

U.S. ARMY PEO ENTERPRISE INFORMATION SYSTEMS (PEO EIS) INDUSTRY DAY

The U.S. Army Program Executive Office Enterprise Information Systems (PEO EIS) and the the Armed Forces Communications-Electronics Association (AFCEA) Belvoir Chapter/Federal Business Council, will sponsor the second PEO EIS Industry Day March 17-18, 2004, at the Sheraton National Hotel in Arlington, Va.

Industry Day will provide a forum for PEOs to highlight their key role in Army Transformation—focusing on contemporary information technology initiatives. Project and Program Managers (PMs) will be sharing their vision and goals with their industry counterparts in areas of process improvement and strategic movement to a well-connected Objective Force. This year's theme will be "Integrating IT for Warfighters." For details and on-line registration, go to < <https://my.eis.army.mil/pws/index.htm> > .

2004 INTEROPERABILITY AND SYSTEMS INTEGRATION CONFERENCE

The 2004 Interoperability and Systems Integration Conference will be held March 22-25, 2004, at the Hyatt Regency Denver, Denver, Colo. The call for papers and the advanced conference announcement will be mailed in the near future and will be available for viewing at < <http://www.ndia.org> > .

AIR FORCE 2004 ACQUISITION TRAINING MANAGERS CONFERENCE

SAF/AQXD will be sponsoring the 2004 Acquisition Training Managers Conference on March 23-26, 2004, at the Southbridge Hotel & Conference Center in Southbridge, Mass. This conference is a chance for all Air Force acquisition training managers to get hands-on computer training on all of the acquisition tools available to Air Force acquisition training managers and to the acquisition workforce. This year's conference will focus on Continuous Learning. Check the Conference Web site at < http://www.safaq.hq.af.mil/acq_workf/training/conference/index.htm > for more information and updates.

DTIC ANNUAL USERS MEETING AND TRAINING CONFERENCE

The 30th annual meeting of the Defense Technical Information Center (DTIC) user community returns to the ambience of Old Town Alexandria, Va., March 29-April 1, 2004. Past participants have typically included technical information careerists as well as DTIC customers, including scientists, engineers, and

professionals in the federal technology research, development, information science, and acquisition communities. Conference participants represent the Department of Defense, other federal agencies, their contractors, and potential contractors.

The agenda will squarely address changing information sources and technologies in support of research, development, test, and engineering programs. There will be training sessions with up-to-date background to help you keep pace with rapidly changing Defense needs in the technical information environment. Government and commercial exhibitors will be on-hand to demonstrate their latest information technologies. With a variety of speakers and sessions on topics of current interest and controversy, you will be able to meet the experts, ask questions, and express opinions.

More specific details will be posted as they are developed at < <http://www.dtic.mil/dtic/annualconf/> > . Registrations will be available online after Jan. 5, 2004. For more information contact DTIC's Conference Coordinator at: (703) 767-8236, DSN 427-8236, DSN 427-8236, or e-mail confinfo@dtic.mil.

DOD ADVANCE PLANNING BRIEFING FOR INDUSTRY (APBI) CHEMICAL BIOLOGICAL DEFENSE

The Joint Program Executive Office for Chemical Biological Defense (JPEO-CBD) will host a DoD Chemical Biological Advance Planning Briefing for Industry (APBI) on April 6-7, 2004, at the Kossiakoff Center, Laurel, Md. The APBI will include details on the Joint Service mid- and long-range research, development, test, and evaluation (RDT&E) plans and programs, future production projections, and emerging military doctrine. For questions regarding the 2004 Chem Bio APBI, please call Angie Gress at (703) 247-2568 or send an e-mail to agress@ndia.org.

NATIONAL CONTRACT MANAGEMENT ASSOCIATION-WORLD CONGRESS 2004

Register today for the National Contract Management Association's annual conference—World Congress 2004, April 26-28, at the Renaissance Orlando Resort at Seaworld in Orlando, Fla. This extensive program offers educational and training opportunities to a wide range of contract management professionals in the commercial, government, and international communities.

Participate in an event that will change the face of business. World Congress offers:

CONFERENCES, WORKSHOPS & SYMPOSIA

- Networking Opportunities
- Career Center
- Expanded Exhibit Hall with Vendor Demonstrations
- Pre-conference Workshops
- 12 Concurrent Track Sessions.

Exhibit and sponsorship opportunities are available now. For more details, please visit the World Congress Web site at < <http://www.ncmahq.org/meetings/WC04> > or e-mail us at meetings@ncmahq.org.

40TH GIDEP WORKSHOP AND INFORMATION SHARING CONFERENCE

The Government-Industry Data Exchange Program (GIDEP) in conjunction with the GIDEP Industry Advisory Group (IAG) is pleased to announce its 40th Workshop and Information Sharing Conference to be held at the Sheraton Society Hill in Philadelphia, Pa., May 18-20 2004. The theme for the conference is "Networking for Solutions."

The Workshop provides an excellent opportunity for learning what GIDEP has to offer, how to derive benefits from using the program, and networking with members of the GIDEP community. Tuesday and Wednesday mornings will focus on government and industry "scenario-based" presentations respectively. During Tuesday and Wednesday afternoons, a mini version of the GIDEP annual Clinic will be offered. Thursday the 20th will be dedicated to diminishing manufacturing sources and material shortages (DMSMS) topics.

Speakers include: Dr. Michael A. Greenfield, associate deputy administrator for technical programs, NASA Headquarters; Dr. Michael Stamatelatos, director, safety and assurance requirements division, Office of Safety and Mission Assurance, NASA Headquarters; Rick L. Malone,

vice president, mission success, Lockheed Martin Space Systems Company Space and Strategic Systems; John Becker, staff specialist, assistant deputy under secretary of defense for supply chain integration.

For complete information and online registration visit the GIDEP Web site at < <http://www.gidep.org> > . To contact the GIDEP operations center call 909-273-4677.

DEFENSE PROCUREMENT CONFERENCE

The Defense Procurement Conference, sponsored by the Office of the Director, Defense Procurement and Acquisition Policy, will be held May 25-28, 2004, in Orlando, Fla. Attendance is by invitation only. More information will be posted as it becomes available at < <http://www.acq.osd.mil/dpap/Conferences/index.htm> > .

FEDERAL ACQUISITION CONFERENCE & EXPO (FACE) 2004

The Federal Acquisition Conference & Expo (FACE) 2004, sponsored by the Federal Acquisition Council and General Services Administration, is a forum for acquisition professionals and policy makers to share their insights and experiences. This year's event will be held in Washington, D.C., on June 2-3, and Dayton, Ohio, on June 22-23. FACE provides a full range of training on the latest acquisition issues and an opportunity to review exhibitors' products and services. Attendees receive Continuous Learning Points. The 2004 winners of two prestigious acquisition awards will also be announced: Procurement Round Table Elmer Staats Award and the Ida Ustad Award. For more information on the conference, watch for updates on the Federal Acquisition Council Web site at < <http://www.fac.gov> > .

Joint Program Working Group

On Nov. 18 and 19, 2003, the Joint C4ISR Decision Support Center (DSC) held a Joint Program Working Group (JPWG). The JPWG was sponsored by Dr. Nancy Spruill, Director, Acquisition Resources and Analysis, Office of the Under Secretary of Defense (Acquisition, Technology and Logistics), and John Landon, Office of the Assistant Secretary of Defense (Networks and Information Integration). Virginia Wiggins of the DSC led the JPWG, and Bill McGovern of the Defense Acquisition University (DAU) acted as facilitator. The two-day event was hosted by DAU in the Management Deliberation Center at Fort Belvoir and

was attended by 20 representatives from 15 separate joint programs.

The purpose of bringing the joint program managers together with the DAU was to identify common joint program management issues and provide recommendations to resolve those issues to DoD senior leadership. Through prior studies and analysis, the DSC and other DoD components have recognized that Service-centric acquisition and requirement processes do not work for joint programs and actually create impediments to success.

The DSC has identified specific critical characteristics of a successful program that include:

- Single program manager
- Authority matches responsibility
- Single acquisition executive
- Funding authority
- Well understood issue resolution process

Highlights of the JPWG included:

- Presentation on the updated Defense Acquisition Framework (DoD 5000 Series) and new Joint Capabilities Integration and Development System (JCIDS).
- Progress report on updating the 1996 *DoD Joint Program Manager Handbook*.
- Individual presentations from each joint program office in attendance on their mission, programs, and joint management issues.
- A brainstorming session with select focus groups that identified specific issues and formulated recommendations for resolving problems related to culture, oversight, personnel and training, policy and statute, as well as requirements.

Working Group findings were recorded and placed on the new Joint Program Working Group Web site that is part of the Acquisition Community Connection at < <http://acc.dau.mil> > . The Web site is currently set up for those who attended and will be expanded for those in other joint programs who wish to participate in the Joint Program Community of Practice.

Some specific issues identified were:

- Lack of and/or poor definition and control of joint requirements; acquisition approval process allows blockage of joint requirements by single military service (e.g., resource withdrawal, veto, etc.).
- Distrust between military services causing parochialism and competition and affecting decisions regarding requirements, funding, personnel and staffing, and management.
- Poorly defined, documented, and enforceable roles and responsibilities at the OSD, joint, Service, and agency levels result in inefficient and sub-optimal program execution. Problems are created by conflicting direction, inconsistent communication, and inter-organizational disputes.

JPWG-03 was conducted in a non-attribution environment. The program offices were allowed to make comments openly on where improvements could be made to improve the process, which will ultimately benefit the end-user, the joint warfighter.

The lessons learned will be incorporated into an update of the 1996 *DoD Joint Program Management Handbook*.

It is anticipated that the Joint Program Working Group and DAU will continue their efforts to develop ways to improve joint acquisition processes. The plan is to expand the forum and meet periodically with ongoing joint programs to provide an avenue for evolving the joint processes that will deliver joint capabilities faster and better.

PEO/SYSCOM Commanders Conference

2003 PEO/SYSCOM COMMANDERS CONFERENCE TRANSFORMING ACQUISITION, TECHNOLOGY, AND LOGISTICS TO COMBAT FUTURE THREATS IN UNCONVENTIONAL ENVIRONMENTS

Marcia Williams

The 2003 Program Executive Officer/ Systems Command (PEO/SYSCOM) Commanders Conference was held at the Defense Acquisition University (DAU) facilities, Fort Belvoir, Va., Dec. 3-5, 2003. This annual conference brought together approximately 400 senior leaders in the Department of Defense Acquisition, Technology, and Logistics community and their industry counterparts.

Acting Under Secretary of Defense (Acquisition, Technology and Logistics) Michael W. Wynne hosted the 2003

conference on "Transforming Acquisition, Technology and Logistics to Combat Future Threats in Unconventional Environments."

The first day featured an afternoon of special topic sessions, which included a host of former and current initiatives critical to the accomplishment of the acquisition, technology and logistics mission in DoD. Special sessions included "Contracting Challenges in an Evolutionary Acquisition Environment," "Earned Value Management," "DFARS Transformation—the Next Evolution," and related subject matter issues.

In the official opening ceremony on the second day, Wynne provided an overview of many of the issues and challenges facing the DoD and industry today, highlighting the importance of the roles each of the attendees and organizations played in supporting the warfighter.

The opening day also saw a keynote address by Marine Lt.Gen. James E. Cartwright and three informative panel sessions: "Enabling Technologies Supporting the Warfighter," "The Human Capital Crisis—What are DoD and Industry Doing About It?" and "Aligning the DoD 5000 Instruction and JCIDS: Implementing the Chairman's New Capabilities-based Process for Identifying and Satisfying the Warfighter's Needs."

Attendees also heard a luncheon presentation on homeland security by Dr. David F. Bolka, director, Homeland Security Advanced Research Projects Agency. Bolka provided a summary overview of many of the operations homeland security is involved in and its expanding relationships with the DoD.

The final day of the conference included a presentation on "Small Business, A Useful Tool for the Program Manager" and two panels: "What Does the Warfighter Really Want?" and "Partnerships and Alliances with Industry: Non-Traditional Business Requirements in Unconventional Environments."

The conference included multiple displays and exhibits of the latest technology initiatives in DoD, including spectrum management, corrosion control, unique identification, and E-BIZ. To view more information on the conference, visit < www.peosyscom.com > .

Air Force Contracting E-Business Workshop

STANDARD PROCUREMENT SYSTEM PLAYS CENTRAL ROLE IN DEPARTMENT'S E-BUSINESS GOALS

During a three-day workshop in November, senior leaders from Air Force acquisition, the Standard Procurement System (SPS), and other defense agencies met with more than 200 contracting professionals from around the world who had gathered to participate in the Air Force's 2003 Contracting E-Business Training Workshop in Orlando, Fla. The Workshop focused on the big picture of e-business in the Department of Defense (DoD) and in the Air Force; the second day drilled down to the role of SPS in e-business. Additionally, the Workshop offered a host of functional and technical break-out sessions as well as vendor and other related exhibits.

The Big Picture

Charlie Williams Jr., Deputy Assistant Secretary for Contracting, Office of the Assistant Secretary of the Air Force for Acquisition, delivered the keynote address. He spoke about change acceptance and the role of Air Force procurement in supporting Warfighters in the field through strategic sourcing.

Later, Tom Bayless, Director of the Air Force Contracting Information Systems (AFCIS) Program Office, spoke about the role of the Air Force and the Acquisition Domain in



Charlie Williams Jr. (right), Deputy Assistant Secretary for Contracting, Office of the Assistant Secretary of the Air Force for Acquisition, talks with Brig. Gen. Bradley Butler, Deputy Chief Information Officer for the Air Force, during a break at the Workshop. DoD Photo

DoD's Enterprise Architecture (EA). Bayless was followed by Luncheon Speaker Brig. Gen. Bradley Butler, Deputy Chief Information Officer (CIO) for the Air Force, who works with CIOs from the Army, Navy, and other defense agencies to effect EA at the DoD level.

Strategic Sourcing, Enterprise Architecture, and SPS

Day Two of the Workshop tied it all together. "As the only standard business system in DoD, SPS is critical to the Department's ability to enable an effective EA which will, in turn, enable strategic sourcing across DoD," said Army Col. Jake Haynes, SPS Program Manager.

DAU President Talks Training

On the third day of the Workshop, Defense Acquisition University President Frank Anderson spoke about the changes in acquisition training strategy, primarily the

Strategic Sourcing Benefits

- Leverage and Cost Reduction
- Risk Reduction
- Improved Performance and Cycle Times
- Price Stability

growing role of non-traditional classroom training. Non-traditional classroom training can encompass a variety of training methodologies, including Web-delivered courses, computer based training (CBT) modules, and virtual classrooms.

For more information, go to < <https://afcis.ssg.gunter.af.mil> > and follow the workshops link.

AT&L WORKFORCE—LEADERSHIP CHANGES

AIR FORCE MATERIEL COMMAND VICE COMMANDER'S RETIREMENT SPARKS SERIES OF AFMC MOVES

Air Force officials announced Oct. 8 that **Lt. Gen. Charles Coolidge Jr.**, vice commander, Air Force Materiel Command, will retire following a 36-year Air Force career effective Jan. 1, 2004.

The president has nominated **Lt. Gen. Richard Reynolds**, presently the Aeronautical Systems Center commander at Wright-Patterson AFB, Ohio, to be the next AFMC vice commander.

Coolidge has been AFMC's second in charge since February 2000. His career took him to duties in a dozen states and a handful of foreign countries. He commanded three Air Force wings and served on the staffs of four major commands. He also served on the Joint Staff and was that body's representative to the United States-U.S.S.R. Standing Consultative Commission, which met biannually in Geneva. The general is a command pilot with approximately 4,000 flying hours.

Reynolds, once confirmed by the Senate, is slated to take on AFMC's vice commander duties which include helping manage a major command employing more than 80,000 military members and Defense Department civilians. They conduct research, development, test and evaluation and provide the acquisition management and logistics support necessary for Air Force weapons systems to operate in war and peace.

Coolidge's retirement and Reynolds' subsequent move to AFMC headquarters sparked a series of senior offi-

cer moves in AFMC units. They are: **Lt. Gen. William Looney** will leave his post as Electronic Systems Center commander at Hanscom Air Force Base, Mass., to replace Reynolds as Aeronautical Systems Center commander. ESC develops and acquires electronic command and control systems that gather and analyze information on potentially hostile forces, enabling commanders to make quick decisions and rapidly pass them on to their forces.

The president nominated **Maj. Gen. Charles Johnson II** for promotion to lieutenant general and, with approval by the Senate, he will be assigned as the new Electronic Systems Center commander as Looney departs. Johnson is currently the Oklahoma City Air Logistics Center commander at Tinker Air Force Base, Okla. **Maj. Gen. Terry Gabreski** will leave her post as AFMC's logistics director to take on the Oklahoma City ALC commander duties as Johnson departs. The center is one of three air logistics centers in the command and maintains and repairs a variety of aircraft including bombers, refuelers, and reconnaissance aircraft. Many crucial airborne accessories are also maintained at Tinker.

Brig. Gen. Gary McCoy will take on the AFMC logistics director duties as Gabreski departs. McCoy is currently the Air Force maintenance deputy director in the deputy chief of staff for installations and logistics office in the Pentagon.

Allen Beckett, a civilian in the senior executive service, will move from the principal assistant deputy under secretary of defense for logistics and materiel readiness in the under secretary of defense for acquisition, technol-