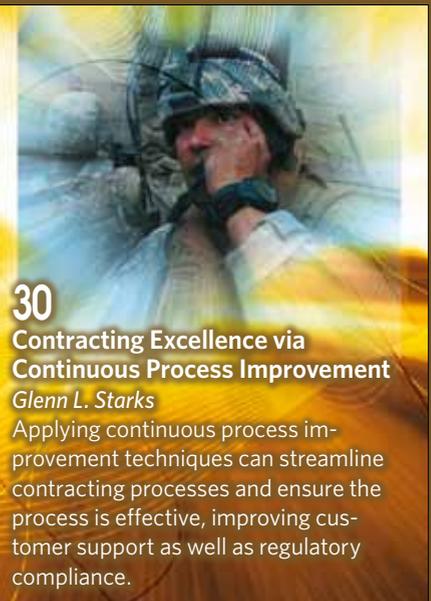




**The Future of Acquisition Excellence**

- James Thomsen, principal civilian deputy, Assistant Secretary of the Navy for Research, Development and Acquisition
- Lt. Gen. N. Ross Thompson III, military deputy, Office of the Assistant Secretary of the Army for Acquisition
- Lt. Gen. Mark D. Shackelford, military deputy, Office of the Assistant Secretary of the Air Force for Acquisition

Senior acquisition representatives from the Army, Navy/Marine Corps, and Air Force discuss the changes their respective military services are facing, particularly with the recent changes in the acquisition community and the call to hire and recruit more acquisition professionals.



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**Contracting Excellence via Continuous Process Improvement**

*Glenn L. Starks*

Applying continuous process improvement techniques can streamline contracting processes and ensure the process is effective, improving customer support as well as regulatory compliance.

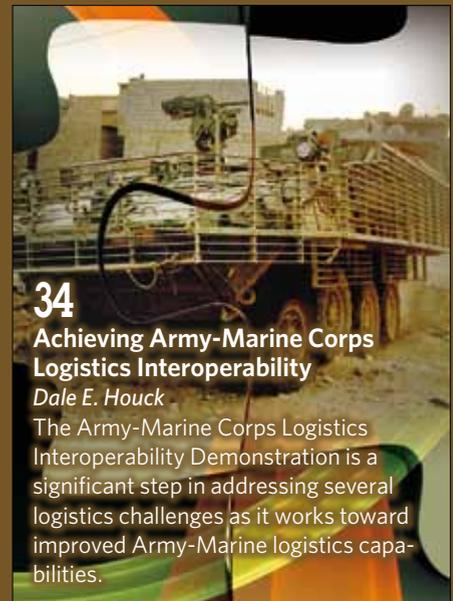


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**Let's Fix It**

*Scott Reynolds*

Building a case for urgency when it comes to fixing DoD's acquisition of major capabilities is simple: just implement five recommendations that have been noted numerous times but never consistently implemented. They don't require significant effort on DoD's part, and they can help bring credibility back to DoD acquisitions.



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**Achieving Army-Marine Corps Logistics Interoperability**

*Dale E. Houck*

The Army-Marine Corps Logistics Interoperability Demonstration is a significant step in addressing several logistics challenges as it works toward improved Army-Marine logistics capabilities.

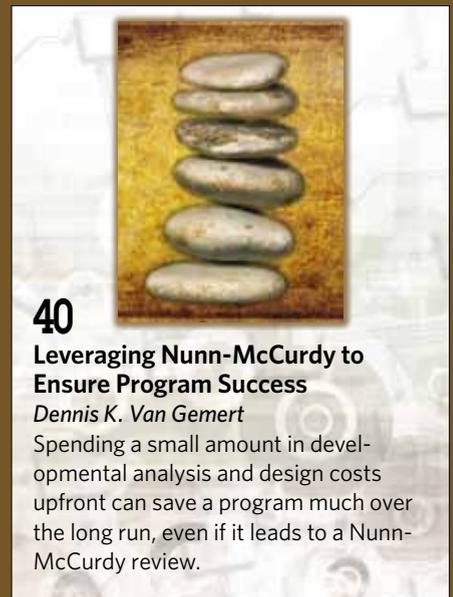


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**There Are No Facts About The Future**

*Lt. Col. Dan Ward, USAF*

If one meteorologist predicts a 50 percent chance of rain and another predicts a 25 percent chance of rain, who is right if it does rain? Is one in greater error than the other if it doesn't rain? And why do we spend so much time worrying about the future when there is no certainty in what's going to happen?

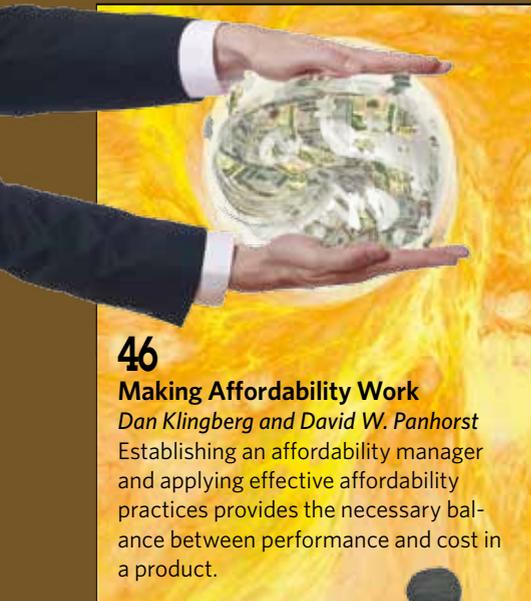


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**Leveraging Nunn-McCurdy to Ensure Program Success**

*Dennis K. Van Gemert*

Spending a small amount in developmental analysis and design costs upfront can save a program much over the long run, even if it leads to a Nunn-McCurdy review.



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**Making Affordability Work**

*Dan Klingberg and David W. Panhorst*

Establishing an affordability manager and applying effective affordability practices provides the necessary balance between performance and cost in a product.



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**Lighten Up: Another Irreverent Look at Project Management**

*Wayne Turk*

Humor can help program managers survive the unreasonable expectations, unrealistic schedules, unworkable budgets, scarce resources, and frequent crises that are part of most projects.



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**The Motivated Project Team**

*Brad Hierstetter*

Fostering and maintaining high levels of motivation within team members is one of the foremost challenges confronting project managers.

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