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Effects Through Acquisition: Leveraging the Power of Contingency Contracting

Andrew S. Haeuptle and Renanah Miles

After nearly 10 years in Afghanistan, dozens of contingency contracting offices still operate independently, without a unified strategic focus and with gaps in checks and balances. A lead organization charged with integrating the acquisition continuum from requirement to disbursement will help ensure a secure and peaceful economy in Afghanistan.



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Acquisition Program Management Challenges in Afghanistan Part 2: Afghan Vendor Base

Maj. Darren W. Rhyne, USAF

A dearth of raw-materials manufacturers. Vendors with no U.S. government contracting experience. Locations with no address. Vendor challenges in Afghanistan are many. But so are the strategies for surmounting them.



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Stephen A. Devaux

Drag and drag cost are two important metrics often missing from critical path analysis. Using formulas to determine the true cost of an activity, including delays it could produce, can help stay on the path to success.

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Knowing and Loving Your KO: A Guide for Program Managers Part 2: Getting to Yes

John Krieger

Working with a contracting officer is easier if you learn to see the world through KO lenses. Meet regularly, establish a standard operating procedure, negotiate a contract on big or critical projects—and consider reading the entire Federal Acquisition Regulation.



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Developing a Continuous Improvement System

Scott S. Haraburda and Lara E. Zilafro

How does an organization make continuous improvement happen? Crane Army Ammunition Activity uses a six-part process—one that has proven successful in at least two major CAAA initiatives.

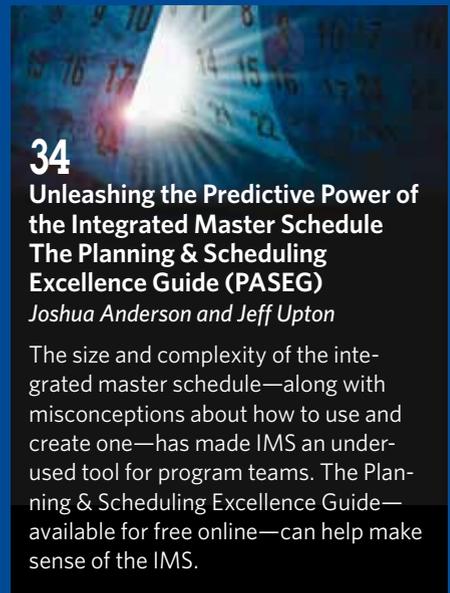


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Unleashing the Predictive Power of the Integrated Master Schedule The Planning & Scheduling Excellence Guide (PASEG)

Joshua Anderson and Jeff Upton

The size and complexity of the integrated master schedule—along with misconceptions about how to use and create one—has made IMS an underused tool for program teams. The Planning & Scheduling Excellence Guide—available for free online—can help make sense of the IMS.



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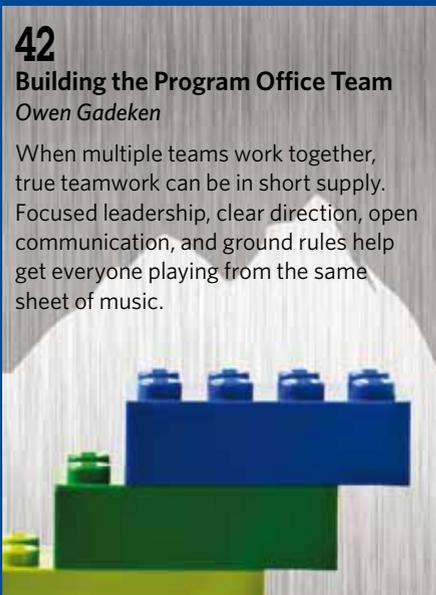


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Overemphasis on process in program management can lead to insufficient focus on outcomes, the author writes in his final piece for *Defense AT&L*.



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