

## DAU ACQUISITION TRAINING SYMPOSIUM

The Defense Acquisition University (DAU) will host a low-cost, one-day training symposium on April 7, 2015, at its Fort Belvoir campus (Scott Hall). The symposium is presented by the DAU Alumni Association (DAUAA) on behalf of DAU. The theme is "Achieving Dominant Capabilities through Technical Excellence and Innovation." The forum will provide an opportunity for both government and industry acquisition professionals to receive training and perspectives on implementing the Better Buying Power (BBP) 3.0 initiatives of the Undersecretary of Defense for Acquisition, Technology and Logistics. Through a series of plenary and classroom training sessions, attendees will learn about such topics as:

- Critical Thinking for Effective Acquisition Outcomes
- Improving Interfaces between the Acquisition, Intelligence and Requirements Communities
- Hands-on Implementation of Product Support—including a PBL Guidebook Tutorial
- Incentive Contracting Tools and Techniques that Work

- Second Annual PARCA Report on Performance of the Defense Acquisition System
- DCMA—What's Working and What's Not with Weapon Systems Development And Production
- the Hirsch Research Paper Competition presentation focusing on Improving Professionalism of the Total Acquisition Workforce

In a period of fiscal and technological challenges, the sessions will focus on learning hard skills—training in the latest USD(AT&L) policy, practices, and techniques that attendees can take back to the workplace and apply. The low-cost training symposium will take place from 8:00 a.m.-5:00 p.m. and be fed via VTC to numerous DAU regional campuses and sites. The symposium provides five (5) Continuous Learning Points (CLP) for continued DoD acquisition certification.

Registration opens Feb. 1, 2015. Register online at <http://dauaa.org/Symposium2015/Index.htm>

### Defense Systems Acquisition Management Course Schedule Announcement for 2015

The National Defense Industrial Association (NDIA) is sponsoring the Defense Systems Acquisition Management (DSAM) course for 2015 at the following locations:

- Westin St. Louis, St. Louis, Mo., March 22-27
- Marines' Memorial Club & Hotel, San Francisco, Calif., June 21-26
- Hilton Providence, Providence, R.I., Sept. 21-25

The DSAM course meets the needs of defense industry program managers in today's dynamic environment, providing the latest information related to:

- Defense acquisition policy for weapons and information technology systems including discussion of the DoD 5000 series (directive, instruction, and guidebook).
- Defense acquisition, and reform and initiatives.
- Defense acquisition procedures and processes.
- The Planning, Programming, Budgeting, and Execution process, and the Congressional budget process.

- The relationship between capability needs determination, resource allocation, science and technology activities, and acquisition programs.

The course will include blocks of instruction in: Management in the Acquisition Environment, Acquisition Life Cycle Process, Challenges to Program Management, and Application of Acquisition Procedures. Taught by Defense Acquisition University (DAU) professors and other guest speakers, the course uses the same acquisition policy information provided to DoD students who attend DAU courses for formal acquisition certification.

Prospective DSAM students are industry program managers, assistant program managers, systems engineers, industry personnel serving on DoD Integrated Product Teams, and other personnel that must interface with DoD program offices involved in program development and execution.

Successful completion of this course results in a comprehensive understanding of the environment and driving forces affecting program managers, which will significantly increase awareness and effectiveness in dealing with programmatic issues.

The course is also open to a limited number of government mid- to upper-level managers, tuition-free. Government personnel may apply the DSAM course towards fulfillment of government continuous learning (CL) points. DSAM counts for 34 CL points, or 3.4 Continuous Education Units (CEU). Attending a DSAM course does not provide any credit or equivalency toward Defense Acquisition Workforce Improvement Act certification in any acquisition career field.

All course materials and handouts will be provided to students on CD ROM. Please bring a laptop computer that is equipped with a CD ROM with you to the class. If you do not have access to a laptop, please contact the respective meeting planner as soon as possible. There will be a limited number of laptops available for use through NDIA, so please call early.

For further information, please contact Angie DeKleine, NDIA Operations, at [adekleine@ndia.org](mailto:adekleine@ndia.org) or 703-247-2599. Register online for the January 2015 course offering at <http://www.ndia.org/meetings/502A/Pages/default.aspx>.

**Pre-Command Course Scheduling**

*U.S. ARMY ACQUISITION SUPPORT CENTER (JULY 2014)*

The information below is provided to facilitate pre-planning for those officers/civilians who are selected for Acquisition Command and Key Billet/PM assignments. Each officer/civilian who is selected by the board is required to attend, at a minimum, the Branch and Branch Immaterial Pre-Command Course (PCC). Officers who are Dual Certified as Contracting and Program Management and are selected at the LTC/GS14 level must attend PMT 401 (and all prerequisites). Officers slated as Project Managers at the COL/GS15 level must attend PMT 402. Officers who are certified only in Contracting, and who are slated to Contracting-centric Command Select List (CSL) positions will attend their Branch PCC at the Acquisition Center of Excellence (Huntsville) and the Branch Immaterial PCC at Ft Leavenworth.

The following DAU class dates are available for PMT 401/402 for FY15. View the entire 2015 DAU Course Schedule at <http://icatalog.dau.mil/onlinecatalog/tabnav.aspx>.

Name	Class #	Location	Start Date
PMT 401	002	Huntsville, Ala.	Feb. 23, 2015
PMT 401	003	Kettering, Ohio	March 16, 2015
PMT 401	004	San Diego, Calif.	Feb. 2, 2015
PMT 401	005	Ft Belvoir, VA	April 20, 2015
PMT 401	006	Kettering, Ohio	Aug. 24, 2015
PMT 401	007	Ft Belvoir, VA	Sept. 8, 2015
PMT 402	001	Ft Belvoir, VA	Oct. 20, 2014
PMT 402	002	Ft Belvoir, VA	Jan. 20, 2015
PMT 402	003	Ft Belvoir, VA	April 27, 2015
PMT 402	004	Ft Belvoir, VA	Aug. 3, 2015

**DAU Smart Shutdown Guidebook (Oct. 8, 2014)**

A memorandum issued by Under Secretary of Defense for Acquisition, Technology and Logistics Frank Kendall, dated Oct. 7, 2014, encourages program management personnel facing a program termination to make use of the Defense Acquisition University's "very effective" *Smart ShutDown Guidebook* and DAU's mission assistance, if needed. The Point of contact for the DAU *Smart ShutDown Guidebook* and related mission assistance is Mark Unger at [mark.unger@dau.mil](mailto:mark.unger@dau.mil). Read the full memorandum for additional information at <https://dap.dau.mil/Documents/FY%2015%20Files/USA005387-14%20%282%29.pdf> or download/review the guidebook at <http://www.dau.mil/publications/publicationsDocs/SmartShutDownGuidebook.pdf>.

**Educational Opportunity: Life Cycle Executive Leadership Program**

The Institute for Defense Business (IDB) announces the continuation of its Life Cycle Executive Leadership Program (LCELP). Learn how to reduce sustainment costs on the systems you support and earn up to 42 CLPs towards maintaining Defense Acquisition Workforce Improvement Act and Federal Acquisition Certification in Contracting (FAC-C) certifications.

The LCELP is a one-week executive education program designed for professionals who want to learn more about implementing, managing, or developing life cycle plans or policies in their organizations.

This year, the program will be offered May 3-8 and Sept. 20-25.

The IDB developed LCELP in response to the need to reduce total ownership costs for military and other government

products, services, platforms, and systems. IDB offers this course in partnership with two leading schools of industrial and systems engineering—North Carolina State University and North Carolina Agricultural and Technical State University.

Experts from these universities, the private sector, and military/government thought leaders collaborated with the IDB to develop a curriculum on effective and affordable life cycle systems design. The objective of the course is to increase the life cycle management knowledge and skills of participants while linking them to a broader network of peers. LCELP provides world-class academic instruction, peer interaction, and in-depth exchanges with military, government, and private sector counterparts.

For additional information, please contact April McGill at [McGill@IDB.org](mailto:McGill@IDB.org).

### **DAU Releases CMQ 100, Quality Assurance Basics**

In partnership with the Defense Contract Management Agency (DCMA), DAU released the first of many courses tailored to the specific requirements of quality assurance in post-award contracting. This distance learning course, CMQ 100 (Quality Assurance Basics), meets these needs with a self-paced overview of the various competencies needed by quality assurance specialists and engineers in the execution of their official duties, including:

- Fundamental concepts of quality assurance and the role and responsibilities of the quality assurance specialist
- The importance of a process approach to quality assurance
- The purpose and importance of proper calibration
- The purpose and importance of statistical sampling
- The techniques that contribute to the success of a quality assurance team

### **What if I'm not involved in post-award contract management activities?**

Though CMQ 100 was designed with DCMA-specific learning objectives, the development of course content was driven by widely accepted industry standards from the American Society for Quality. This alignment with existing standards allows the course to remain applicable and adaptable to any personnel involved with defense acquisition.

Whether you are involved with post-award contracting or just curious about quality assurance, this course is for you. For additional information, please visit the DAU iCatalog at <http://icatalog.dau.mil/>.

### **DAU Contracting Courses Receive ACE Credit Recommendation**

The American Council on Education (ACE) College Credit Recommendation Service issued the results of their review and evaluation on Oct. 17, making recommendations for seven DAU Contracting courses:

- For completion of Contract Planning (CON 121), Contract Execution (CON 124) or Contract Management (CON 127), ACE recommends three semester hour credits in the lower division baccalaureate/associate category.
- For completion of Fundamentals of Cost Accounting Standards (CON 252) or Intermediate Cost and Price Analysis (CON 270), ACE recommends three semester hour credits in the upper division baccalaureate category. Reviewers noted that CON 252 presents the student with real-world scenarios requiring critical thinking skills to determine the outcome. Additionally, reviewers recognized the rigor of CON 270, stating that students should be highly qualified to conduct cost-and-price analysis upon successfully completing the course.
- For completion of Source Selection and Administration of Service Contracts (CON 280) or Contract Administration and Negotiation Techniques in a Supply Environment (CON 290), ACE recommends three semester hour credits in the graduate degree category. Reviewers noted CON 280 contains a comprehensive assessment and requires the student to initiate, evaluate, and administer the complex service-contracting process. Reviewers also noted that CON 290 presents as a comprehensive course with a high level of critical thinking, analytics, and application.

ACE is the major coordinating body for the nation's higher education institutions, representing more than 1,600 colleges and universities and over 200 related associations nationwide. ACE recommendations allow students to leverage their DAU training courses for credit toward degrees, helping them achieve Defense Acquisition Workforce Improvement Act certification and saving government tuition assistance funds and out-of-pocket expenses.

### **New Department of Defense Instruction (DoDI) 5000.02**

On Jan. 7, Under Secretary of Defense for Acquisition, Technology, and Logistics Frank Kendall signed a memorandum issuing a new Department of Defense Instruction (DoDI) 5000.02. This updated version for the operation of department's acquisition system, implements many of the policies and practices included in the Better Buying Power initiatives. Bill Kobren, the Defense Acquisition University Director for the Logistics and Sustainment Center, has prepared a brief overview at <https://dap.dau.mil/career/log/blogs/archive/2015/01/12/new-dod-instruction-500002.aspx>

of the changes found in the updated instruction and a detailed description of the impact to the Life Cycle Logistics and Product Support Manager perspectives.

### **Combating Trafficking in Persons Training for Acquisition Professionals**

Combating Trafficking in Persons Training for Acquisition Professionals (DOD002) is now available at [http://icatalog.dau.mil/onlinecatalog/courses.aspx?crs\\_id=2028](http://icatalog.dau.mil/onlinecatalog/courses.aspx?crs_id=2028).

This new module informs DoD acquisition and contracting professionals about combating trafficking in persons in Department of Defense contracts. This includes an overview of laws and regulations, and the responsibilities to prevent, identify, and respond to abuses. This module will help learners understand how to uphold the zero tolerance policy and ensure taxpayer dollars do not contribute to trafficking in persons.

This module takes approximately 1 hour to complete. Upon completion of this module, exam, and survey, each student will receive 1 Continuous Learning Point, an electronic certificate of completion in their ATLAS account, and a record of completion entered into their DAU Transcript.

### **FROM BILL KOBREN, DAU DIRECTOR, LOGISTICS & SUSTAINMENT CENTER**

#### **ACQ 315 Prerequisite and Logistics Level I Training Updates (Jan. 22, 2015)**

For Life Cycle Logisticians who may have experienced challenges registering for the ACQ 315, Understanding Industry (Business Acumen) classroom course due to the requirement to have already completed LOG 350, the prerequisite was recently updated to reflect LOG 340 Life Cycle Product Support instead. This was done for two reasons—first, because LOG 340 is a more appropriate prerequisite for this particular ACQ 315 course, and second, to provide students greater flexibility and simplify the sequencing of Level III Life Cycle Logistics DAWIA certification requirements when choosing ACQ 315 as one of your Level III “choose one of four” pick-list courses.

Also, be advised that a new ENG 102 Fundamentals of Systems Engineering course will be replacing the existing SYS 101 Fundamentals of Systems Planning, Research, Development and Engineering course in the coming weeks. Note that the Life Cycle Logistics Level I training requirement for SYS 101 will be updated to reflect ENG 102 once the new course deploys.

Read more of Kobren's Blog entries at <https://dap.dau.mil/training/cl/blogs/default.aspx>.

### **FROM FRANK KENLON, PROFESSOR OF INTERNATIONAL ACQUISITION**

#### **IA&E in the DoDI 5000.2 (Jan. 20, 2015)**

“It’s a wrap”—the final version of DoDI 5000.02 was issued on Jan. 7, 2015, and (as anticipated) International Acquisition and Exportability (IA&E) is part of it!

The DoD Acquisition Workforce (DAW)—supported by the International Acquisition Community of Practice (ICoP)—is responsible for implementing this expanded IA&E policy guidance. DoDI 5000.02 directs program managers (PM) to address international acquisition and exportability considerations during Acquisition Strategy development and execution. Specifically, the Acquisition Strategy must reflect the PM’s understanding of “opportunities in the domestic and international markets; foreign disclosure, exportability, technology transfer, and security requirements” (Enclosure (2), paragraph 6.a.(1)). This guidance is further emphasized and expanded upon in Enclosure 2, paragraph 7.a., which states:

“Program management is responsible for integrating international acquisition and exportability considerations into the program’s Acquisition Strategy at each major milestone or decision point. Program management will consider the potential demand and likelihood of cooperative development or production, Direct Commercial Sales, or Foreign Military Sales early in the acquisition planning process; and consider U.S. export control laws, regulations, and DoD policy for international transfers when formulating and implementing the acquisition strategy; in accordance with DoD Instruction 2040.02 (Reference (az)). Where appropriate, program managers will pursue cooperative opportunities and international involvement throughout the acquisition life cycle to enhance international cooperation and improve interoperability in accordance with DoD Instruction 2010.06 (Reference (ba)).”

This increased emphasis on PM international acquisition and exportability efforts in DoDI 5000.02 is based on two long-standing fundamental principles contained in U.S. Government and DoD national security and defense strategic guidance:

- a) allied and friendly nation participation in DoD acquisition programs builds partner nation capabilities increasing their national and coalition operational effectiveness; and,
- b) partner nation involvement in our programs’ development, production, and logistics support results in both direct and indirect cost savings, markedly enhancing U.S. and partner nation affordability throughout the life-cycle.

We recommend that DAW personnel responsible for planning and implementing IA&E activities consult with their DoD Component International Programs Organization (IPO) to discuss the impact of this new guidance on the Component's programs. DAU's DSMC-International staff also stands ready to assist if you have any questions or concerns regarding this recently issued IA&E policy guidance.

Read more of Kenlon's Blog entries at <https://dap.dau.mil/aphome/das/Pages/BlogsRecentPosts.aspx>.

### **FROM STEVE SKOTTE, DAU PROFESSOR OF SPACE ACQUISITION** **New DoDI 5000.2 Provides Space System Acquisition Model (Jan. 9, 2015)**

The Defense Department's top acquisition official released a new version of the acquisitions corps' guiding document: Department of Defense Instruction 5000.02, *Operation of the Defense Acquisition System* on Jan. 7, 2015 at <http://www.dtic.mil/whs/directives/corres/pdf/500002p.pdf>. The updated instruction cancels the interim version that was implemented November 25, 2013.

More than ever, the new instruction emphasizes that acquisition programs should be tailored to the product being acquired, Kendall wrote. For example, he said, instead of the single sample program structure contained in previous versions, the updated instruction contains several. The examples are intended to serve as starting points, not a set of alternatives from which to choose, Kendall added. "Program managers and program executive officers should use these models as references to assist their thought processes and analysis," the under secretary wrote.

The new DoDI 5000.02 provides a model to be considered for space systems acquisition on page 28:

"(b) High-Cost First Article Combined Milestone B and C Decisions. Some programs, notably spacecraft and ships, will not produce prototypes during EMD for use solely as test articles because of the very high cost of each article. In this case, the first articles produced will be tested and then fielded as operational assets. These programs may be tailored by measures such as combining the development and initial production investment commitments. When this is the case, a combined Milestone B and C will be conducted. Additional decision points with appropriate criteria may also be established for subsequent low rate production commitments that occur prior to OT&E and a Full Rate Production Decision."

### **Air Force Announces New Acquisition Initiative**

Deborah Lee James, Secretary of the Air Force, announced the Bending the Cost Curve (BTCC) program on Jan. 14, 2015. The new initiative is designed to help the Air Force partner with industry, encourage innovation, and drive down the cost of systems. Right now, four programs are targeted for this new effort, including one space program (Space-Based Infrared System Follow-on).

The initiative aims to cut costs and improve dialogue with industry, "so we can better understand how processes, procedures, and some of the choices we make can inadvertently contribute to rising costs, the stifling of innovation, and slow processes," she said. For more information, go to <http://www.af.mil/News/ArticleDisplay/tabid/223/Article/560219/james-new-acquisition-initiative-aims-to-cut-costs.aspx>.

Read more of Skotte's Blog entries at <https://dap.dau.mil/training/cl/blogs/default.aspx>.

### **FROM JOHN MCELHENNY, PROGRAM LEARNING DIRECTOR, CENTER FOR PROGRAM MANAGEMENT** **FY-15: The Year the Facilities Engineering Career Field is Changing (Jan. 15, 2015)**

During FY-15 there are going to be major changes coming to the Facilities Engineering (FE) Career Field: First, the new competencies that were developed and approved by James C. Dalton, the FE Functional Leader, will be incorporated into the FE 201 and FE 301 (which is becoming FE 302) course offerings. The six overarching competency area are: (1) Facilities Acquisition, (2) Risk Management, (3) Construction, (4) Design, (5) Sustainability, and (6) Planning. Second, the updates to FE 201 have been completed in order to make the course more current and easier to navigate through. The adjustments to the course navigation include:

(1) Reducing the 144 knowledge reviews scattered throughout the course lessons by nearly 50%;  
(2) Eliminating the end of module exams; and (3) Expanding the final exam to 30 primary, 30 secondary, and 30 tertiary questions with accurate remediation links for those who miss a question. As a result of these changes, the course should take about 15 hours to complete, which is a 3-hour reduction from the previous FE 201 course.  
(3) FE 301 will undergo a major content revision, so much as to require changing the numbering to FE 302. The course will consist of:

- A new pre-course assessment quiz (non-graded), with appropriate remediation links, so to ensure all students understand the basic concepts that should have been learned from ACQ 101 and FE 201.

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## Spotlight on DAU Learning Resources

- The requirement for a student paper will not change. However, the topics will be better aligned to the six competencies.
- The distance learning portion of the course (Phase I) will cover all six competency areas and will have some graded assignments. The exact details of Phase I are still under development.
- The classroom portion of the course (Phase II) will be reduced to 3 days, from the 4-1/2 days in the current course. This will save DoD agencies per diem and overhead costs for their personnel who attend the course. The exact details of Phase II are still under development. FE 302 is scheduled to be launched in the third/fourth quarter of FY-15.
- In coordination with the U.S. Army Corps of Engineers, three new distance learning (DL) modules are under development. They are: (1) Sustainable Military Renovation, Operations, and Maintenance, (2) Real Estate Disposal, and (3) Master Planning Energy and Sustainability Factors. There are no dates on when these three DL courses will be launched.

If you have any questions please email [john.mcelhenny@dau.mil](mailto:john.mcelhenny@dau.mil).

Read more of McElhenny's Blog entries at <https://dap.dau.mil/aphome/das/Pages/BlogsRecentPosts.aspx>.