

Defense Acquisition University Welcomes New President (Feb. 19, 2014)

FORT BELVOIR, Va.—The Under Secretary of Defense for Acquisition, Technology and Logistics (USD[AT&L]) Frank Kendall officially welcomed James P. Woolsey as the new president of the Defense Acquisition University during a ceremony at the Pentagon February 19.

Woolsey will be responsible for continuing and building upon DAU's outstanding reputation as the primary Department of Defense learning institution for the 151,000 members of the Defense Acquisition Workforce while overseeing the development of new curriculum and learning opportunities that facilitate implementation of the "Better Buying Power" initiatives as outlined by the USD(AT&L).

Woolsey comes to DAU from the Institute for Defense Analyses where he most recently served as a research staff member and deputy director for Performance Assessments supporting the Office of the Secretary of Defense's Performance Assessments and Root Cause Analyses office. In this capacity, he directly supported the USD(AT&L) in assessing Major Defense Acquisition Programs.

DAU provides certification training, mission assistance, and continuous learning courses for military and civilian acquisition personnel within the Department of Defense. The university's headquarters is at Fort Belvoir, Va., with regional campuses located across the country. Its mission is to provide a global learning environment to develop qualified acquisition, requirements, and contingency professionals who deliver and sustain effective and affordable warfighting capabilities.

FY15 DAU Course Registration

The FY15 course schedule will launch May 15. Students must plan their training schedule to ensure all required prerequisites outlined in the DAU iCatalog are met prior to registering for FY15 courses. Advance planning and applying early allows for timely completion of certification requirements and affords students a better opportunity to secure a reservation in their desired timeframe. Once open, eligible students should apply immediately to their appropriate Defense Acquisition Career Manager. For more information, visit <http://www.dau.mil/training/Pages/apply.aspx>.

DAU and NDIA to Sponsor Defense Systems Acquisition Management Course Offering for Industry Managers

The Defense Acquisition University and the National Defense Industrial Association will sponsor an offering of the Defense Systems Acquisition Management course March



From left: Under Secretary of Defense for Acquisition, Technology and Logistics Frank Kendall welcomes James P. Woolsey as the new president, Defense Acquisition University, at a Pentagon ceremony on Feb. 19.

DoD photo

10-14, 2014, at the Loews Annapolis Hotel in Annapolis, Md. Other course dates are:

Course 402C
June 23-27, 2014
Island Hotel Newport Beach
Newport Beach, Calif.

Course 402D
Sept. 8-12, 2014
Hyatt Regency Dallas
Dallas, Texas

The course is targeted for industry program managers, assistant program managers, systems engineers, industry personnel serving on DoD integrated product teams, and other personnel who must interface with DoD program offices involved in program development and execution. The result of successful completion of this course is a comprehensive understanding of the environment and driving forces affecting your DoD counterparts that will significantly increase your awareness and effectiveness in dealing with programmatic issues.

The course is also open to a limited number of DoD personnel in grades O4-O6 and GS 13-15, tuition-free. Govern-

**CALL FOR NOMINATIONS - 10TH ANNUAL
SECRETARY OF DEFENSE PERFORMANCE-BASED LOGISTICS (PBL) AWARDS
(MARCH 2014)**

March 26, 2014

DoD has announced the 10th Annual Secretary of Defense Performance-Based Logistics Awards in a March 26, 2014 Undersecretary of Defense for Acquisition, Technology and Logistics memorandum. According to the memorandum, "Performance-Based Logistics (PBL) is a key Department of Defense strategy for delivering integrated, affordable, performance-based product support arrangements designed to deliver warfighter requirements and reduce cost. The tenets of PBL support Better Buying Power 2.0 by incentivizing productivity and innovation in Government and Industry. The department instituted the PBL Awards in 2005 to enhance PBL awareness and encourage PBL excellence. Prior winners achieved superior performance for the warfighter while controlling cost growth, addressing long-term affordability, and promoting industry competition and innovation. Through the PBL Awards, the department recognizes Government/Industry teams responsible for outstanding achievements in PBL development, implementation, and execution. The awards honor outstanding PBL performance in three categories: System Level, Subsystem Level, and Component Level. The winners in each category will be recognized at the annual Office of the Secretary of Defense Product Support Manager Workshop." View the memorandum in its entirety at <https://acc.dau.mil/adl/en-US/702858/file/76406/10th%20Annual%20SecDef%20PBL%20Awards%20Announcement.pdf>.

Nominations for this prestigious award are due by **July 30, 2014**. Detailed submission instructions and criteria are contained in the announcement memorandum.

Posted by Bill Kobren, DAU Director, Logistics & Sustainment Center.

ment students should already be certified at Level II to obtain maximum benefit from this course. Government employees and supervisors may apply the DSAM course towards fulfillment of the DoD requirement for acquisition workforce personnel to earn 80 continuous learning points every 2 years. DSAM counts for 34 CL points, or 3.4 continuous education units. DSAM presents the same acquisition policy information provided to DoD students who attend the DAU courses for acquisition certification training. It is designed to meet the needs of defense industry acquisition managers in today's dynamic environment, providing the latest information related to:

- Defense acquisition policy for weapons and information technology systems, including discussion of the DoD 5000 series (directive and instruction), and the Defense Acquisition Guidebook;
- Defense acquisition reform and initiatives;
- Defense acquisition procedures and processes;
- The planning, programming, budgeting, and execution process, and the congressional budget process; and

- The relationship between capability needs determination, resource allocation, science and technology activities, and acquisition programs.

All course materials will be provided to students on CD-ROM. It is highly recommended that students bring a laptop computer to the class. If you do not have access to a laptop, please contact the respective meeting planner as soon as possible. There will be a limited number of laptops available for use through NDIA, so please call early.

For further information, see <http://www.ndia.org/meetings/402A/Pages/default.aspx>. Industry students should contact Tia Pitt at tpitt@ndia.org or 703-247-9467.

Defense Acquisition University and PMI Partner to Support Defense Acquisition Workforce

Defense Acquisition University, a best-in-class corporate university for the Defense Acquisition Workforce, and Project Management Institute (PMI), the world's leading not-for-profit professional membership association for the project, program, and portfolio management profession, have signed

a Memorandum of Understanding (MOU) in joint support of the Defense Acquisition Workforce. The agreement, which combines best practices from both public and private sectors, allows the two organizations to leverage their shared vision and expertise in project and program management to improve the defense acquisition process through training and education initiatives.

According to the terms of the agreement:

- DAU will make PMI membership information available to defense management students, faculty, associates, and other strategic partners. PMI will work with DAU to determine whether PMI resources can help support DAU courses and whether these courses might qualify for credit as part of continuing education requirements for PMI certification.
- Senior qualified PMI-certified professionals from the DoD and private industry will serve as distinguished guest lecturers in selected DAU courses, seminars, and conferences to provide the latest project management perspective to the acquisition, technology and logistics (AT&L) workforce.
- DAU faculty and staff will offer a DoD perspective at select PMI events where practitioners from government and industry can exchange information and best practices.
- PMI personnel will attend mutually selected/approved DAU courses to gain the DoD AT&L perspective on acquisition, as well as project and program management. Providing PMI this insight will help disseminate those views throughout the project management professional community, leading to better project management outcomes in responding to the DoD's acquisition requirements.
- Both organizations will explore joint research ventures.

"Research shows that high-performing organizations and agencies don't just emphasize strategy and improve efficiency; they cultivate talent resources to deliver successful projects and programs," said Mark A. Langley, president and CEO of PMI. "It is essential to nurture a program management culture government-wide, and particularly within the U.S. Department of Defense. PMI is pleased to join DAU in its longstanding mission of supporting the DoD through education and training standards, requirements, and courses for the civilian and military workforce."

During the signing ceremony, Defense Acquisition University President James Woolsey said, "I am pleased to add PMI to the network of resources available for collaboration with DAU, especially as a fellow learning and teaching organization in the area of project and program management."

DAU Recognized as a Top 10 LearningElite Organization

DAU was named one of the top 10 LearningElite organizations for 2014 by *Chief Learning Officer* magazine. Singled out for creating and implementing exemplary workforce development practices that deliver measurable business value, DAU ranked No. 6 in a record-breaking field of more than 200 companies participating in the prestigious annual benchmarking program.

According to Sarah Kimmel, director of research and advisory services for the Human Capital Media Group, which publishes *Chief Learning Officer*, "The LearningElite's incisive analysis yields solid data that prove [learning and development] initiatives are part of an organization's value equation. It also validates what separates the best from the rest. A LearningElite organization has an aligned, precisely executed learning strategy that is backed by leadership commitment. It consistently delivers learning impact that fosters competitive advantage, drives business results, and makes a high-performing organization sustainable."

For the 2014 benchmarking, *Chief Learning Officer* received a record quantity of applications from "progressive, proactive, performance-oriented organizations around the world," said Norm Kamikow, HCM president and editor-in-chief. "The 58 organizations that achieved LearningElite status stood out as true innovators in enterprise education."

"*Chief Learning Officer* is proud to acknowledge the impact and impressive accomplishments of DAU and the other LearningElite organizations."

The 2014 LearningElite were honored March 30. This year, the CLO Symposium is celebrating its 10th anniversary as one of the most influential and important forums for workforce development leaders worldwide. For more information about the LearningElite, visit <http://www.CLOmedia.com/elite>.

Curricula Development Update

As of February 11, DAU's College of Contract Management (CCM) has fielded seven courses in support of the quality assurance, industrial manufacturing, and aircraft operations functional domains. Fourteen additional courses are in formal development in support of software engineering, quality assurance, and engineering support to pricing and industrial manufacturing. Detailed task analysis work, conducted throughout 2013, is nearing completion and will support additional courses that begin formal development later this month. These courses will provide training in the competencies of pricing, contract management, and earned value

**CALL FOR NOMINATIONS — 2ND ANNUAL
SECRETARY OF DEFENSE PRODUCT SUPPORT MANAGER (PSM) AWARD
(MARCH 28, 2014)**

Following quickly on the heels of the “Call for Nominations for the 10th Annual Secretary of Defense Performance Based Logistics (PBL) Awards,” DoD Product Support Managers are being afforded another opportunity for well-deserved recognition and acknowledgement of the important contributions they are making every day in support of their warfighter customers, their life cycle logistics staffs, their program managers, and their Services.

On March 28, 2014, the Under Secretary of Defense for Acquisition, Technology, and Logistics issued a memorandum entitled “Secretary of Defense Product Support Manager Award,” in which he announced the Second Annual PSM Award, stating “the Product Support Manager (PSM) is a critical program position in delivering weapon system readiness, affordably and effectively. In recognition of PSM accomplishments and contributions toward achieving the goals outlined in Better Buying Power 2.0, this memorandum solicits nominations for the Secretary of Defense Product Support Manager of the Year Award.” Nominations for the PSM Award Program are due **July 16, 2014**, and submission instructions and criteria are attached to the memo. (Note: We understand each of the Services will be subsequently issuing additional guidance related to submission of nominations, including potentially earlier internal Service submission requirements.) PSM award winners in each category will be recognized at the annual Office of the Secretary of Defense Product Support Manager Workshop, tentatively slated for later this fall.

The memorandum goes on to acknowledge the important contributions the PSM makes, and highlights key requirements for this prestigious award, saying “the PSM is the Program Manager’s expert on sustainment planning, responsible for implementing product support capabilities that affordably achieve the user’s requirements for system availability. The award recognizes PSM contributions to controlling cost within affordability caps, promoting industry competition and innovation, and implementing effective product support strategies. The award honors outstanding PSMs in two categories: Major Defense Acquisition Programs, Acquisition Categories (ACATs) ID or IC PSM; and Major Weapon System/Other Weapon Systems, ACAT II and below PSMs. This award directly supports the Department’s goal to enhance the Defense Acquisition Workforce (DAW) with relevant and realistic incentives, increased capabilities, and recognition of the PSM as an important partner in providing the very best systems for our Soldiers, Sailors, Airmen, and Marines. It furthers the DAW (defense acquisition workforce) vision of ‘creating a high quality, high-performing, agile DAW to achieve technological superiority and protect America’s National Security.’”

This is the second year PSMs will be so recognized with this important award. Details about the 2013 PSM Award announced last August are available at <https://acc.dau.mil/adl/en-US/703261/file/76453/2014%20SecDef%20PSM%20Award%20Announcement.pdf>.

Posted by Bill Kobren, DAU Director, Logistics & Sustainment Center.

management, as required by the Defense Contract Management Agency (DCMA). Subject to available funding and capacity, additional courses will begin development later in FY14 and FY15 that are consistent with DCMA-defined priorities.

ASTD Cites DAU’s Senior Service College Fellowship for Excellence in Practice

The American Society for Training and Development (ASTD) notified DAU on Jan. 31 that its entry for the Senior

Service College Fellowship (SSCF) was selected to receive an ASTD Excellence in Practice Citation in the Career Development category.

ASTD’s award programs recognize exemplary practices in workplace learning and development. Awards are presented for proven practices that meet a demonstrated need, have appropriate design values, are aligned with other performance improvement initiatives, and deliver sustained, clear, and measurable results for their organization. Citations are

presented for practices that exhibit strong design and evaluation strategies.

DAU launched the Senior Service College Fellowship program in 2007 to serve the U.S. Army, and it has completed nearly seven years of operation, including successful deployment to three locations. Twenty-nine percent of SSCF graduates have assumed strategic executive leadership positions, including managing major product and service programs, while 71 percent of SSCF graduates have assumed high levels of responsibility and are contributing to critical leadership decision making. The number of qualified applicants for strategic executive leadership positions within the Army acquisition community has increased annually.

The citation described the SSCF program as “an extremely impressive practice that embraces many best practices in order to build leadership capability across the spectrum of leaders, not just those in the program.”

DAU and its partner, the Army Acquisition Support Center, will be recognized in the awards ceremony on May 5 at the ASTD International Conference and Expo in Washington, D.C.

Log21: Logistics for the 21st Century

Sign up now for Log21, an independent course offered by the Institute for Defense and Business, and geared toward the unique challenges of early-career logisticians. The next offering will be May 4 - 9.

Early-career logisticians prepare for continued professional growth and success through this broadening foundational program on the art and practice of modern logistics. Sign up and read more information about the course format, learning objectives, and who should take this course at <http://www.idb.org/centers/log21/register>.

FROM WILLIAM PARKER, DAU DIRECTOR, ACQUISITION & PROGRAM MANAGEMENT CENTER

Program Management Curriculum Change for FY 16 (Feb. 3, 2014)

At the November 2013 Program Management Functional IPT (PM FIPT) meeting, an in-depth discussion was held to decide how to fill the training gap in schedule management. The discussion focused on various options and their associated pros and cons. The group reached a consensus recommendation to add EVM 263, Principles in Schedule Management, as a PM certification level III requirement. The Program Management Functional Leader approved the change. To ensure a smooth transition, DAU will increase

offerings in FY 2015. The course will become a PM level III certification requirement in FY 16. PM workforce members are encouraged to begin taking EVM 263.

Read more of Parker's Blog entries at <https://dap.dau.mil/aphome/das/Pages/BlogsRecentPosts.aspx>.

FROM PATRICK WILLS, ASSOCIATE DEAN, EXECUTIVE PROGRAMS, REQUIREMENTS MANAGEMENT, & INTERNATIONAL ACQUISITION

JCIDS Updates (Feb. 25, 2014)

The Joint Capabilities Integration and Development System (JCIDS) Manual is currently being reviewed and updated by the Joint Staff/J-8. DAU's Requirements Management Department continues to partner with the Joint Staff/J-8 to update the JCIDS Manual, utilizing the wealth of knowledge within DAU. In particular, DAU is significantly involved with the Requirements Management Certification Training (RMCT) enclosure within the JCIDS Manual. The enclosure explains the RMCT program and the courses offered to any/all requirements professionals. Because the J-8 has mandated Requirements Certification Training as a prerequisite before participating in the JCIDS process, it is a good idea to fully understand the required training for each requirements manager within DoD. For specifics on DAU's Requirements Training, select the "Certification Guide" on the Requirements Manager Gateway page at <https://dap.dau.mil/career/rm/pages/certification.aspx>. If you have questions and/or concerns, contact DAU's Requirements Department at RMCT@dau.mil.

Read more of Wills' Blog entries at <https://dap.dau.mil/aphome/das/Pages/BlogsRecentPosts.aspx>.

FROM STEVE SKOTTE, DAU PROFESSOR, SPACE ACQUISITION

No Satellites On-orbit Without Reliable Rockets (March 4, 2014)

The DoD has racked up an impressive and unprecedented string of successful satellite launches. When all goes well on launch day, there is an adrenaline rush and high fives all around. Success, however, depends on both the satellite and the launch vehicle (and other supporting items). The Evolved Expendable Launch Vehicle (EELV) program has been the primary workhorse behind this success. The Government Accountability Office just released a report on EELV at <http://www.gao.gov/products/GAO-14-377R>. In addition, DoD is working to certify a new entrant (Space X) into the launch business in 2014. So these are exciting times in the launch vehicle business.

2014 Quadrennial Defense Review (QDR) Has Specifics on Space and Cyber (March 6, 2014)

The just released 2014 QDR is at http://www.defense.gov/home/features/2014/0314_sdr/qdr.aspx. We're continuing to implement the Better Buying Power initiative to achieve more affordable programs. Space and Cyber were both highlighted as key capability areas upon which to focus. It states for Space, "We will move toward less complex, more affordable, more resilient systems and system architectures, and pursue a multi-layered approach to deter attacks on space systems while retaining the capabilities to respond should deterrence fail. It states for Cyber, "We will invest in new and expanded cyber capabilities and forces to enhance our ability to conduct cyberspace operations and support military operations worldwide, to support Combatant Commanders as they plan and execute military missions, and to counter cyberattacks against the United States.

Air Force Lt. Gen. John Hyte Nominated for Top space Command Post (March 18, 2014)

President Obama has nominated Air Force Lt. Gen. John Hyten to receive his fourth star and take over command of Air Force Space Command, Peterson Air Force Base, Colo. Hyten is currently serving as the command's vice commander. Space and Missile Systems Center, the Air Force organization responsible for acquiring space systems, falls under Air Force Space Command.

GAO Study on Space Acquisition (March 19, 2014)

Good news!! GAO found improvement in DoD's acquisition management of space systems. Many major satellite acquisition programs have launched initial satellites and proceeded into follow-on production. The major challenges facing the space community include: 1) Wide variety of users and stakeholders with diverse interests, 2) Alignment of satellite launch with corresponding ground systems and user terminals, and 3) Potential to move away from building small numbers of large satellites to building more less complex and smaller satellites (known as disaggregation). The full report is at <http://www.gao.gov/products/GAO-14-382T>.

Read more of Skotte's Blog entries at <https://dap.dau.mil/aphome/das/Pages/BlogsRecentPosts.aspx>.

FROM LEONARDO MANNING, DAU DIRECTOR, CENTER FOR CONTRACTING Not Exceeding the Simplified Acquisition Threshold vs. Using Simplified Acquisition Procedures (March 7, 2014)

A common question on Ask-a-Professor (<https://dap.dau.mil/pages/help.aspx>) has to do with whether a Federal Acquisition Regulation (FAR), Defense Federal Acquisi-

tion Regulation Supplement (DFARS), or other regulatory requirement or condition applies if an acquisition exceeds the Simplified Acquisition Threshold (SAT) (currently \$150,000), but is conducted using Simplified Acquisition Procedures (SAP) in accordance with the Test Program for Certain Commercial Items at FAR 13.5.

As an example, FAR 15.209(b)(1) states "...the contracting officer shall insert the clause at 52.215-2, Audit and Records-Negotiation in solicitations and contracts except those for... acquisitions not exceeding the simplified acquisition threshold..." So, if a contract with a value of \$2 million is executed using FAR Part 13 SAP because of the authority at FAR 13.5, does the contracting officer need to insert the clause at 52.215-2? The answer is "Yes." Using SAP does not always equate to not exceeding the SAT.

The FAR, DFARS, and supplements will specify which condition must apply (either use of SAP or below the SAT) for a particular acquisition situation.

Suspension and Debarment (March 19, 2014)

The purpose of suspension and debarment is to protect the government's business interests while maintaining the integrity of the procurement process. It is about the present responsibility of the contractor and is about the contractor's ethics and integrity, and its ability to perform. The policy is not about putting contractors out of business or employees on the street - it is NOT punishment.

The suspension and debarment process contains provisions allowing imputation and affiliation of misconduct of officers/employees to the corporation and may affect affiliates' relationship with a wrongdoer. An entity may be suspended, proposed for debarment, or debarred for actions relating to fraud including product substitution, defective pricing, bribery, gratuities, and kickbacks. Information on the exclusion of individuals and companies is located in the System for Award Management (SAM), formerly found in the Excluded Parties List System (EPLS) (see <http://www.sam.gov>). Reference Debarment, Suspension and Ineligibility in FAR 9.4, DFARS 209.4, PGI 209.4, also Appendix H - Debarment and Suspension Procedures.

CON 370 Replaces CON 235, Advanced Contract Pricing (March 24, 2014)

CON 370 replaces CON 235, Advanced Contract Pricing, as a result of changes in the FY12 Defense Acquisition Workforce Improvement Act contracting curriculum. By ensuring a more robust treatment of cost and price analysis tools and techniques in Level I and Level II required courses, CON 370 was redesigned to focus on contract and pricing issues at a

deeper and more complex level. CON 370 uses a scenario-based approach to lead students to a deeper understanding of defense acquisition policy; the factors affecting price comparability; and quantitative analysis techniques. Topics include selected areas of business microeconomics; interpreting and shaping regulatory policy; data normalization; forecasting techniques; Monte Carlo risk analysis; simple linear, nonlinear, and multivariate regression techniques; and cost improvement curve methodologies such as the unit and cumulative average formulations, and breaks in production. This course is designed for contracting professionals entrusted with making fair and reasonable price determinations, those involved in reviewing and shaping contracting policy, supervisory contracting officers, and contract reviewer personnel, especially those involved with major weapons systems and services. Special attention is given to commercial item pricing. For more information on CON 370, visit http://icatalog.dau.mil/onlinecatalog/courses.aspx?crs_id=1974.

SBA Frequently Asked Questions about Small Business (March 26, 2014)

The SBA's Office of Advocacy (<http://www.sba.gov/advocacy>) has updated their Frequently Asked Questions about Small Business. This four-page reference guide can help acquisition personnel to better understand small businesses' status and role in the economy. Stats include: the percentage share of small businesses in the U.S. economy, survival rates for new businesses, demographic and revenue data of firms, plus many other interesting facts concerning small businesses. For example, in FY12, 22.3 percent of all contracting dollars went to small businesses with DoD accounting for the majority of that.

Visit http://www.sba.gov/sites/default/files/FAQ_March_2014_0.pdf to view the FAQs. It is a very handy stat sheet that can help shed light on why small businesses and maximizing their opportunities in our procurements really do affect our economy and industrial base.

Contingency Contracting and the 3 in 1 Tool (March 28, 2014)

The SF 44, Purchase Order—Invoice—Voucher, is a multi-purpose pocket-size, handwritten, purchase order form designed primarily for on-the-spot, over-the-counter purchases of supplies and non-personal services while away from the purchasing office or at isolated Locations. It's been in use since the early 1960s, but has been phased out due to the advent of the commercial government purchase card program. However, if you have ever deployed as a Contingency Contracting Officer (CCO), chances are you are more than

familiar with a book of SF44s and its white, blue, pink, and green carbon copies.

In addition to the CCO, ordering officers and field ordering officers (FOO) have written hundreds of thousands of SF44s during Operations Iraqi Freedom and Enduring Freedom around the world. Aside from being a tremendous force multiplier, the primary challenge of managing a decentralized purchasing program is accountability, control, and visibility on purchases being made and funds expended.

To overcome these challenges by reducing risks and improving accountability, the Director, Defense Procurement and Acquisition Policy (DPAP) and the Defense Logistics Agency (DLA) have developed the 3-in-1 Tool. The 3-in-1 automates three key processes: Field Ordering, Receiving, and Payment in one solution normally accomplished with the Standard Form 44. It will record and transmit cash and carry-type purchases to the 3-in-1 database for reconciliation and review. The 3-in-1 Tool is a joint procurement and financial management solution that was developed to reduce risk to the field team, improve procurement and cash management on the battlefield, and provide immediate visibility into purchases and payments.

The 3-in-1 Tool consists of the three components:

- Ruggedized handheld device, equipped with a scanner and camera: Used in the field to input, temporarily store, and transmit purchase and payment information.
- 3-in- database/server: Used to manage devices and role-based system access; stores, reports, and analyzes purchase and payment data. The server also transmits payment information (receipts) to Electronic Data Access (EDA) and other financial systems for official document storage.
- Workstation application: Receives purchase and payment information from the handheld device, and transmits it to a prime database/server.

Users can work offline or online. The handheld device and workstation operate independently. Data synchronization occurs when Web connectivity is available.

The 3-in-1 Tool has been used in Afghanistan and is now the only authorized method of purchase for FOOs in the Combined Joint Task Force-Horn of Africa. It is anticipated that the 3-in-1 Tool will become the required procurement method for CCOs when the Contracting - Government-wide Purchase Card (CGPC) is not viable, and for all ordering officers and FOOs.

More information on the 3-in-1 can be found at the DLA's Joint Contingency Contracting System (JCCS) website (requires Common Access Card [CAC] access) at <https://www.jccs.gov/olvrac/3n1/>

Read more of Manning's Blog entries at <https://dap.dau.mil/aphome/das/Pages/BlogsRecentPosts.aspx>.

FROM BILL KOBREN, DAU DIRECTOR, LOGISTICS & SUSTAINMENT CENTER **Mitigating Risks of Counterfeit and Tainted Components (March 20, 2014)**

The May-June 2014 issue of *CrossTalk*, The Journal of Defense Software Engineering, is now available. The theme of this most recent issue is a subject of importance to us all, namely "Mitigating Risks of Counterfeit and Tainted Components." I encourage you to check it out at <http://www.crosstalkonline.org/storage/flipbooks/2014/201403/index.html>.

Two Important New Air Force Logistics Resources (March 21, 2014)

The Air Force has issued two important new resources of benefit to the life cycle logistics workforce, product support managers (PSM), and other defense acquisition and sustainment workforce members involved in any facet of life cycle management of Air Force weapon systems.

The first is a new Air Force Product Support Tool Kit (PSTK), a resource formerly known as the Acquisition Sustainment Tool Kit (ASTK). According to the Air Force, the new PSTK was developed as a quick reference tool for personnel working life cycle logistics tasks throughout a weapon system's life cycle. Effective April 1, 2014, the new PSTK consolidates, updates, and replaces the old Acquisition Sustainment Tool Kit (ASTK) Process Matrix, Acquisition Sustainment Toolkit Checklists, and Acquisition Sustainment Kneepad Checklist.

According to Air Force Life Cycle Management Center (AFLCMC) logistics leadership, the new "PSTK provides standardized, repeatable product support processes for program and logistics managers as well as other disciplines. The application of this tool will enable the life cycle management communities to field products and services with complete cradle-to-grave support that are affordable, reliable, and sustainable. The PSTK's approach to up-front supportability planning aligns with AFD 63-1/20-1, *Integrated Lifecycle Management*, which directs an ILCM approach to recapitalize Air Force capabilities by maximizing efficiencies in acquisition cycle time. In addition, the PSTK facilitates providing product support that will optimize fielded capabilities and the supply chain, minimize the logistics footprint, and reduce

total ownership cost. The PSTK can be used by anyone performing daily lifecycle management tasks on any weapon system or commodity."

The second new Air Force product support resource (closely aligned with the PSTK, as you would expect), is the recently updated February 2014 Air Force Logistics Health Assessment (LHA) process. DAU has posted copies of the new PSTK, LHA User Guide, and LHA Criteria on the DAU Logistics Community of Practice (LOG CoP) at <https://acc.dau.mil/log>, and encourages you to check out these important new resources.

New "Designing for Transportability" Training Now Available (March 28, 2014)

DAU is pleased to announce the deployment of our 54th Life Cycle Logistics continuous learning module entitled CLL 045, Designing for Transportability. Collaboratively developed with Military Surface Deployment & Distribution Command (SDDC) Transportation Engineering Agency (TEA), this new learning asset is now available for student registration. Approximately 4 hours in duration, the overall objective of the Web-based Designing for Transportability continuous learning module is to familiarize program managers, life cycle logisticians, product support managers, systems engineers, and other defense acquisition members with the approval and certification processes used to ensure the safe and effective transportability of vehicles and equipment. It is also available to DoD, defense industry, and other federal government transportation, supply chain, materiel management, and logistics personnel who are not part of the defense acquisition workforce. DAU encourages you to check it out.

Read more of Kobren's Blog entries at <https://dap.dau.mil/training/cl/blogs/default.aspx>.

FROM D. L. "DUSTY" SCHILLING, DSMC EXECUTIVE PROGRAMS

New Cybersecurity and IA Policies Released (March 20, 2014)

Today's guest blog comes from DSMC's own Professor Dr. Joseph Schafer:

As referenced in Interim DoDI 5000.02, new Cybersecurity/Information Assurance (CS/IA) policies have been released.

I'm pleased to report that the new 8500.02 and 8510.01 have been published. This news is particularly welcome since the Interim DoD Instruction 5000.02, *Operation of the Defense Acquisition System*, released in November 2013, references both of these new policy documents.

I thank Dusty for inviting a guest blog post on the new 8500 series policy documents. I invite you to check out our new Cybersecurity blog and look forward to sharing additional information regularly.

In general, the new 8500 series encourages:

- Efficient Enterprise Management of CS / IA
- More Rapid Deployment of Solutions
- Greater Assurance of System Security
- Enhanced Compatibility

“Cybersecurity” replaces “Information Assurance” and “Risk Management Framework (RMF) replaces DoD Information Assurance Certification and Accreditation Process (DIA-CAP)

Policy Document Details

DoD Instruction 8500.01, *Cybersecurity (CS)*, replaces DoDD 8500.01, *Information Assurance (IA)* and DoDI 8500.02, *Information Assurance (IA) Implementation*.

DoD Instruction 8510.01, *Risk Management Framework (RMF) for DoD Information Technology (IT)*, replaces DoDI 8510.01, *DoD Information Assurance Certification and Accreditation Process (DIACAP)*.

DoDI 8500.01, *Cybersecurity* (March 2014), adopts the term “Cybersecurity” in lieu of “Information Assurance” and requires its application to all DoD Information Technology (IT).

Read more of Schilling’s Blog entries at <https://dap.dau.mil/training/cl/blogs/default.aspx>.