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**OIPT Leader Feedback**  
**OASD(NII) OIPT Leader**  
**PEOSYSCOM Panel Discussion**

**Mr. John Landon**  
**OASD(NII) OIPT Leader**

**November 17th, 2004**

# OSD Acquisition Oversight

## ACAT ID Programs

Milestone Decision Authority:  
USD(AT&L)

Defense Acquisition Board  
DAB

## ACAT IAM Programs

Milestone Decision Authority:  
ASD(NII)/DoD CIO

IT Acquisition Board  
ITAB

**Additional Advisors**  
 PDUSD(AT&L)  
 GC  
 L&MR  
 CAIG  
 DP/AP  
 IP  
 SI  
 USD(AT&L)  
 Special Asst  
 D, Innovation  
 (NGA) as req'd  
 CAEs  
 OIPT Leader

**Chair: USD(AT&L)**

**Co Chair: VCJCS**

USD(C)  
 DOT&E  
 USD(P)  
 ASD(NII)/DoD CIO



USD(I)  
 D, PA&E  
 USD(P&R)  
 Service Secretaries  
 D, AR&A

OSD PSA  
 Joint Staff  
 DASD(Dep CIO)  
 OSD, GC  
 Component CIO  
 Component Acquisition Executive  
 Component User Representative



USD(I)  
 OUSD(AT&L)  
 OUSD(C)  
 OSD(PA&E)  
 DOT&E  
 OIPT Leader

Others as appropriate

**Defense Systems OIPT**  
**Glenn Lamartin**  
**OUSD(AT&L)**  
 Defense Systems  
**33 ACAT ID**  
 Includes: Pre-MDAPs

**Networks and Information Integration OIPT**  
**John Landon**  
**OASD(NII)**  
 C3ISR & IT Systems  
**24 ACAT ID & 39 ACAT IAM**  
 Includes: Pre-MDAPs/Pre-MAIS

USD(C) - Funding  
 USD(C) - BMMP Certification (MAIS)  
 USD(P) - Policy  
 USD(P&R) - Training/Personnel/System Engineering  
 USD(AT&L) - Acquisition Strategy/Dev Test & Evaluation/Acquisition Management/Resources Analysis/Logistics/System Integration/Environmental/TRA  
 USD(I) - Intelligence Support  
 DOT&E - Operational Test/Evaluation  
 DIA - Threat Assessment

OIPT Leader



**OIPT/IPT Membership**

Component Acquisition Executives  
 OSD PSA/Domain Owner - Functional Area  
 Joint Staff - Requirements/Functional Area  
 OSD(PA&E) - Alternatives/Economic Analysis  
 OSD(CAIG) - Independent Cost Estimate (MDAP)  
 OGC - General Counsel - Legal  
 ASD(NII)/DoD Net-Centricity/Clinger-Cohen/Information Support Plan/Spectrum/Information Assurance  
 NGA - Imagery



## *NII OIPT Leader Feedback*

# **NII OIPT Programs & Oversight**

### **Oversight: More than 200 Active Development Programs (various ACATs)**

#### **MDAP Programs** (Supporting the USD(AT&L) and DAB)

- **C3 Programs:** JTRS, WIN-T, MCS, HPCM, etc
- **ISR Programs:** DCGS, Cobra Judy, Global Hawk, etc
- **Net Centric (NC) Support to DS OIPT Leader:** FCS Networks, E-10, J-UCAS, JSF
- **Special:** preparations for recent SBIRS Nunn-McCurdy DAB Reviews

#### **MAIS Programs** (Supporting the ASD(NII) and ITAB)

- **C2 IT Programs:** GCCS-Joint, DJC2, Air Force MPS, etc
- **Business IT Systems:** DIMHRS, CHCS-2, Navy ERP, GCSS-Army, etc
- **Intelligence & Security IT Programs:** PKI, KMI, etc

#### **Space MDAP Programs** (all are Air Force ACAT 1C)

- **NII is OSD Principal Staff Activity (PSA) for Space**
- **Facilitates OSD-Wide Coordination of Space Acquisition Documents**
- **Space Acquisition Program Oversight:** TSAT, AEHF, GBS, NPOESS, GPS, SBR, etc.
- **Review & Coordinate on Space Acquisition Policy Development:** NSS Acq Policy 03-01

#### **Intelligence Programs**

- **Cooperative Oversight of Defense Intelligence Agency Acquisition Programs**



## *NII OIPT Leader Feedback* **Changing Environment**

- BMMP Environment
- Establishment of Domain Owners
- Capability-Based Reviews
- Net-Centricity/Net-Centric Based Reviews
- Systems Engineering Plan
- Information Support Plan (ISP) per DoDD 4630.5, DoDI 4630
- Spiral/Blocked Development
- Milestone A Emphasis



## *NII OIPT Leader Feedback*

# **IPT Process Issues and Observations**

### **May 1995: SECDEF Directed use of the IPT Process**

“Rules of the Road: A Guide for Leading Successful Integrated Product Teams”

- Issued in 1996; Updated in 1999

### **Problem Areas We Continue to Observe**

- Effective use of WIPTs
- Raising Issues Late in the Process
- Representation of Functional Positions
- Measurable Exit Criteria
- Documenting Agreements in Meeting Summaries
- Working Major Issues Outside the Process
- Submitting Service Approved Documents in Time

### **Recommended Action for OSD Oversight Staff, PEOs, and PM's**

***Stick to the Rules of the Road***



## *NII OIPT Leader Feedback* **Program Execution**

- **Have and Use Established Program Metrics**
  - **Long Range Calendar.....and**
  - **Short Range Calendar (the next year, block or phase)**
  - **Financial Execution (obligation & expenditure rates vs OSD goals)**
  - **Engineering Change Proposals (ECP)**
  - **Contractor Change Proposals (CCP)**
  - **Earned Value Management System (EVMS)**
  - **Software Metrics**
  - **Program's Critical Path Schedule**
  - **Key Dependencies**