the online DAG was manipulated into a framework that uses Java to present html in a way that mimics the iPhone's graphical user interface. Because the interface is already familiar to smartphone users, navigating through the DAG on a small screen is as easy as checking e-mail or texting.

The reformatted DAG is called the "Pocket DAG" because now the DAG can be in an acquisition professional's pocket any time he or she needs it. A beta version of Chapter 4 can be seen at <http://members.cox.net/tim-mclean/dagi.html>.