

ICAF Industry Fellows Program

Building a Better Relationship between Government and the Private Sector

Each year, the National Defense University can accept up to 10 non-government civilian students into the ICAF student body through the Industry Fellows Program. These students add an extremely valuable element to the Industrial College of the Armed Forces (ICAF) student body. Their business experiences and perspectives enhance the learning experience for all students, and the relationships established during the academic year pave the way for greater understanding between industry and the Department of Defense.

American Industry Representation at ICAF

The industry fellows complete the full executive-level course of study at ICAF and graduate with a master of science degree in national resource strategy. ICAF's industry fellow graduates include personnel from the following companies:

- DaimlerChrysler Aerospace
- European Aeronautic Defense and Space Company (EADS)
- General Dynamics
- General Motors Corporation
- GTE Government Systems
- Hughes Aircraft Company
- KPMG
- Lockheed Martin
- McDonnell Douglas
- Raytheon
- Sikorsky Aircraft
- TRW
- Boeing

Feedback from these graduates and their sponsoring companies confirms that all involved have found the educational experience immensely valuable. Indeed, many ICAF Industry Fellow graduates, like their U.S. military, U.S. government, and International Fellow classmates,



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have risen to senior executive positions with their firms.

The ICAF student body of senior military officers, federal government civilians, and international fellows from 20 nations has extensive experience in defense operations, acquisition, program management, contracting, logistics, supply chain management, and other related areas. During the year, our military and government students explore with our private sector students a broad range of issues that are common in the defense industry. They are led in this endeavor by an outstanding faculty. ICAF

maintains a faculty/student ratio of one-to-three—unprecedented in postgraduate education. Personal contacts established at ICAF have helped foster long-term friendships that are mutually beneficial to industry, government and international agencies, and the military.

20-Seminar Curriculum

The ICAF class of approximately 300 students is divided into 20 seminars, with 15 military and civilian students in each seminar. The curriculum includes studies in leadership, economics, acquisition, strategic planning, and ethics. During the spring semester, each seminar will study and analyze one of the following industries:

- agribusiness
- aircraft
- advanced manufacturing
- biotechnology
- construction
- education
- electronics
- energy
- environment
- financial services
- health care
- information systems
- land combat systems
- weapons
- news media
- shipbuilding
- space
- strategic materials
- strategic supply
- transportation

Merit Selection Process

The attendance of private sector students at ICAF enhances both military and civilian students' understanding of the private sector as well as its clear linkage and relationship to the national security process. Admission of private sector students is limited to 10 students per academic year and based on a merit

selection process. Their presence offers a greater divergence of thought and a wider spectrum of valuable experience and dialogue. In turn, the college program expands and enhances the private sector students' knowledge of national security issues and sharpens their analytical skills. We strongly hold the view that this program serves to build a better relationship between government and the private sector, a relationship so critical to our future national security needs.

Tuition cost is \$56,000 for the academic year. This cost includes extensive domestic and international travel (totaling approximately 30 days), primarily during spring semester. Travel supports the Industry Study program and forges relationships with private industry.

Private sector industry candidates must:

- Be nominated by corporate/division vice president/equivalent, or higher
- Submit a nomination package that adequately addresses the nominee's leadership potential and reflects his or her

position in a comprehensive corporate leadership development program

- Be from an industry or service segment that is relevant and pertinent to ICAF's mission of developing strategic leaders for resource management as it affects U.S. national security strategy
- Possess a bachelor's degree from an accredited college/university
- Possess a Secret security clearance
- Be available/cleared for worldwide travel in conjunction with the ICAF curriculum

Application Review Process

- Nomination Packages will be reviewed by the dean of students and the director of the Industry Fellows Program
- The ICAF dean of students has the final decision authority. The final selection of students will be based on the review process, which considers Officer Professional Military Education Program (OPMEP) guidance; and selections will be made on a "most qualified" basis per the criteria previously described.
- Selected applicants will be notified immediately as part of a rolling ad-

missions process until the industry fellow quota has been filled for the coming academic year.

- Qualified applicants not selected for the coming academic year will be offered "alternate" status on the same "most qualified" basis
- Qualified applicants not selected for the coming academic year will be encouraged to reapply for the following year, although no guarantees can be made regarding subsequent admission.

Editor's Note: Air Force Col. Mike Falvey, associate dean of faculty, and retired Navy Capt. Phil Kasky, dean of students, are available to discuss the program in greater detail with you or your representative. Please contact them at (202) 685-4758/77 if you have any questions regarding this program.

The National Defense University Industrial College of the Armed Forces is located in Building 59, 408 4th Avenue, Fort McNair, Washington, D.C. 20319-5062.

David Packard Award Submissions for 2004

The office of the director, Defense Procurement and Acquisition Policy, is in the process of reviewing the time table for submissions of the David Packard Award nominations for 2004. They are working to develop a time table that will coincide with, and allow presentations of, these awards at the annual Program Executive Officers/Systems Command (PEO/SYSCOM) Commanders' Conference. The fall conference is currently scheduled for Dec. 3-5, 2003, at Scott Hall, Fort Belvoir,

Va. Once again, it will be hosted by the Defense Acquisition University.

At this time, they are not accepting submissions but will announce the due date for applications in the near future. The formal announcement requesting submissions will be provided to the Service Acquisition Executives and also placed on the Defense Procurement and Acquisition Policy Web site at:

[HTTP://WWW.ACQ.OSD.MIL/DPAP/](http://www.acq.osd.mil/dpap/)