

FY14 Changes to DAU Certification Requirements

U.S. ARMY DIRECTOR, ACQUISITION CAREER MANAGEMENT OFFICE (AUGUST 2013)

FY 14 Changes to DAU Certification Requirements			
Career Field	Level	Added	Deleted
CON (C)	I	<ul style="list-style-type: none"> CLC 025 CLC 057 	None
CON (C)	II	None	CLC 057
CON (C)	III	ACQ 315 to the "Choose 1 of 7"	None
LCL (L)	II	CLC 011 and a choice of one of the following: <ul style="list-style-type: none"> EVM 101 (BCF 102 valid predecessor course) LOG 204 RQM 110 OR the combination of: <ul style="list-style-type: none"> CON 121 CON 124 CON 127 	None
LCL (L)	III	ACQ 315 to the "Choose One of Four" LOG 211 to the "Choose One of Four"	RQM 110 LOG 204
PQM (H)	I	CLE 003	CLC 024
PQM (H)	II	None	CLE 003
SPRDE-SE (S)	I	<ul style="list-style-type: none"> CLE 001 CLE 004 	None
SPRDE-SE (S)	II	LOG 103	None
SPRDE-SE (S)	III	<ul style="list-style-type: none"> CLE 012 CLE 068 	None
T&E (T)	II	TST 204 (Not available until January 2014)	TST 203

The Department of Defense (DoD) Acquisition, Technology & Logistics (AT&L) career field certification standards are implemented on Oct. 1 of each fiscal year. FY14 changes are outlined in the table to the left. For career fields not listed in the table, there are no approved changes to date. To view the most current acquisition career field certification standards required for your current acquisition position, refer to the DAU iCatalog at <http://icatalog.dau.mil/>.

Should Cost Management in Defense Acquisition

Under Secretary of Defense for Acquisition, Technology and Logistics Frank Kendall signed a memorandum, dated Aug. 6, 2013, addressing "Should Cost Management in Defense Acquisition." This memorandum refines and clarifies Better Buying Power guidance to ensure managers at every level implement should cost management in the acquisition of products, services, and programs. View the memorandum at <http://bbp.dau.mil/docs/USA003343-13%20signed%20memo.pdf>.

DAU Wins 2013 Top Learning Organization

The *Elearning!* Media Group recently released its list of *Learning!* 100 winners. In its 3rd year, the *Learning!* 100 awards honor high performance, organizational culture, innovation, and collaboration.

The Defense Acquisition University was named No. 1 out of 100 learning organizations for the best learning program in the public sector and its innovative efforts that allow the university to test technology and teaching methods for the acquisition workforce.

Learning! 100 applicants were evaluated across three criteria: Aberdeen Group's Best-in-Class Learning & Development assessment, EMG's Learning Culture index, and overall organizational performance. Each submission received a rating for each section, and scores were totaled to identify the top 100. Their individual *Learning!* 100 rankings were determined by overall performance and the impact of their learning leadership.

Despite a setback that would throw most managers into a tailspin, the DAU successfully forged ahead in 2013 with development of its Teaching and Learning Laboratory (TALL). That new lab was the deciding factor in DAU being named to the No.1 spot on *Elearning!*'s list of 2013's best learning programs in the public sector.

Last August, the original TALL facility burned to the ground. But the DAU learning team, led by Dr. Chris Hardy, immediately went to work re-establishing its mission and making a pitch to superiors to fund a new lab.

Hardy's team members were so thorough in selling the original TALL concept that they received almost immediate funding for the new facility.

"We're constructing a new TALL out of the ashes of the fire," says Hardy, the director of DAU's Global Learning and Technology Center.

Undertaking the original TALL was no small project in itself.

"A couple years ago, we wanted to keep up with emerging technology and best practices," Hardy remembers "We benchmarked various organizations, and it allowed us to move quickly."

But at the start, the group didn't have a process, a facility, a way to easily test developing technologies, or different teaching methods and formats of deliveries. In other words, they didn't really have a disciplined work-flow fleshed out or even a business case for the overall TALL initiative.

"Basically, we'd get an great idea, figure out what it would cost, and then try to deploy it," says Hardy. "This resulted in some early failures in successfully deploying new technologies, and with the amount of things that were changing, we had to do something different, so we started looking around at dedicated labs. We visited some higher-ed teaching and learning labs at M.I.T. and some others. They were mainly teaching their faculty to use the new technology for the classroom.

"But as a premier corporate university, we needed to go beyond that. We have everything from adult learning to course development, faculty technology, and workshops. We also needed a structured business case and workflow process with defined requirements (so we wouldn't just jump to a shiny toy that titillated us)."

Certainly, team members hoped that lab experiments would have a high return on investment, and that failures in the lab would not be near as costly as an unsuccessful implementation to the DAU's entire body of learners. So they investigated what would be the drivers to something like the TALL concept and formed an integrated product team.

"That type of approach also promotes a collaborative chain with buy-in from the users and the faculty," says Hardy. "The structured process itself is almost more important than just a facility."

"We have 500 faculty members that have day jobs — teaching and facilitating some 1,600 offerings a year," Hardy ob-

erves. "As with any change, you really have to not underestimate the communication needs and the training of the faculty. To get their buy-in and support, they need to be a part of the process and participate in the pilots."

Besides Dr. Hardy, key people responsible for the continuing success of the Teaching and Learning Lab include the original center director Dr. Judith Bayliss (who won the 2012 Federal Government Distance Learning Association Pioneer Award); new center director Luis Ramirez; TALL project manager Janine Leboeuf; Learning Capabilities and Integration Center director Tim Shannon; and DAU CIO Tim Hamm.

"The top-ranked organizations all drive innovation and learning impact across their organizations," says Jerry Roche, editorial director. "

DAU is a three-time winner of the *Learning!* 100, and first time as No. 1.

Learning organizations are invited to apply (or re-apply) for the 2014 Learning! 100 awards. For more information, visit the website at <http://www.2elearning.com>.

DAU West Gets First New Dean in More Than a Decade

The Defense Acquisition University West Region is under new leadership for the first time since its creation 12 years ago. Dr. Kevin Carman was recently selected as the new dean for DAU West and replaces Andrew Zaleski who retired in late June.

No stranger to DAU or Southern California, Carman spent more than 25 years in the region as both a naval officer and a civilian. While taking command of any organization in a time of fiscal austerity is sure to be a challenge, Carman is optimistic about the positive impact he believes DAU can have on other organizations—especially now.

"I am excited about the opportunities to face the acquisition and budget challenges ahead," Carman said. "Having lived through budget cycles and acquisition transition, I believe that my staff of acquisition professionals can be of tremendous value to our customers."

The customers Carman refers to aren't only the students in his classrooms. There are currently more than 20 senior program managers and leaders in DAU's Executive Coaching Program. The program is designed to help acquisition leaders chart their strategic future and achieve measurable results.

Carman explained that in addition to providing the training Defense Acquisition Workforce members need for certification, DAU provides many other valuable resources.

“Our tremendous faculty has the experience and knowledge to support many of the challenges facing programs today,” he said. “We are a source for consulting services to support program and acquisition reviews, as well as a great source for workshops that support the program for the next milestone review.”

DAU Partners with University of Fairfax on Cybersecurity

Military and civilian government employees and contractors who complete Defense Acquisition University (DAU) coursework may now be able to receive graduate credit towards a master’s or doctoral degree in cybersecurity from the University of Fairfax (UoF). Under an agreement signed by the two institutions, the UoF has conducted a prior learning assessment for a variety of DAU courses and assigned academic credit toward one of their accredited graduate degrees.

“This partnership will help the participants better understand the cybersecurity impact in developing and managing acquisition programs, projects, and systems that continue to make our nation’s warfighters the best-equipped armed forces in the world,” said Acting DAU President Dr. James McMichael.

As malicious online activity continues to grow at an unprecedented rate, severely threatening the nation’s public and private information infrastructure, the need for qualified and certified cybersecurity professionals becomes even more critical. As a result, the UoF and DAU Strategic Partnership will facilitate the opportunity for the acquisition workforce to earn critical cybersecurity certifications, as well as master’s and doctoral degrees in cybersecurity at the UoF, by applying applicable work, educational, and training experience as credits toward UoF programs of study.

“As the nation’s first graduate institution focused exclusively on the field of cybersecurity, the University of Fairfax recognizes the need for cybersecurity professionals in all fields, but particularly in national defense,” said Dr. Christopher V. Feudo, President of the University of Fairfax. “Through this partnership, the university will enhance its mission to fill the critical shortage in high-level cybersecurity practitioners in this vital area.”

More information will soon be available on the Strategic Partnership website at <http://www.dau.mil/collegecredit>.

New UMUC Center Provides Training Options

The University of Maryland University College (UMUC) has launched a new center allowing workforce members to apply courses toward Defense Acquisition Workforce Improvement Act (DAWIA) certification.

The UMUC Center for Professional Development is an official DAU equivalent provider. Federal government, military, and industry contracting professionals can now take certified acquisition courses at convenient UMUC campus locations including Quantico, Va., and Dorsey Station, in Elkridge, Md. The DAU equivalency courses can assist students in meeting training requirements for DAWIA certification. Seats available in fall 2013 include CON 100: Shaping Business Arrangements, CON 200: Business Decisions for Contracting, and CON 216: Legal Considerations for Contracting.

The UMUC Center for Professional Development also offers noncredit training and certificate programs designed to give career-changers and working professionals a competitive edge in today’s challenging job market. The noncredit programs are designed to provide employers with top talent while supporting adults who wish to acquire work-relevant skills in fast-growing government and corporate occupations in the metropolitan Washington, D.C., area. Programs are available in data analytics, project management, online security, contract management, and leadership.

For more information, e-mail the Center for Professional Development at pro@umuc.edu or call 301-985-7343.

Announcing the New Acquisition, Technology and Logistics Workforce Waiver System for the 4th Estate

4TH ESTATE DIRECTOR, ACQUISITION CAREER MANAGEMENT OFFICE (SEPTEMBER 2013)

The 4th Estate Director, Acquisition Career Management Office will be implementing an online AT&L Workforce Waiver System to improve consistency in the processing of waivers and to provide new tools for tracking and reporting waiver information. This system facilitates the preparation of waivers for all types of AT&L positions that have unique statutory or policy requirements (as outlined in Enclosure 5 of DoD Instruction 5000.66), including:

- General/Flag Officers
- Program Executive Officers
- Program Managers
- Deputy Program Managers
- Senior Contracting Officials
- Contracting Officers

The 4th Estate will be hosting a training session soon to provide an overview of waiver policy and a demonstration of the capabilities of this new system. Agencies will be asked to provide a point of contact that will be responsible for processing waivers, once this system is deployed. For more information on the waiver tool, visit <http://www.atrrs.army.mil/channels/atlwaivers/admin/logon.aspx>.

New American Council on Education Listing for DAU Courses Available in DAU iCatalog

The American Council on Education evaluates formal education, training programs, and courses sponsored by Service schools, other DoD organizations, other government agencies, business and industry, and makes college credit recommendations. The ACE itself does not grant academic credit; rather, the ACE evaluates courses offered by non-accredited organizations and recommends the amount of course credit judged worthy of being granted by an accredited institution. A full listing of ACE credit recommendations has been developed and is available online.

Those planning to use ACE credit recommendations for college or university degree programs must have their education and training experiences reviewed by their institution's admissions officer. Additionally these credit recommendations can be used to help qualify workforce members for Defense Acquisition Corps membership. Additional information about the ACE equivalency program at DAU is available at <http://www.acenet.edu/news-room/Pages/Defense-Acquisitions-University-Equivalency-Program.aspx>.

FROM BILL KOBREN, DAU DIRECTOR, LOGISTICS & SUSTAINMENT CENTER (SEPT. 24, 2013)

Updated Life Cycle Logistics Functional Community Overview (Sept. 24, 2013)

DAU has posted an updated overview of the Life Cycle Logistics functional community and linked to it from the updated Life Cycle Logistics Community of Practice (LOG CoP) homepage. DAU will also be updating the career field overview on Defense Acquisition Portal (DAP) Life Cycle Logistics Career Field Gateway in the near future as well.

This updated document provides details about the life cycle logistics career field, along with links to key documents, competency areas, Integrated Product Support (IPS) elements, DAWIA certification requirements, and a history of this functional community.

Two New Continuous Learning Modules: Demilitarization & Disposal and Product Support Arrangements (Sept. 27, 2013)

DAU is pleased to announce the deployment early next week of two new web-based Life Cycle Logistics Continuous Learning Modules. CLL 021, Product Support Arrangements and CLL 051, System Retirement, Reclamation, Demilitarization, and Materiel Disposition will both be available for student registration beginning Oct. 1, 2013.

The goal of the CLL 021 Product Support Arrangements continuous learning module is to provide the DoD Product Support Manager (PSM) with an understanding of the policies, processes, roles, and responsibilities of the various organizations that participate in the development of product support arrangements, including the warfighter, the program manager, the product support integrator(s), and the product support provider(s). It is not intended to duplicate all the information documented in various DoD and Service-level policy, guidance, and implementing instructions, but to provide a frame of reference for developing product support arrangements.

The goal of the CLL 051 System Retirement, Materiel Disposition Reclamation, Demilitarization, and Disposal continuous learning module is to provide the PSM and Life Cycle Logisticians familiarity with the terms, activities, and participating organizations associated with system retirement, materiel disposition, reclamation, demilitarization, and disposal. It is not intended to duplicate all the information documented in various DoD and Service-level policy, guidance, and implementing instructions, but to provide a frame of reference for making system retirement decisions.

This brings the total number of Life Cycle Logistics Continuous Learning Modules available for defense acquisition workforce professional development to 53.

Read more of Kobren's Director's Blog entries at <https://dap.dau.mil/career/log/blogs/default.aspx>.

FROM STEVE SKOTTE, DAU PROFESSOR, SPACE ACQUISITION

New Focus on Resiliency and Disaggregated Space Architectures Drives Major Implications for Acquisition (Sept. 18, 2013)

Air Force Space Command just released a White Paper entitled "Resiliency and Disaggregated Space Architectures." The paper is available at <http://www.afspc.af.mil/shared/media/document/AFD-130821-034.pdf>. This approach is a significant departure from the way DoD space systems have historically been acquired and operated.

The white paper states, "Previous satellite system acquisition programs have experienced large cost overruns and schedule delays. While root causes vary by program, a common reason for cost increases is the difficulty of integrating multiple payloads onto a single bus. This often proves to be technologically challenging and can significantly delay fielding a system. Smaller programs of record across the Future Years Defense Program (FYDP) may also provide advantages in program execution, as large, single investment programs are sometimes needed to act as 'bill payers' in times of budget decline."

"While disaggregation is only part of the equation for space system resiliency, it offers the possibility to increase technology refresh opportunities, improve requirements discipline, increase launch and space industrial base stability, increase affordability, and improve deterrence. The existing Cold War paradigm of protecting space systems through the threat of mutually assured destruction may no longer apply to today's security environment; it must be augmented by a natural evolution of the current status quo, toward innovative and creative solutions such as disaggregated space architectures."

Air Force Space Community Successfully Launches Advanced EHF Satellite

The U.S. Air Force successfully launched the third Advanced Extremely High Frequency communication satellite Sept. 18, from Space Launch Complex 41 at Cape Canaveral Air Force Station, Fla.

The satellite successfully separated from the launch vehicle approximately 51 minutes after liftoff and will now undergo approximately 110 days of orbit-raising operations, followed by approximately 60 days of on-orbit testing.

AEHF is a joint service satellite communications system that will provide survivable, global, secure, protected, and jam-resistant communications for high-priority military ground, sea, and air assets to the U.S., Canada, Great Britain, and the Netherlands.

So Where Does GPS Come From?

Usually, I blog about DAU space acquisition learning assets or new space-related policy. But, you may ask, "What is a space system?" Well that magical Global Positioning System (GPS) signal that keeps you from getting lost doesn't come from the utility company or cell phone towers or the Internet...it comes from GPS satellites and all the critical supporting systems/people. The DoD space acquisition community is responsible for acquiring this tremendous asset. The GAO recently released a report looking at the Air Force's options

for GPS of the future (<http://www.gao.gov/products/GAO-13-729>). What you might find most interesting if you're not familiar with space systems is the Background Section starting on Page 3, which is a good description/diagram of the overall GPS system.

Read more of Skotte's Blog entries at <https://dap.dau.mil/aphome/das/Pages/BlogsRecentPosts.aspx>.

FROM LEONARDO MANNING, DAU DIRECTOR, CENTER FOR CONTRACTING

Coming Soon! CLC 052, Contracting with Canada (Sept. 18, 2013)

CLC 052, Contracting with Canada, is about to be released on the DAU website. This continuous learning module replaces CLC 050. The module is intended for one-stop shopping on finding information that is peculiar to DoD when contracting with Canadian suppliers. Topics covered in the module include:

- The U.S.-Canadian Defense Procurement relationship;
- Defense Federal Acquisition Regulation Supplement (DFARS) rules regarding procurement from Canadian sources;
- How DoD conducts contract administration with the Canadian Commercial Corporation (CCC);
- The Defense Production Act;
- The application of U.S. domestic preference legislation to Canada;
- National Disclosure Policy and Export Control considerations and the Joint Certification program; and
- Use of Foreign Military Sales (FMS) and international cooperative programs regarding Canada.

Be on the look-out for this exciting, brand new module. When registration on the DAU website becomes available, this blog will be updated.

Read more of Manning's Director's Blog entries at <https://dap.dau.mil/aphome/das/Pages/BlogsRecentPosts.aspx>.

FROM FRANK KENLON, DAU PROFESSOR, INTERNATIONAL ACQUISITION MANAGEMENT **International Acquisition Management (IAM) Update (Sept. 26, 2013)**

DAU is pursuing several initiatives to help achieve the Under Secretary of Defense (Acquisition, Technology and Logistics) (USD[AT&L])'s international acquisition goals and objectives. A summary of recent developments follows:

- **International Acquisition Career Path (IACP):** The USD(AT&L)'s Director, International Cooperation (IC) Keith Webster conducted a follow-up visit to DAU on Oct. 12 to meet with DAU International Department Chair D.

T. Tripp and the Defense Systems Management College-International (DSMC-I) team to discuss ongoing and future IACP efforts. IC's Acting Director, Planning, Programs and Analysis (PPA) Seth Wilson, and Air Force Col. Gary Salmans of the IC staff also participated. IACP-related activities with Defense Acquisition Workforce Improvement Act (DAWIA) Directors of Acquisition Career Management (DACM) and Functional Integrated Product Teams (FIPT) in IACP-related career fields will be pursued over the next few months. IC and DSMC-I are also working with the Program Management Functional Integrated Product Team (PM FIPT) to provide inputs on PM's Acquisition Workforce Qualification Initiative (AQWI) Professional Qualification Standards (PQS) Workbook.

- **New DAU International Courses:** ACQ 120 (Fundamentals of International Acquisition) and ACQ 130 (Fundamentals of Technical Security/Transfer) distance learning courses have successfully completed pilot (beta) testing and will be available online to enroll via DAU's website by mid-October 2013. DSMC-I will begin development of the new ACQ 2xx (International Acquisition Integration) in October with a goal of deploying a pilot version for beta testing in April 2014.
- International Community of Practice (ICoP): DSMC-I just completed a comprehensive revision of the Acquisition Community Connection (ACC) International Acquisition Management (IAM) webpage to improve both functionality and content. One of the big advantages of the ACC IAM site is that it has both 'public domain' and 'CAC [Common Access Card]-only/approved user' functionality. DSMC-I has added a link to Director, IC's AT&L website in the 'public domain' area and recently created a new International Agreement Neighborhood Watch 'CAC-only/approved user' subfolder for (IC/PPA) and DoD international agreement community use. DSMC-I will continue to implement further improvements to the ACC IAM site in the coming months to serve DoD's ICoP.

Feel free to submit feedback on any ideas you may have to improve the DoD IAM community at <https://dap.dau.mil/cop/iamblog/archive/2013/09/26/intl-acquisition-management-iam-update.aspx>.

Read more of Kenlon's Blog entries at <https://dap.dau.mil/aphome/das/Pages/BlogsRecentPosts.aspx>.

FROM LENN VINCENT, DAU INDUSTRY CHAIR AFEI Industry Day — Battlespace Awareness and C2 (Sept. 20, 2013)

On Nov. 1, 2013, the Association for Enterprise Integration (AFEI) is having an Industry Day panel discussion with the Office of the Under Secretary of Defense (Acquisition, Tech-

nology and Logistics), Office of the Director, International Cooperation, Defense Information Systems Agency, and National Reconnaissance Office on "Battlespace Awareness and C2: Defining the Future." Panel members include Ronald W. Pontius, AT&L; Gary Wang, OUSD(I); Martin Gross, DISA; and Edward Lane, NRO, with Greg Wenzel, Booz Allen Hamilton moderating.

This half-day session with senior DoD leaders from the Defense Intelligence Information Enterprise (DI2E) and Joint Command and Control (JC2) communities will discuss (1) plans and outlook for DI2E and JC2; (2) pathways for technical convergence; (3) requirements to achieve better mission effectiveness; (4) differences and similarities; (5) challenges: technical, governance, funding; and (6) role of industry. Hear these senior leaders discuss these enterprise initiatives; interact with them on key questions; and understand where these efforts are going, and why.

The event will be held at Newman Auditorium, Booz Allen Hamilton, McLean, Va. For more information, visit <http://www.afei.org/events/4A10>.

Other upcoming events include:

- Nov. 20-21: Agile in Government Summit, co-hosted by the Software Engineering Institute, featuring workshops on Scaled Agile Framework and Dynamic Systems Development Method (DSDM)
- Dec. 11: Coalition Information Sharing Forum and Workshop in Washington, D.C.

See <http://www.afei.org> for more information on upcoming events.

AFEI is the information technology leader of the National Defense Industrial Association at <http://www.ndia.org>.

Read more of Vincent's Blog entries at <https://dap.dau.mil/aphome/das/Pages/BlogsRecentPosts.aspx>.

FROM STEVEN HUTCHISON, PRINCIPAL DEPUTY, DEVELOPMENTAL TEST & EVALUATION Developmental Test and Evaluation (Sept. 5, 2013)

Cyberspace is a new warfighting domain, joining the traditional air, land, sea, and space domains, and cybersecurity considerations apply to almost all major defense acquisition programs today. Weapon systems and information technologies operate in a complex, networked environment within which the threat has demonstrated itself to be remarkably agile, capable and persistent (see the recent Defense Science Board report "Resilient Military Systems and the

Advanced Cyber Threat” at <http://www.acq.osd.mil/dsb/reports/ResilientMilitarySystems.CyberThreat.pdf>).

To ensure programs are adequately prepared to deploy capabilities and support operations in the contested cyber domain, developmental testers must have robust, continuously improving methodologies and infrastructure to test and evaluate (T&E) DoD’s network-enabled military capabilities. The Office of the Deputy Assistant Secretary of Defense (Developmental Test and Evaluation) recently published Guidelines for Cybersecurity DT&E, and the Test Resource Management Center (TRMC) operates the National Cyber Range (NCR) to help chief developmental testers and lead DT&E organizations develop and execute a robust cybersecurity DT&E strategy, to help acquisition decision makers better understand cybersecurity risks, and ultimately to improve resilience of network-enabled military capabilities.

Historically, Test and Evaluation Master Plans (TEMP) and associated test plans have not adequately addressed cybersecurity measures or resources such as cyber ranges, as this has been the realm of the Designated Approving Authorities and Security Controls Assessors. Cybersecurity DT&E extends beyond the foundation established through the C&A process to translate cybersecurity requirements, host environment, threat, and other considerations into meaningful tests designed to understand cybersecurity risks to the mission and improve resilience. Importantly, cybersecurity DT&E is intended to contribute to improved production readiness at Milestone C. The chief developmental tester, lead DT&E organization, and the certifying authority should seek opportunities to improve efficiency by integrating cybersecurity into all planned DT&E events. The guidelines should facilitate development and integration of cybersecurity into a comprehensive DT&E strategy.

The cybersecurity DT&E process consists of four steps. Step 1 is a detailed analysis of documented requirements; these are typically specified tasks affecting system design. However, there are additional requirements that may not be documented formally. Step 2 considers the implied cybersecurity requirements necessary to reduce the overall attack surface. Step 3 identifies essential tasks necessary to reduce kill chain effects and ensure resilience in support of mission accomplishment. Step 4 executes cybersecurity DT&E to identify residual vulnerabilities so the developer and user can implement corrective actions before proceeding to production and deployment. A dedicated cybersecurity test event, such as testing in a cyber range, may be necessary to overcome limitations to testing on the live network.

For capabilities that operate in or exchange data through the cyberspace domain, developmental testers must have robust test methodologies and infrastructure to ensure these systems are prepared to support operations in the presence of cyber attack. The *Guidelines for Cybersecurity DT&E* and National Cyber Range assist programs in developing and executing robust cybersecurity DT&E with the objective of improving resilience of network-enabled military capabilities.

The guidelines are available for download from the Acquisition Community Connection at <https://acc.dau.mil/CommunityBrowser.aspx?id=649632&lang=en-US>.

Read more of Hutchison’s Blog entries at <https://dap.dau.mil/aphome/das/Pages/BlogsRecentPosts.aspx>.

FROM S. L. “DUSTY” SCHILLING, DEFENSE SYSTEMS MANAGEMENT COLLEGE EXECUTIVE PROGRAMS

Acquisition Visibility Site Now Live (Aug. 23, 2013)

Welcome to Acquisition Visibility! This new site is one in which many acquisition practitioners will be interested. Acquisition Visibility, or AV, is the Office of the Under Secretary of Defense (Acquisition, Technology and Logistics)’s link to Acquisition Enterprise Information. AV provides timely access to accurate, authoritative, and reliable data supporting acquisition oversight, analysis, and decision making.

AV objectives include:

- Define and govern — agreement and accountability for definitions and authoritative data.
- Make data available and easy to access — a single, intuitive interface for all data.
- Provide tools to use, report, and analyze data — agility for quick delivery and use.

DoD Open Systems Architecture Guidebook Online (Sept. 9, 2013)

The new *DoD Open Systems Architecture Guidebook for Program Managers* is now available. DAU has posted both an online interactive version and a downloadable PDF. If your work touches Open Systems Architecture (OSA) in any way, I believe you will find this a valuable reference. This new version of the guidebook includes recommendations for writing a strong, OSA-based statement of work, guidance on special interest requirements, recommended contract line items, guidance on obtaining intellectual property and data rights to support full life-cycle competition, and recommended Contract Data Requirements Lists (CDRL).

Read more of Schilling’s Blog entries at <https://dap.dau.mil/aphome/das/Pages/BlogsRecentPosts.aspx>.