



# **OIPT Leader Feedback**

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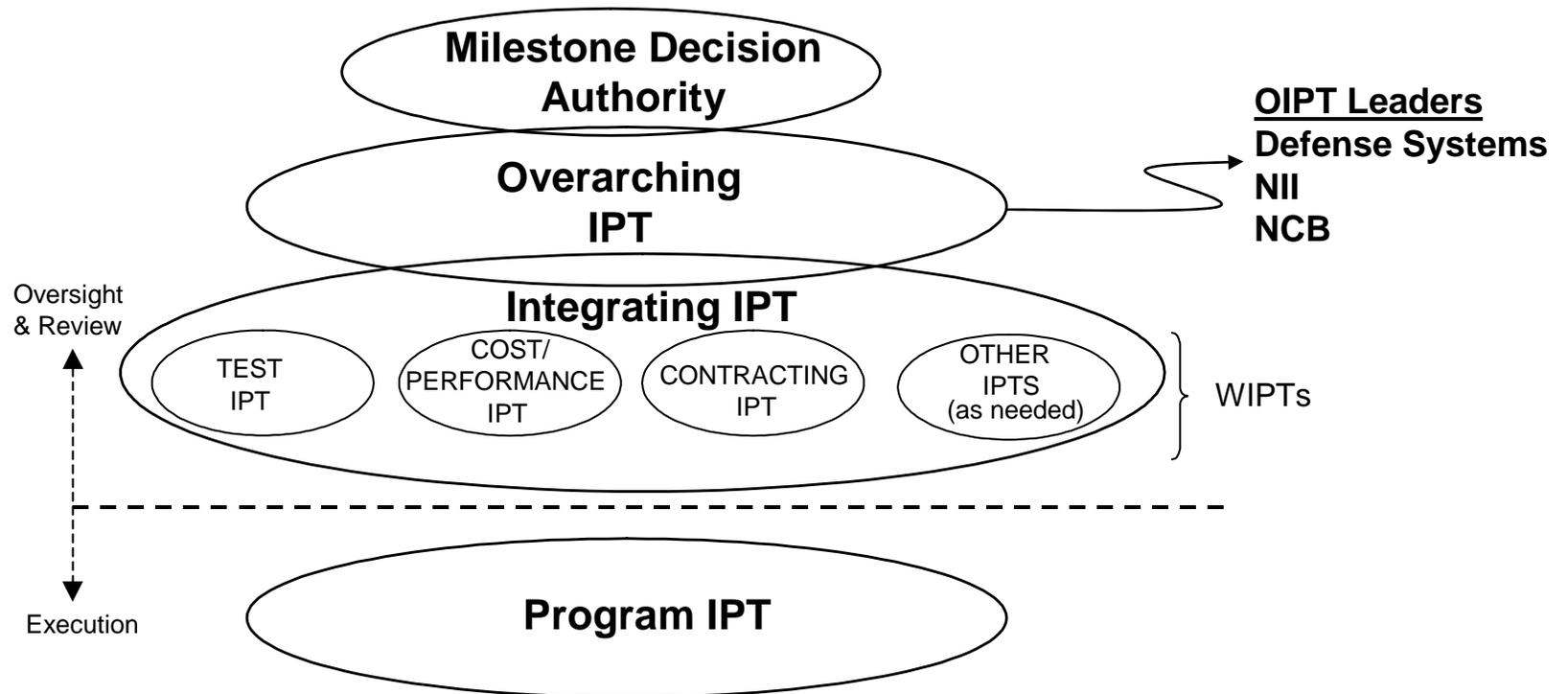
# Role of Integrated Process Teams

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- Since 1995, IPTs have been the preferred approach for development, review, and oversight of the acquisition process
- Facilitates decision-making by making recommendations based on timely input from the entire team; takes advantage of all members' expertise
- OIPT leader for ACAT ID programs provides integrated assessment to the Defense Acquisition Board chair, principals, and advisors
  - Focuses on core acquisition management issues
  - Takes account of independent assessments by OIPT members
  - There should be no surprises, because all team members are already working the issues in real time



# IPT Operational Structure



For each program, there will be an OIPT and at least one WIPT. WIPTs focus on a particular topic, such as test. An Integrating IPT coordinates WIPT efforts and covers topics not otherwise assigned to another IPT.



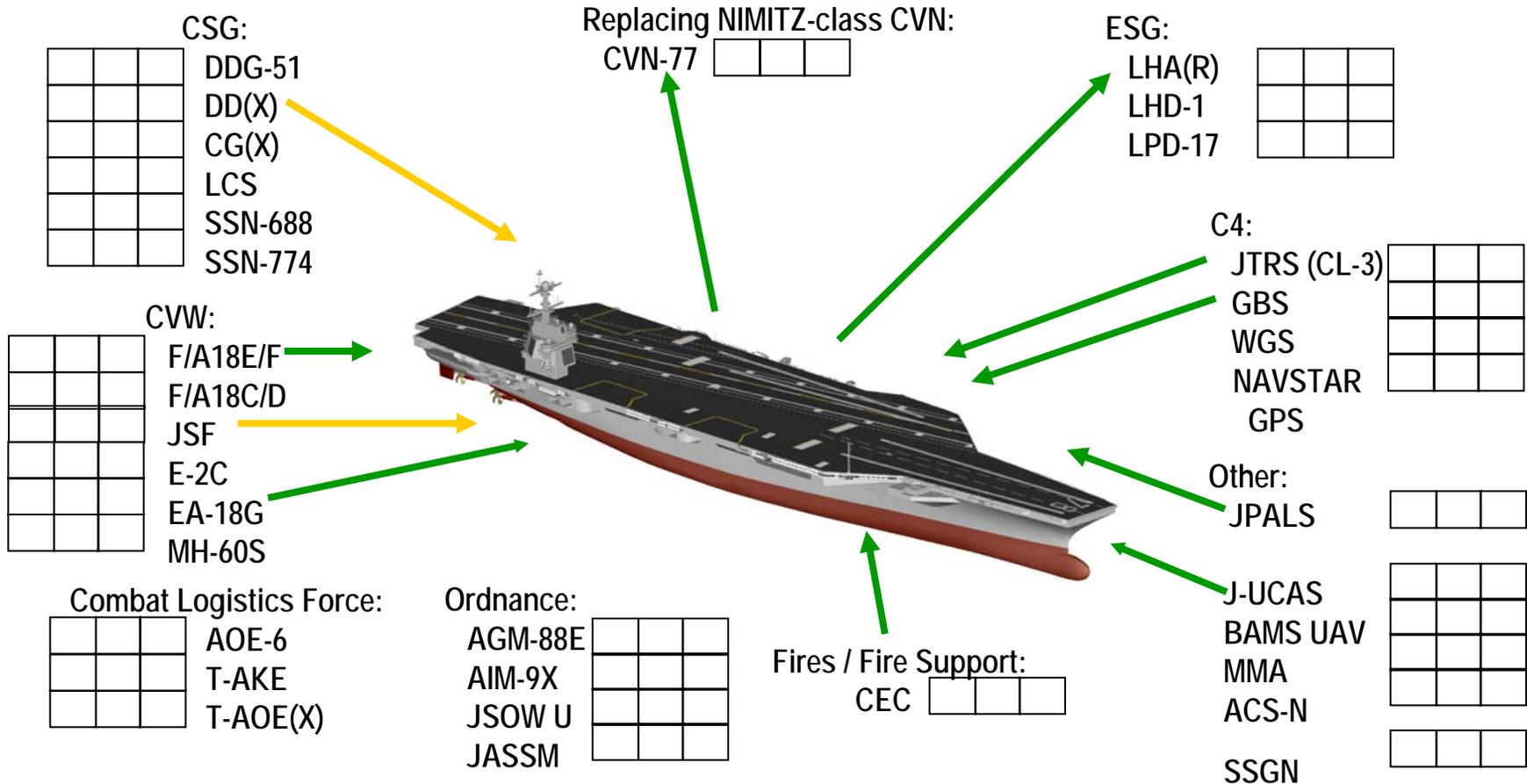
# My Expectations for OIPT Meetings

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- General expectations
  - Open discussions with no secrets
  - Empowered, qualified team members
  - Dedicated/committed proactive participation
  - Issues raised and resolved early
- Specifics that I look for
  - Program context (operational, systems, and technical views)
  - What are the complementary systems (and their status)
  - Status of Systems Engineering Plan, Test and Evaluation Master Plan, and other required documentation (ICE, etc.)
  - Plans for net centric operation
  - Results of Program Assessments
  - Special interest items (e.g., safety, corrosion, RFID, reliability and maintainability)



# Example: CVN-21 Interrelationships with Complementary Systems\*



	<b>Current schedule and performance support fielding</b>
	<b>Performance issues with interface</b>

Arrow to CVN-21 denotes CVN 21 receiving other program's technology or capability  
Arrow from CVN-21 denotes technology recipients from CVN-21

OSD DAES Rating: C S P Not Rated

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\*Ref DAB review: Apr 04



# What You Should Know

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- Know your Milestone Decision Authority and which OIPT leader will handle your program
- Understand that OIPT leaders can have different styles and areas of emphasis, but ...
  - We all operate under the auspices of the Defense Acquisition Executive
  - The quality of your underlying systems engineering approach, your documentation, and your programatics are all important to the MDA and the Department



# Current Challenges

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- Focus shifting from platforms to capabilities and system solutions
- System complexity is increasing – Family of Systems and/or System of Systems interdependencies
- Demand for network centric capability drives higher levels of integration
- Functional and physical interfaces expanding in number and complexity
- Evolutionary acquisition institutionalizing change
- New approaches in design and development must match new systems views
- A disciplined systems engineering approach is imperative for success in this environment! Early, persistent, continuous involvement is key



# Backup

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# Ten Tips for Program Managers

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- Know Your Neighborhood
- Pay 'Em Now ... Or Pay 'Em Later
- It's More Than Paper ... It's Your Contract
- Just Say "No"
- It's The Engineering, Stupid
- Software Bytes
- Test A Little, Learn A Lot
- Walk The Line, Don't Cross It
- The Only Thing Constant Is Change
- I'm From OSD, I'm Here To Help!