

Business Management Modernization Program (BMMP) Overview

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*Arming the Warfighter
Through Business Improvement*

<http://www.dod.mil/comptroller/bmmp>



...we could more readily

...identify
chemical warfare
experts through
an integrated
employee
information profile



...issue supplies
in a timely manner
with reduced
paperwork



...know what
munitions are
available in any
given place at any
given time



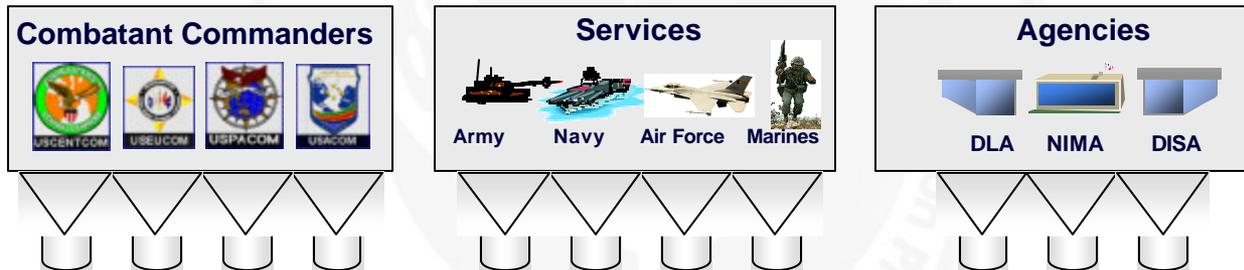
...purchase land
and build a youth
center to support
a military family
housing
community in less
time

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Through Business Improvement*



The Need for Change is Clear

- Services and Agencies have individual processes and over 2000 supporting systems that focus primarily on their own operations
- Results are:
 - Costly, redundant and inefficient management of DoD resources
 - Accurate, reliable, timely, and informed management decision-making not supported DoD-wide





Program Authority

- In July 2001, Secretary of Defense (SECDEF) Donald Rumsfeld established the department-wide **Financial Management Modernization Program (FMMP)** under the sponsorship of Under Secretary of Defense (Comptroller) Dr. Dov Zakheim. The **transformation of the Department's financial management operations includes not only finance and accounting but also all business activities.**
- In May 2003, the program was renamed to the Business Management Modernization Program (BMMP) under the joint sponsorship of the Under Secretary of Defense (Comptroller) and the Assistant Secretary of Defense (Networks and Information Integration).
- In September 2003, the Secretary of Defense reconfirmed this commitment by designating DoD business transformation as one of his top ten priorities.
- To comply with ITMRA of 1996 and OMB Circular A-130

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How big is BMMP? It impacts:

- **5.5M employees, service members and beneficiaries**
 - Paychecks and W-2's
 - Personnel records and actions
 - Medical and Dental records, appointments, admissions and discharges
 - Training records, plans, and scheduling classes
 - Travel requests, tickets, vouchers
- **\$400B+ /Year**
 - 267 Appropriations
 - 124 Million accounting transactions
 - 11.2 Million invoices
- **\$700B+ in Assets**
- **600,000 Buildings at 6,700 locations in 146 Countries**
 - \$620B in Real Property Assets
 - 2.3M square feet of buildings
 - 3.2M acres
- **1,312 Major weapons systems**
 - 4.6 Million parts and supplies managed
- **150+ Federal Source Laws and Regulations (Ex. Title 5, 10, 32, 37)**
 - 4,200+ Specific requirements from source laws
- **2,274 Systems ... and Counting**
 - Different standards and interpretations of rules and requirements

**BMMP:
The Largest
Transformation Effort
in Government or
Industry**

*Through the Warfighter
Through Business Improvement*



Mission

- Support the Warfighter with world-class business operations

Strategy

- BMMP will lead DoD's transformation of its business processes by:
 - Developing and maintaining the Business Enterprise Architecture (BEA)
 - Driving Domain Business Process Reengineering
 - Implementing a capabilities-based Portfolio Management
 - Performing System Assessments
 - Utilizing the Global Information Grid Enterprise Information Environment
- **Goals**
 - More \$\$\$ for the Warfighter
 - Optimize Warfighter Support
 - Increased Return on Taxpayer Investment

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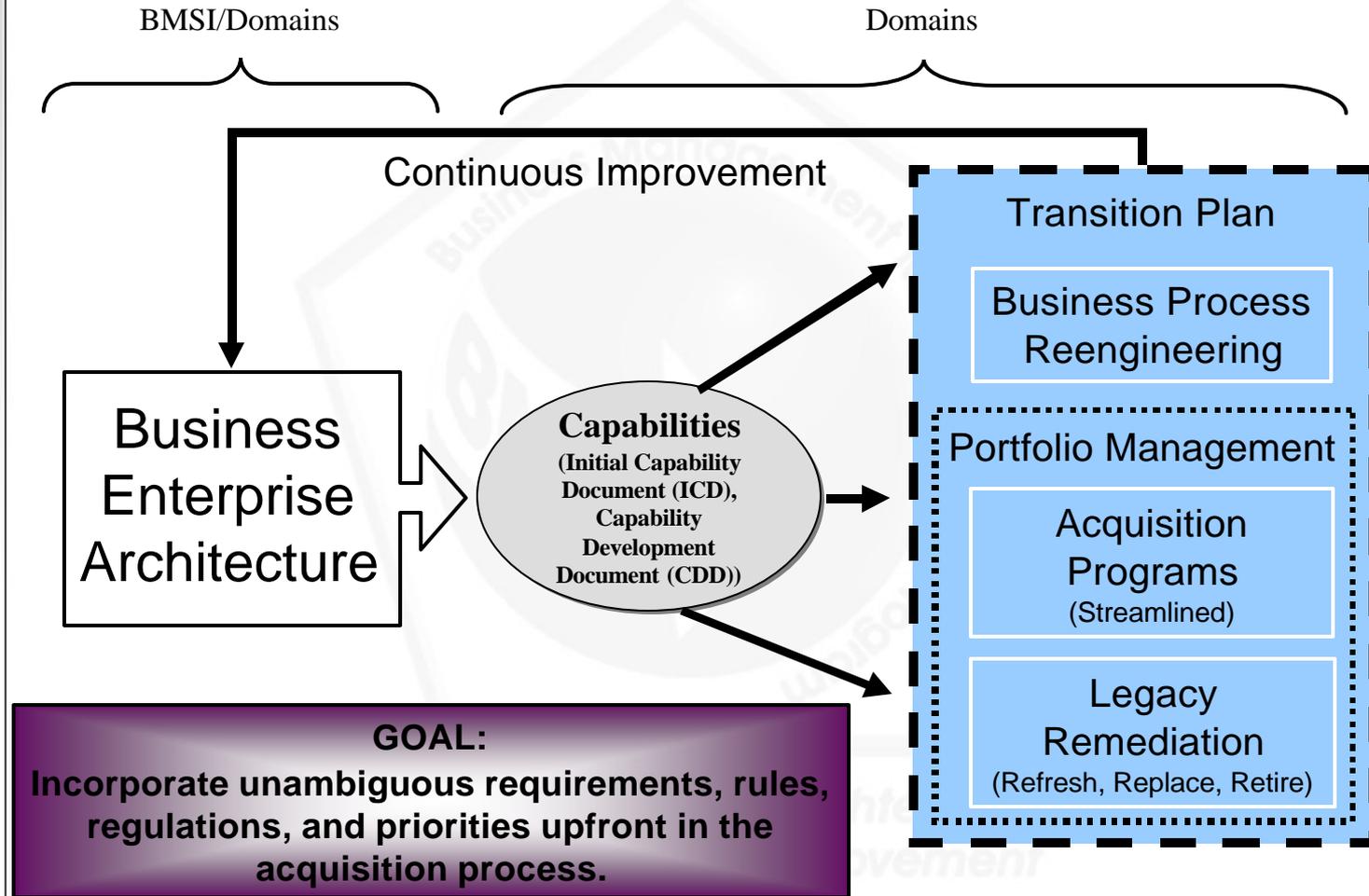
Business Enterprise Architecture (BEA)

GOALS	BEA provides one DoD Reference Business Process Model that ensures:
Enable Interoperability throughout DoD	<ul style="list-style-type: none">▪ Single interpretation of requirements:<ul style="list-style-type: none">✓ Standard rules and policies✓ Standard rules and policies are embedded into operational processes✓ Business transaction and event standards are explicitly embedded into operations information exchanges✓ Consistent and unique Data Model and Dictionary
Achieve Operational Process Excellence	<ul style="list-style-type: none">• One DoD Business Enterprise Architecture Reference Business Process Model that provides the foundation to enable end-to-end operational excellence• Embed DoD's Net-Centric Enterprise Services in Business Enterprise Architecture• Provide link to Federal Enterprise Architecture
Enhance Portfolio Management	<ul style="list-style-type: none">▪ Transition Planning based on Business Enterprise Architecture to achieve capabilities based on target processes▪ Relevant "As Is" analysis



Transition Process

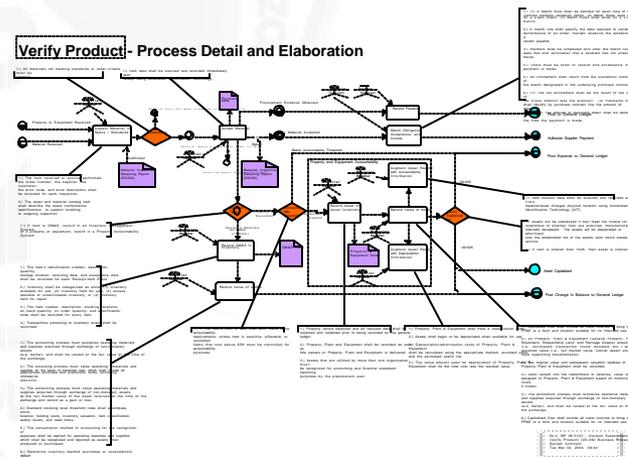
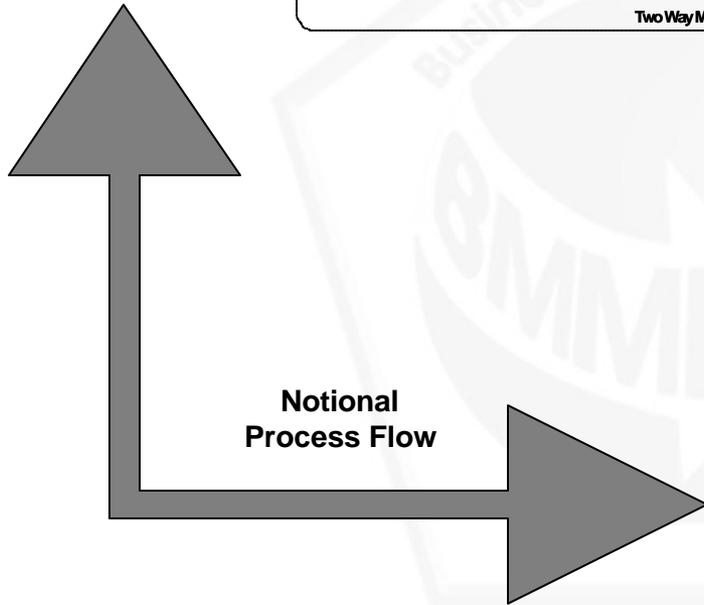
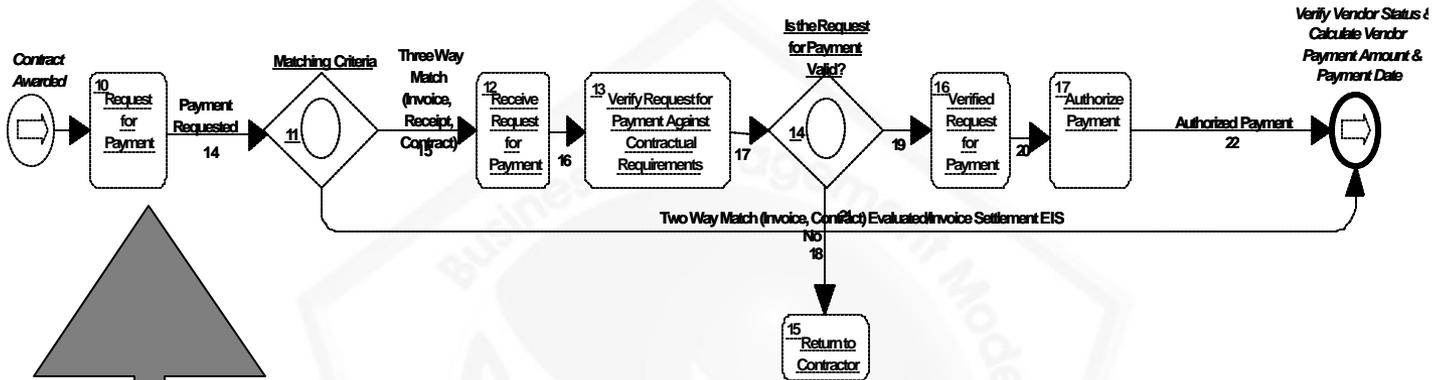
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Business Process Detail and Elaboration

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- **Transition Plan:**
 - Schedule and Milestone Plan;
 - Capability Maturity Profile;
 - Packaged and Segmented Capabilities and Requirements;
 - Compliance Plan; and
 - Change Management and Communications Products.

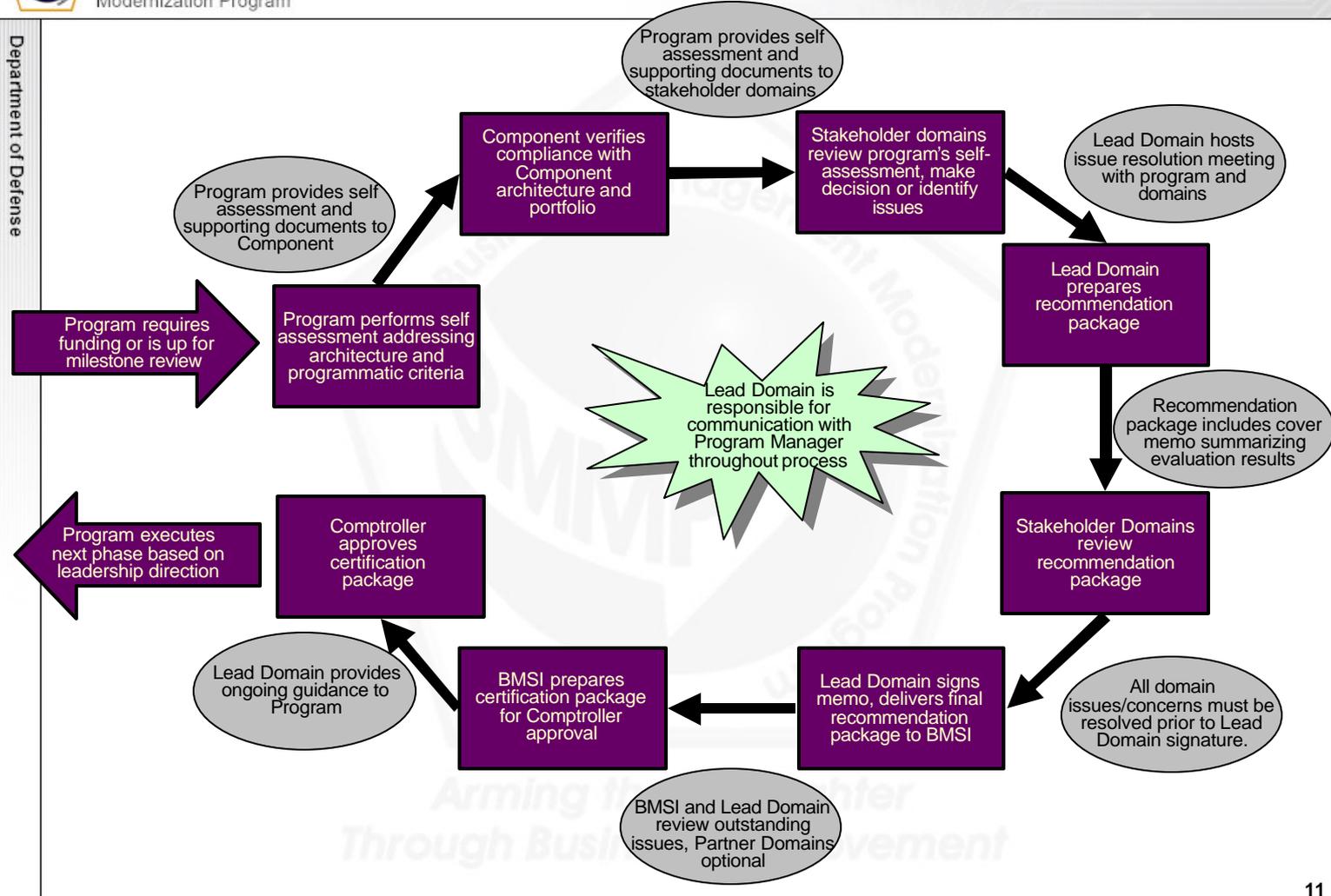
- **Portfolio Management**
 - Capabilities-based
 - Memo on *Information Technology Portfolio Management* signed by DEPSECDEF (March 22, 2004)
 - Management Initiatives Description (MID) 918 (expected to be released by DEPSECDEF by the end of April)
 - Systems Assessments

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Systems Review: Roles and Responsibilities

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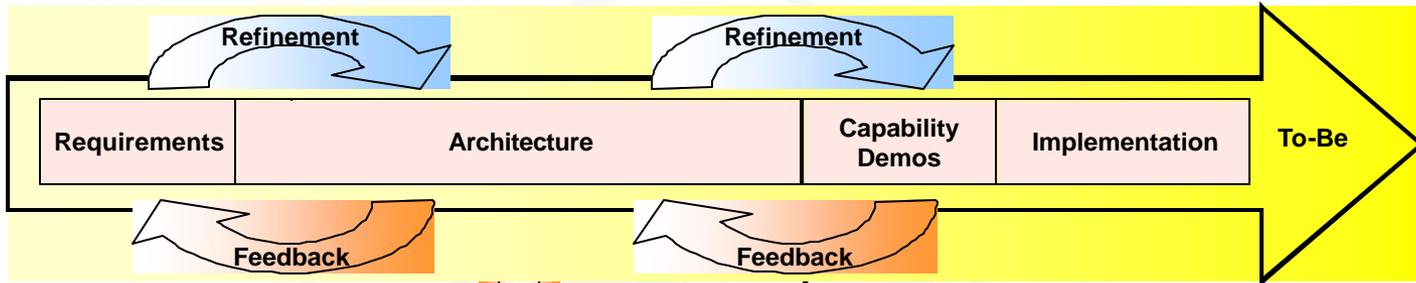




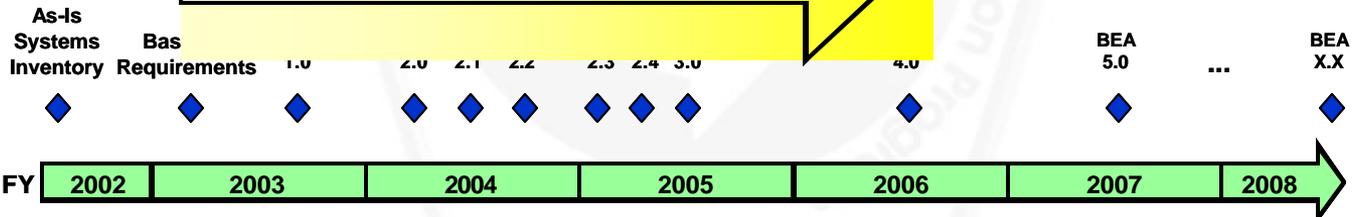
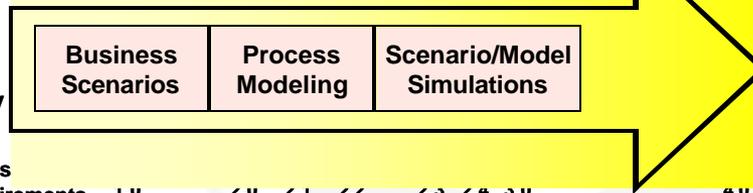
Path to Business Transformation

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Architecture



Modeling and Simulation (M&S) Activity



... ♦ Increment One ♦ Increment Two ♦ Increment Three

Acquisition Activity



Through Business Improvement



DOD-WIDE INCREMENTS Enterprise Focus 1 / 2 / 3

- ***FOCUS: Re-engineer the processes and identify the information requirements necessary to implement a modern integrated net-centric Business environment that supports the Warfighters' needs***

Increment 1:

- Sub-focus: Achieve unqualified audit opinion for consolidated DoD financial statements, including related processes to achieve Asset Accountability and address other Material Weaknesses
- Sub-focus: Achieve total personnel visibility to include: military service members, civilian employees, military retirees, and other US personnel in a theater of operations (including contractors and other federal employees)

Increment 2:

- Sub-focus: Align acquisition practices with Government & Industry best practice benchmarks
- Sub-focus: Achieve total asset visibility and accurate valuation of assets (includes Operating, Materials and Supplies; Inventory and Property; Plant and Equipment)
- Sub-focus: Enhance force management through position accountability and visibility (military and civilian)
- Sub-focus: Improve military health care delivery through a more efficient healthcare claims system, more accurate patient diagnostic coding, and joint medical material asset visibility
- Sub focus: Improve environmental safety and occupational health

Increment 3:

- Sub-focus: Implement Planning, Programming, Budgeting and Execution (PPBE) process improvements in accordance with Joint Defense Capabilities Study recommendations for a capabilities-based PPBE process
- Sub-focus: Achieve integrated total force management
- Sub-focus: Improve installation management



- **Secretary of Defense** – Department’s transformation leader...business transformation is one of DoD’s “Top Ten Priorities”
- **Under Secretary of Defense (Comptroller) and the Assistant Secretary of Defense (Networks and Information Integration) / DoD Chief Information Officer** – Co-managers of all BMMP efforts
- **Principal Staff Assistants (Domain Owners)** – within their respective functional areas via the Domain structure
 - Lead business transformation
 - Establish and maintain a Domain governance process
 - Manage the Domain portfolio and transition plan
 - Assist in the extension of the BEA
 - Perform system reviews
 - Represent the Domain’s perspective in resolution of cross-Domain issues
- **Business Modernization and Systems Integration Office (BMSI)**
 - Serves as the program management office for BMMP
 - Responsible for developing and maintaining the BEA (the blueprint that prescribes how DoD business systems interact)

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BMMP Governance Structure

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Business Domains

OUUSD(C) – Accounting & Finance
(ACC/FIN)

OUUSD(AT&L) – Acquisition
(ACQ)

OUUSD(P&R) – Human
Resources Management (HRM)

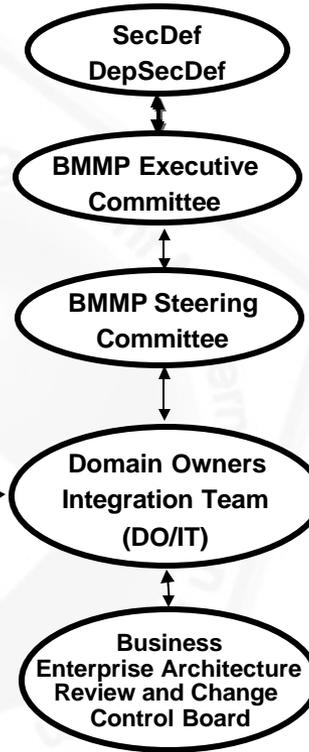
OUUSD(AT&L) – Installations
& Environment (I&E)

OUUSD(AT&L) – Logistics
(LOG)

OUUSD(C) – Strategic Planning
& Budgeting (SPB)

OASD(NII)
Enterprise Information Environment
(EIE) Mission Area

Business Modernization
and Systems Integration
(BMSI)



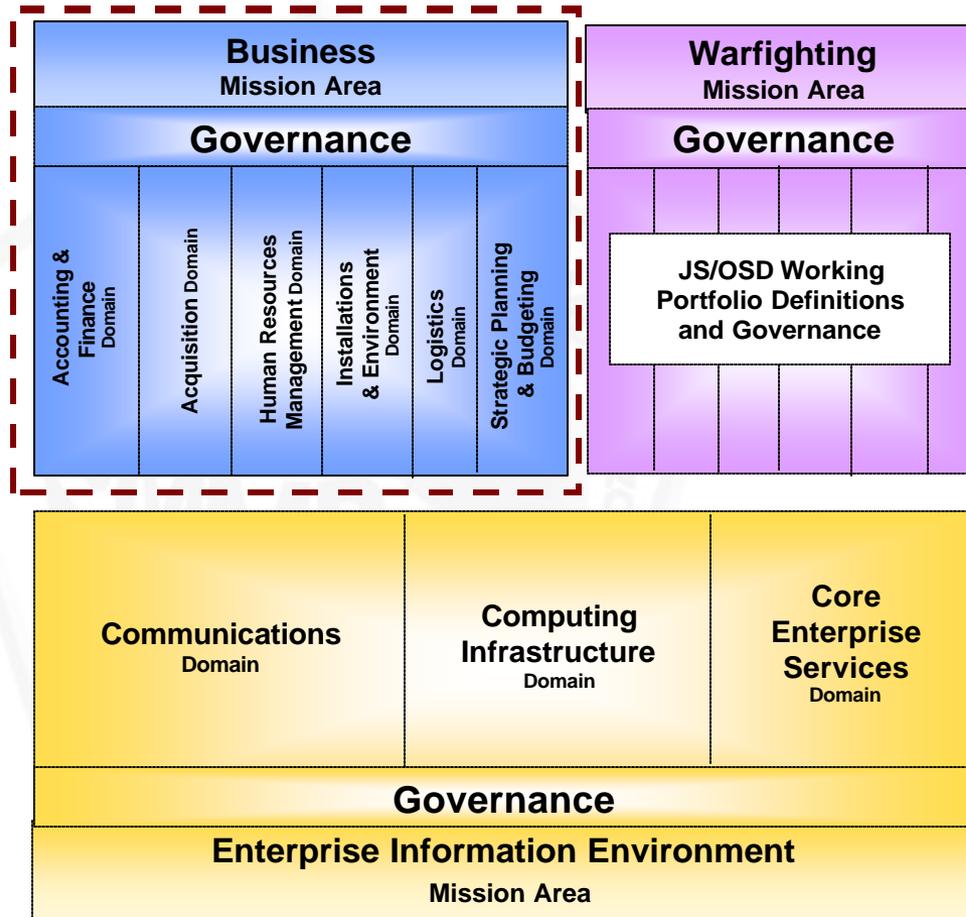
-  = Business Domains
-  = DoD Mission Areas
-  = BMMP Program Office



Where we fall within DOD/ the Global Information Grid (GIG)

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**Business
Management
Modernization
Program (BMMP)**
*working with the
Enterprise Information
Environment (EIE)
Mission Area*



Through Business Improvement



BMMP ... Next 30 Days

- **Business version of JV2020**
- **Release of v2.1 of the Business Enterprise Architecture**
- **Establish and Measure BMSI and Domain Performance Measures**
 - Balanced scorecard approach
- **Portfolio Management**

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<http://www.defenselink.mil/comptroller/bmmp/>

BMMP Home - Microsoft Internet Explorer

Address <http://segdev2.anteon.com/bmmp2/pages/index.html> Go

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Program Overview | Enterprise Architecture | Domains | System Compliance | News and Information

February 25th 2004

Quick Links

- [BMMP Governance](#)
- [Doing Business with BMMP](#)
- [Transition Plan](#)

Latest News

Governance Update
 Visit the updated Governance section on this site [Click here...](#)

Transition Plan Update
 Visit the updated Transition Plan section on this site [Click here...](#)

Domains Update
 Visit the updated Domains section on this site [Click here...](#)

Timely, accurate and reliable information for business management...

"However, make no mistake - we will win this global war on terror. To do so, we're going to need to continue to transform our department, making our forces lighter, more agile. We're going to have to continue to try to create a culture that rewards unconventional thinking and thoughtful risk-taking."

*Secretary of Defense
 Donald Rumsfeld*

Welcome to the Business Management Modernization Program (BMMP). BMMP represents an unprecedented effort to integrate financial management and business operations into a joint Defense Department business enterprise. We strive to support our war-fighters with world-class business operations. Through business transformation we will:

- Expend fewer resources on business processes and systems
- Ensure men and woman in uniform have the business information they need when they need it
- Tell Congress and the public, with confidence, where we spend resources in the Department of Defense



BMMP Portal

<https://207.133.244.10/>

**** Password Required for .mil Users ****

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The screenshot displays the BMMP Portal homepage. At the top, there is a navigation bar with links for Home, Domain Support, BMMP Teams, Calendar, Program Information, and Libraries. The main content area is divided into several sections:

- Message Center:** Contains a message titled "Data Repository Group has moved" by Shawna Smith, detailing the group's relocation to the 9th floor of room 917 and 913 in Crystal City. It lists phone numbers for various team members.
- DR Tool Messages:** A bullet point indicates "DR Team working with DPAS to roll out Government Furnished Computers for Team IBN".
- BMMP-related Presentations:** A list of presentations by BMMP and BMSE staff, including "BMSE Team Transition Briefings", "Slide Master for all Program Briefings", "Radio Interview with Dr. Zakheim", "GAO Briefing Slides 1/13/2004", "BMMP Overview", "DSCA Briefing - FNS Case Reconciliation and Closure", "SPCNAV Brief", "Presentation to AFIO Program Overview/Governance", "Presentation to AFIO Systems Review/Compliance", "Industry Day IV", "ASMC November Luncheon Briefing", "IT Acquisition Seminar", and "Army CFO Strategic Plan DPR".
- BMMP Logo:** A large graphic of the BMMP logo with the tagline "Arming the Warfighter Through Business Improvement".
- Quote of the Week:** A quote for the week of February 9, 2004, by Marva Collins, African American Educator: "Success doesn't come to you... you go to it.".
- BMMP Application Links:** A link to "BEA Issues/AT Tracker Project".

On the left side, there is a sidebar with search options (Portal Search, People Search), navigation links (Go To, Workspaces, Shortcuts, Alerts, Profile, Feedback, Help), and customization options (Customize, Change Blocks, Move Blocks, Add Tabs). A "BMMP Help Desk (703) 607-5709" link is also present.

Instructions for Obtaining a Password are Located on the Portal Homepage