



DCMA Insight and Perspectives for Achieving Program Outcomes

Alan K. Booker, Colonel, USAF
Steven M. Krivokopich
Patrick Ring

Three Part Briefing, Summarizing DCMA's Role, Insight, and Perspectives in areas of:

- Acquisition, Readiness, and Integrated Program Management
- Earned Value Management (EVM)
- Cost Visibility – Specifically Pension Costs





Acquisition, Readiness, and Integrated Program Management

**DCMA Insight and Perspectives for Achieving
Program Outcomes**

Presented By:

**Alan K. Booker
Colonel, USAF
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Vision, Mission & Goals

Vision:

An Indispensable Partner, Providing Our Customers Flexible and Responsive Contract Management and Acquisition Life Cycle Solutions.

It Starts With Me!



Mission:

Provide Customer Focused Acquisition Support and Contract Management Services to Ensure War-fighter Readiness, 24/7, Worldwide

Strategic Goals:

1. Deliver great customer service
2. Lead the way to efficient and effective business processes
3. Enable DCMA people to excel

Performance Contract goals negotiated with customers – reinforced by PM/ICP MOAs at the local level



Achieve Customer Outcomes!

Provide Customer-Focused Contract Management Services

- Right Item = Quality
- Right Time = On-Time Delivery
- Right Price = Value for Money

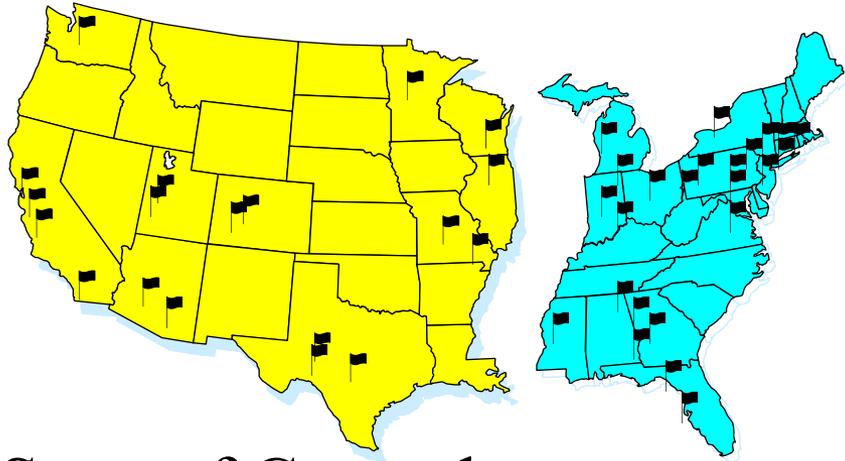
Combat Support Agency

- Military Operations
- Readiness of Fielded Systems
- Modernization of Military Equipment
- Industrial Surge – During Conflict

Teaming with Military Services and Defense Contractors to ensure that tax dollars achieve mission requirements

We Enable the Warfighter to Win



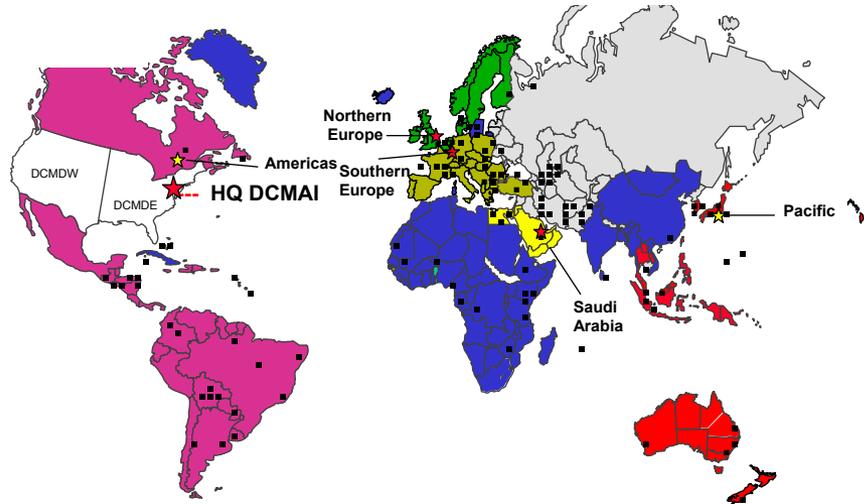


Span of Control

- 11,125 professionals
 - ACOs, PI, QA, Engr, IS, Prop
- 800 locations
- 60 major field Commands
- \$1.1B budget authority
- \$81M reimbursable FMS
- Standard Procurement System
- Combat Support Agency

Scope of work

- \$860B Face Value of Contracts
- 19,000 Contractors
- 320,000 Contracts
- \$116B Unliquidated Obligations
- All ACAT 1 and 2 programs
- Flight Operations (1200 Aircraft/yr)
- \$95B Gov't property in plant
- \$8B Progress Payments
- \$12B Performance Based Payments



DCMA

Readiness

It Starts with Me

The Apparent

Big Items - Big \$ - High Attention



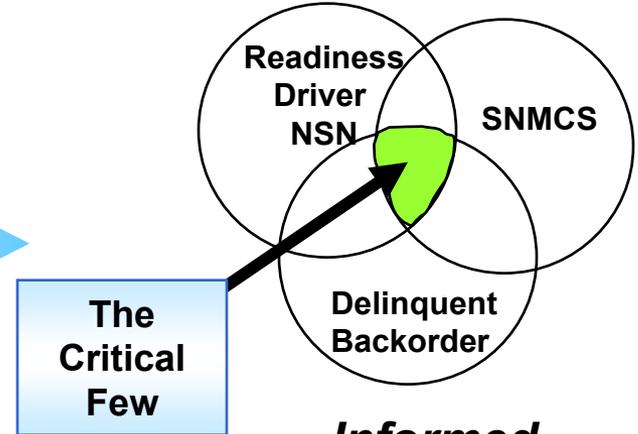
*Depot Maintenance
Timely Return to Mission
Capable Status*

*DCMA
covers...*



The Less Apparent

Small Items - Small \$ - High Importance



*Informed
Engagement
on Spares*

- Focus on Customer's Readiness
- Linked to Supply Chain Management

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Top 10 MDAP Programs By DCMA Supporting Location

DCMA Involvement	C-17A	V-22 OSPREY	F/A -18 E/F	F-16 Aircraft	F/A-22 Raptor	F-35 (JSF)	STRYKER	DDG 51	JSTARS	TRIDENT
Americas										
Atlanta										
Baltimore										
Bell Heli Ft Wth										
Birmingham										
Boeing Canoga Park										
Boeing Heli Phila										
Boeing Long Beach										
Boeing Seal Beach										
Boeing Seattle										
Boeing St. Louis										
Boston										
Chicago										
Cleveland										
Dallas										
Dayton										
Denver										
Detroit										
GE Lynn										
Hartford										
Indianapolis										
LM Denver										
LM Ft Worth										
LM Miss. & Space										
LM Del Val										
LM Marietta Ga										
LM Owego										
Long Island										
Middle East										
New York										

DCMA Involvement	C-17A	V-22 OSPREY	F/A -18 E/F	F-16 Aircraft	F/A-22 Raptor	F-35 (JSF)	STRYKER	DDG 51	JSTARS	TRIDENT
Northern Europe										
NG Balt										
NG Beth										
NG El Segundo										
NGMelb										
NG St Aug										
Orlando										
Pacific										
Philadelphia										
Phoenix										
Pittsburgh										
Pratt & Whitney										
Raytheon										
Raytheon LA										
Raytheon Texas										
Raytheon Tucson										
San Antonio										
San Diego										
San Francisco										
Santa Ana										
Seattle										
Sikorsky										
Southern Europe										
Springfield										
St. Petersburg										
Stewart & Stevenson										
Syracuse										
Thiokol										
Twin Cities										
Van Nuys										8

DCMA

It Starts with Me

JSF PI/SPI Network



DCMA Rockford
Hamilton Sundstrand
SPI - Maj Susan Legatowicz

DCMI Northern Europe
BAE Systems – Warton UK
SPI - Tom Rejmaniak

DCMA Twin Cities
LM Tactical Systems
SPI - Bill Green

DCMA BAE SYSTEMS-Nashua
SPI – Lt Col Korina Kobylarz

DCMA San Francisco
Kaiser & Vision Systems
SPI - Tony Azucena

DCMA Pratt & Whitney East Hartford
PI - Gary Gisi

DCMA NG El Segundo
SPI – Maj Paul Summers

DCMA Long Island EDO
SPI - Joe Thomas

DCMA LM- Palmdale
SPI - Steven Luu

DCMA GE Aircraft Engines Cincinnati
PI - Shelia Marshall

DCMA Buffalo
Moog
SPI - Ray Struski

DCMA NG Baltimore
SPI - Capt Denise Yarber

DCMA Honeywell Torrance
SPI - Lop Ng

DCMA Syracuse
BAE Controls
SPI - Maj Kelly JoShere

DCMA LM Orlando
LM Information Systems
SPI - LtCdr Trent DeMoss

DCMA Santa Ana
Pilkington
SPI - Steve Vega

DCMA LM Fort Worth
PI - Lt Col Bruce Ensor

LM Missiles & Fire Control
SPI - Vince Runci

DCMA San Diego
TRW
SPI - Michael Villela

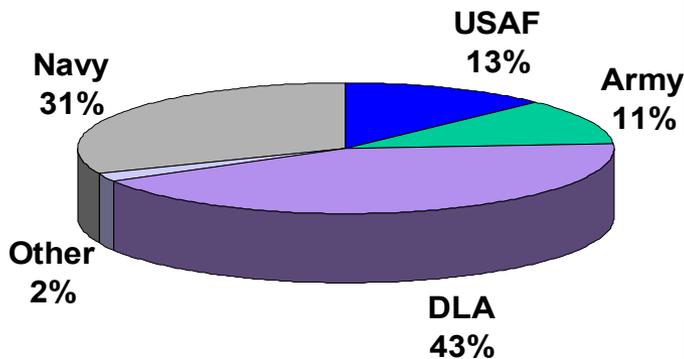
We Enable the Warfighter to Win

Contract Workload by Service

..# of Contracts/Value

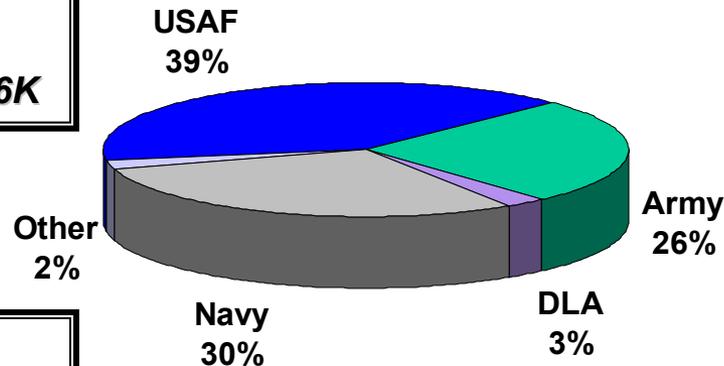
Total Contract Value = \$1,155B
Total Obligated Value = \$832B
Total Unliquidated Value = \$128B
Total Number of Contracts = 326K

Contracts by Service



(326K)

Unliquidated \$ by Service

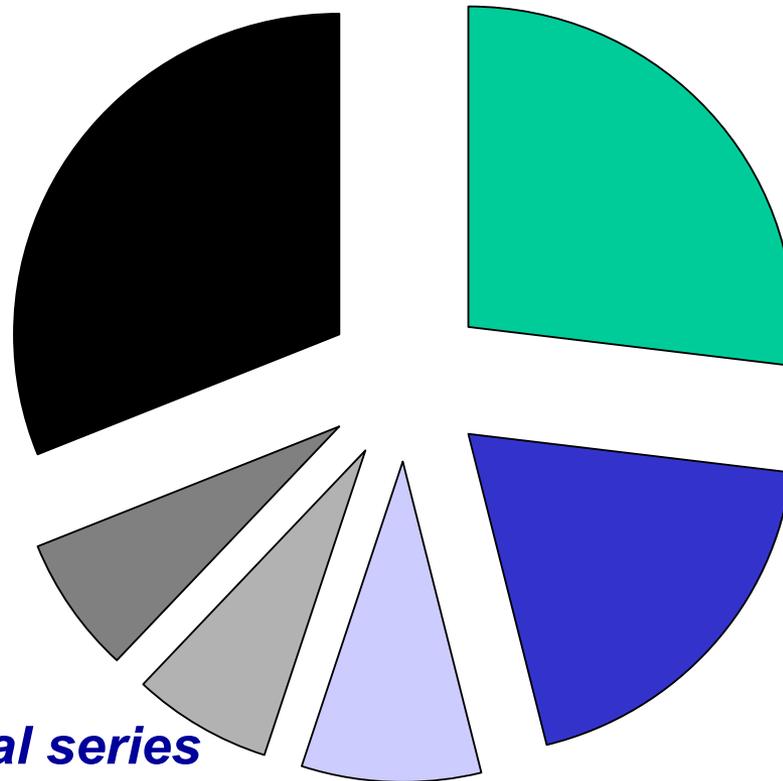


(\$128B)

3 Districts
 East
 West
 International
58 Contract Admin Offices
 24 Resident
 34 Geographic

DCMA Workforce Demographics

<i>On board</i>	<i>Civilian</i>	<i>Military</i>
11,066	10,491	575

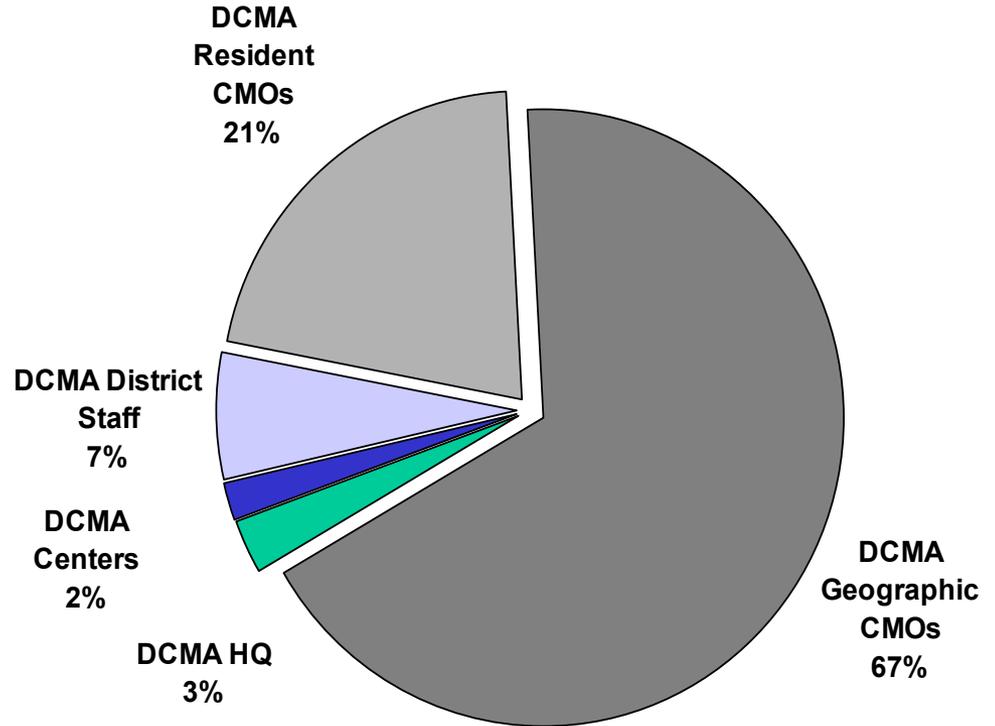


- **GS 1910 (27%)**
(Quality Assurance)
- **GS-1102 (19%)**
(Contracts & Pricing)
- **GS-1101 (9%)**
(Gen'l Business)
- **GS-0800 (7%)**
(Engineering)
- **GS-1150 (7%)**
(Industrial Specialist)
- **Occupational series widely distributed (31%)**

**Key occupational series
comprise 69% of workforce**

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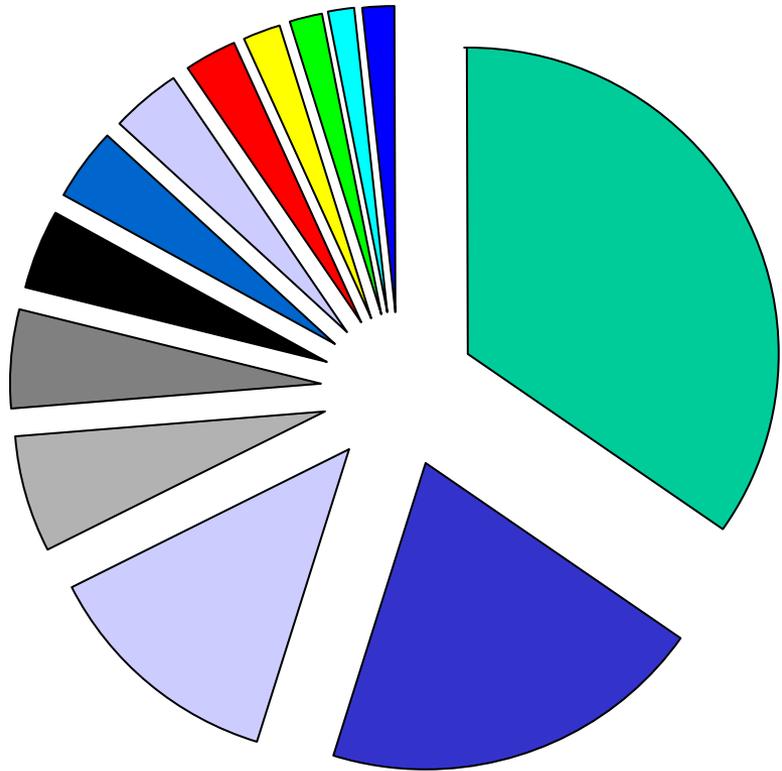
	<i>Civilian</i>	<i>Military</i>
DCMA HQ	263	49
DCMA Centers	196	1
DCMAE District Staff	390	14
DCMAW District Staff	264	20
DCMAI District Staff	54	9
DCMAE Resident CMOs	938	71
DCMAW Resident CMOs	1,242	97
DCMAE Geographic CMOs	4,124	141
DCMAW Geographic CMOs	2,755	109
DCMAI Geographic CMOs	265	64
DCMA Total	10,491	575



Note: In addition to the above, approximately 33 contractor personnel currently support DCMA's Information Technology infrastructure



Labor Hours Reported



- Supplier Quality
- Cont Recpt/Rev
- Sched/Delry
- Cont Closeout
- Program Integ
- Pricing/Negs
- SPRDE
- Software
- Cont Property
- Transportation
- Config Mgmt
- Earned Value
- Plant Clearance

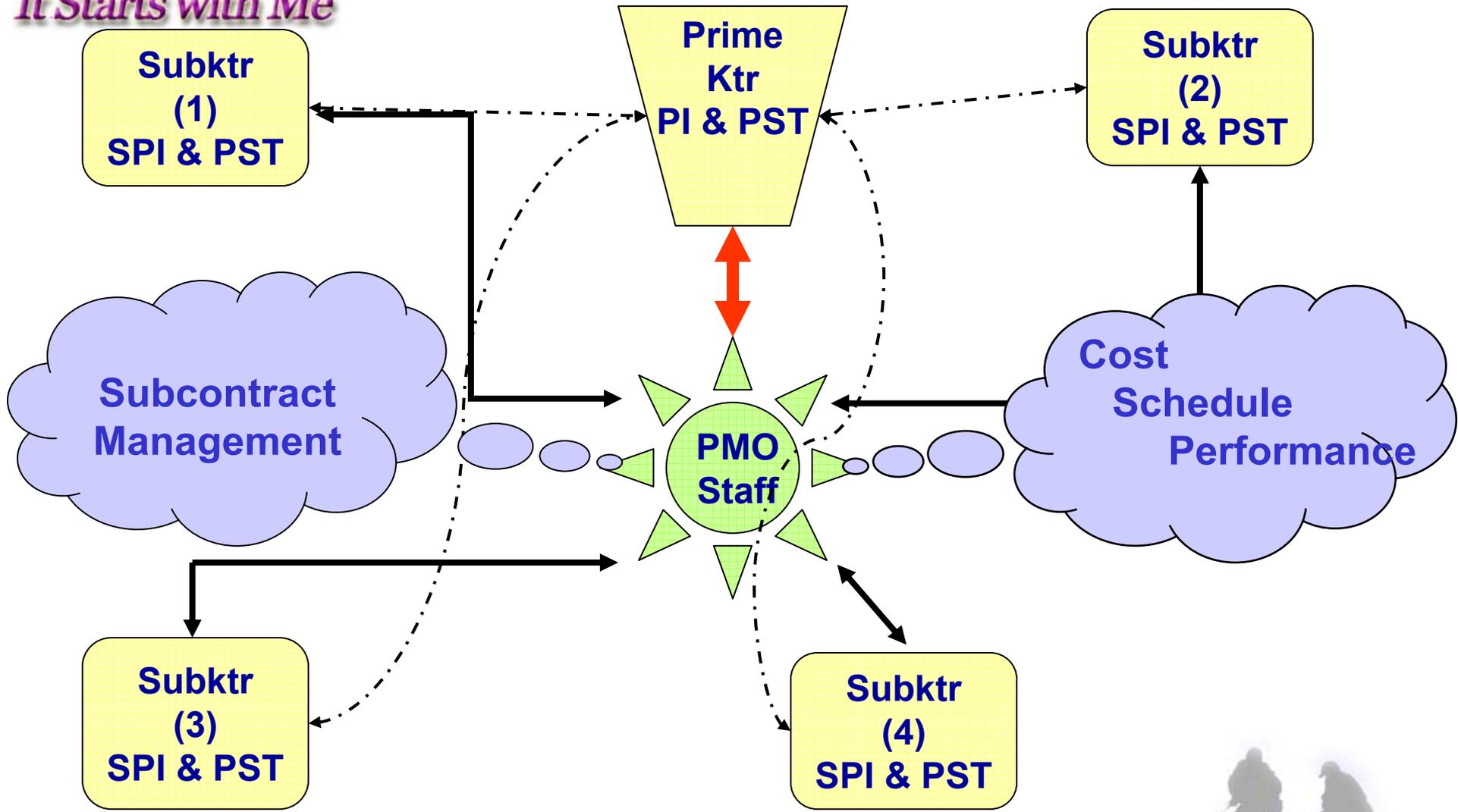


- **Solutions – Not problems**
- **Value Added – Contractor & Government**
- **Acquisition Excellence**
- **Technical Knowledge**
- **Readiness Support**
- **Subcontractor Visibility & Insight**

(Organizational Lines Disappearing)



Program Support Structure



- **Focused Program Support**
 - Requirements/Desired Outcome-Based
 - Real-time Communications
- **Distributed, Integrated Program Support**
 - Visibility to Major/Critical Subcontract Levels
 - Support at lower tiers as necessary
 - Flexible network structure
 - Supporting Assistant Project Manager/
Program Support Team Member/
Integrated Product Team involvement
 - Direct Communication with PMO
Personnel if desired



- Frequency and scale of Surveillance activities based on Risk

- The Likelihood of occurrence and the Consequence of a failure is used to establish a Risk rating

- This Risk rating is used to determine the appropriate level of surveillance that is necessary to help mitigate the risk

- The Frequency and Level of surveillance selected is equivalent to the level of risk that has been identified

- Teaming methods such as Integrated Product Teams are used for Programs and Products with high risk issues

Likelihood

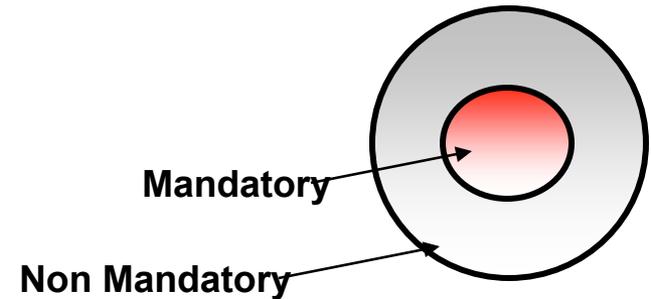
M	M	H	H	H
L	M	M	H	H
L	M	M	H	H
L	L	L	M	H
L	L	L	L	M

Consequence



Where is The Agency Going?

- Customer Centered Culture
- More Latitude with Requisite
Greater Responsibility
and Accountability
- Performance Measures Defined
by Customer Success Requirements
- More Independent Predictive Analysis –Sooner
- Smaller, More Highly Skilled and Mobile Workforce



One Team of Indispensable Partners

DCMA
It Starts with Me

Keeping the Promise.

We Enable the Warfighter to Win

