



DoD 5000

Acquisition Policy

Revision

Mr. Skip Hawthorne
(703) 692-9556

Defense Procurement
and Acquisition Policy

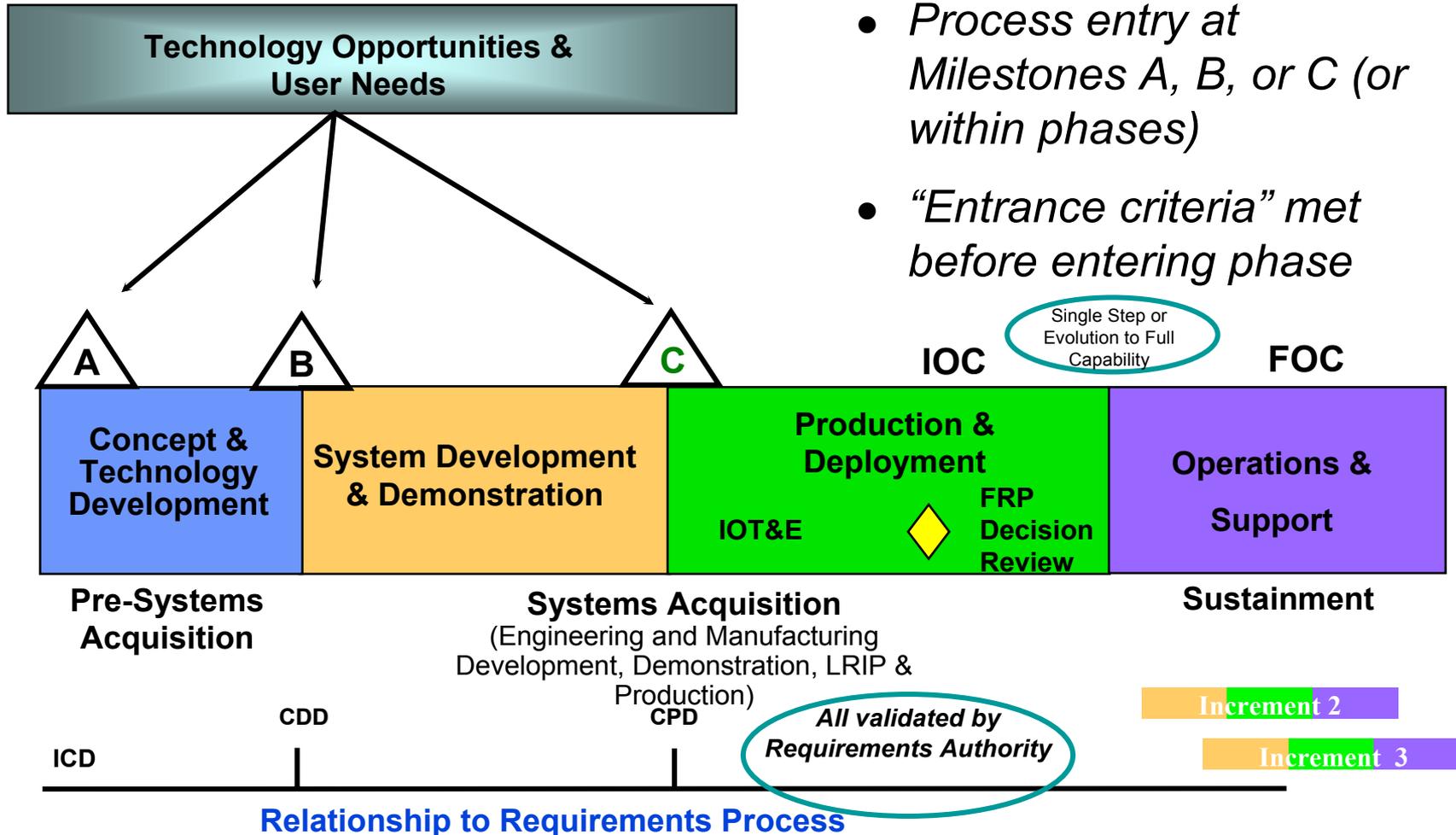
Key Focus Areas FY 2000 Revision

- **Deliver advanced technology to warfighters faster**
 - Rapid acquisition with demonstrated technology
 - Full system demonstration before commitment to production
- **Reduce total ownership costs and improve affordability**
 - Cost as a requirement that drives design, procurement, and support
 - Increased competition
- **Deploy interoperable and supportable systems**
 - Interoperability demonstrated prior to production
 - Integration of acquisition and logistics

Improved performance (including quality) at lower cost.

The 5000 Model

(FY 2000 Revision and Interim Policy)



- Process entry at Milestones A, B, or C (or within phases)
- “Entrance criteria” met before entering phase

Sustained Commitment to Acquisition Excellence

“Reform DoD structures, processes, and organizations, **including the Acquisition Process**”

Hon. Donald H. Rumsfeld
Secretary of Defense

***“Achieve **Credibility and Effectiveness** in
the Acquisition and Logistics Process”***

Hon. E. C. “Pete” Aldridge, Jr.
Under Secretary of Defense for
Acquisition, Technology, and Logistics

DoD 5000 Policy Review

Assessment

- Policies considered overly prescriptive**
- Policies do not constitute an acquisition policy environment fostering efficiency, creativity, and innovation**

Deputy Secretary of Defense Direction

- Canceled existing policies
- Issued interim guidance
- Directed rapid preparation of revised documents



THE DEPUTY SECRETARY OF DEFENSE
WASHINGTON, D.C. 20301-1000



OCT 30 2002

MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS
CHAIRMAN OF THE JOINT CHIEFS OF STAFF
UNDER SECRETARIES OF DEFENSE
DIRECTOR DEFENSE RESEARCH AND ENGINEERING
ASSISTANT SECRETARIES OF DEFENSE
GENERAL COUNSEL, DEPARTMENT OF DEFENSE
INSPECTOR GENERAL, DEPARTMENT OF DEFENSE
DIRECTOR, OPERATIONAL TEST AND EVALUATION
ASSISTANTS TO THE SECRETARY OF DEFENSE
DIRECTOR, ADMINISTRATION AND MANAGEMENT
DIRECTOR, NET ASSESSMENT
DIRECTORS OF THE DEFENSE AGENCIES
DIRECTORS OF DOD FIELD ACTIVITIES

SUBJECT: Defense Acquisition

I have determined that the current DoD Directive 5000.1, "The Defense Acquisition System," DoD Instruction 5000.2, "The Operation of the Defense Acquisition System," and DoD 5000.2-R, "Mandatory Procedures for Major Defense Acquisition Programs (MDAPs) and Major Automated Information System (MAIS) Acquisition Programs," require revision to create an acquisition policy environment that fosters efficiency, flexibility, creativity, and innovation. Therefore, by separate memorandum, I have cancelled those documents effective immediately.

By this memorandum, I am issuing the attached interim guidance in place of the cancelled documents. The intent of the guidance is to rapidly deliver affordable, sustainable capability to the warfighter that meets the warfighter's needs. Additional, supporting discretionary, best practices, lessons learned, and expectations have been posted to the DoD 5000 Resource Center at <http://dod5000.dau.mil>.

I am directing the Under Secretary of Defense for Acquisition, Technology, and Logistics, with the Assistant Secretary of Defense (Command, Control, Communications, and Intelligence) and the Director, Operational Test and Evaluation, to jointly prepare revised documents within 120 days.

Attachments:
As stated

U16167-02

Revised Policy Objectives

- **Streamline**
- **Increase Flexibility**
- **Enhance Business Practice**
- **Emphasize Evolutionary Acquisition**
- **Integrate Acquisition Business Model with transformed Requirements Generation System**

Streamlined Policy

- ***DoD Directive 5000.1***
 - Principles retained; innovation/flexibility emphasized
- ***DoD Instruction 5000.2***
 - Detailed discussion of acquisition model
 - Focused on required outcomes and statutory requirements
- ***DoD Acquisition Guidebook***
 - Canceled DoD Regulation 5000.2; characterized as non-mandatory
 - Content will be:
 - Expectations (TEMP, C4ISP etc.)
 - Best Practices
 - Lessons Learned
 - Guidance on practice and procedure
 - Information retained; available to workforce on Internet
 - Revision underway

Increased Flexibility

- **PM determines what information is required to satisfy regulatory requirements**
- **MDA may tailor (with some exceptions) regulatory information requirements**
- **MDA resolves issues regarding Guidebook expectations**

The Opportunity to Be Innovative

Enhanced Business Practice

- Institutionalized *Acquisition of Services Policy*
- ***Streamlined Clinger-Cohen Act Compliance Procedure***
- Improved Oversight of *Financial Management Information Systems* (and related systems)
- Increased Emphasis on *Supportability*
 - Human Systems Integration, Information Assurance, Sustainment, Anti-Tamper, Spectrum Certification, etc.
- ***Design Readiness Review*** to assess progress during the System Development and Demonstration Phase
- SAE determination of *Operational Test Readiness*

Continued Emphasis on Evolutionary Acquisition



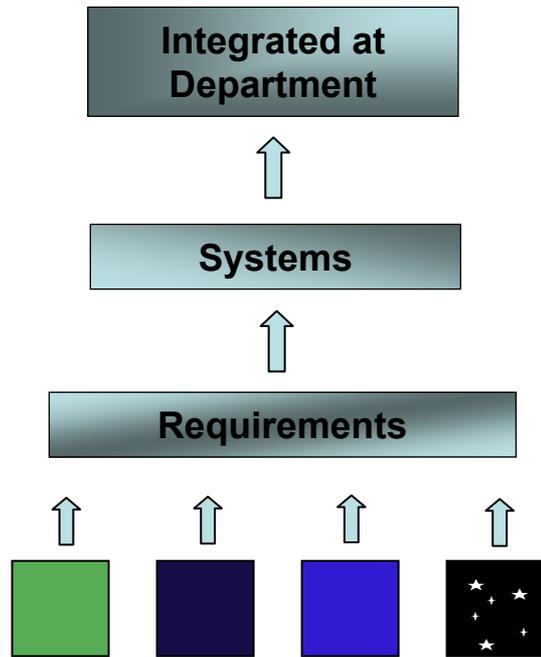
- Remains DoD's preferred acquisition approach
- Fully integrated into Acquisition Policy
- Further defined:
 - ***Incremental Development***: A desired capability is identified; the end-state requirement is ***known***; and that requirement is met over time by developing several increments, each dependent on available, mature technology.
 - ***Spiral Development***: A desired capability is identified, but the end-state requirements are ***not known*** at program initiation. Requirements are refined through demonstration and risk management; there is continuous user feedback; and each increment provides the user the best possible capability.

Changes to Acquisition Model

- **Linkage to transformed Requirements Generation System (Joint Capabilities Integration and Development System (JCIDS))**
- **Acquisition model integrated with JCIDS**
- **Concept Refinement and Technology Development become separate phases (both Pre-systems Acquisition)**

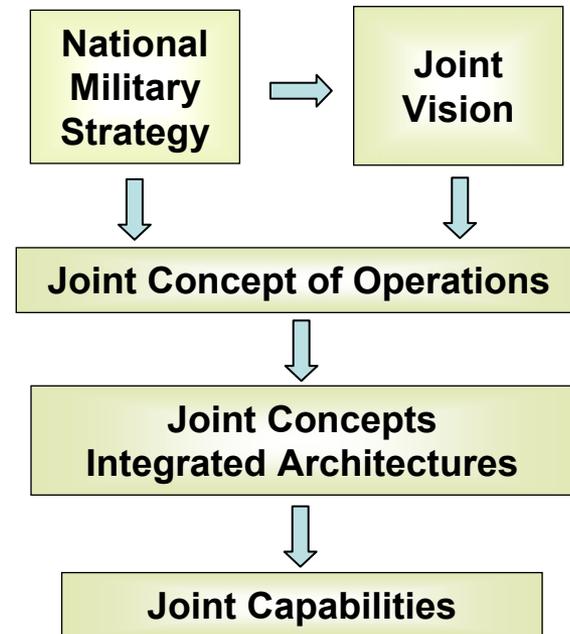
Transformation to the Joint Capabilities Integration and Development System

RGS



Bottom Up, Often Stovepiped

JCIDS



Top Down, Born Joint

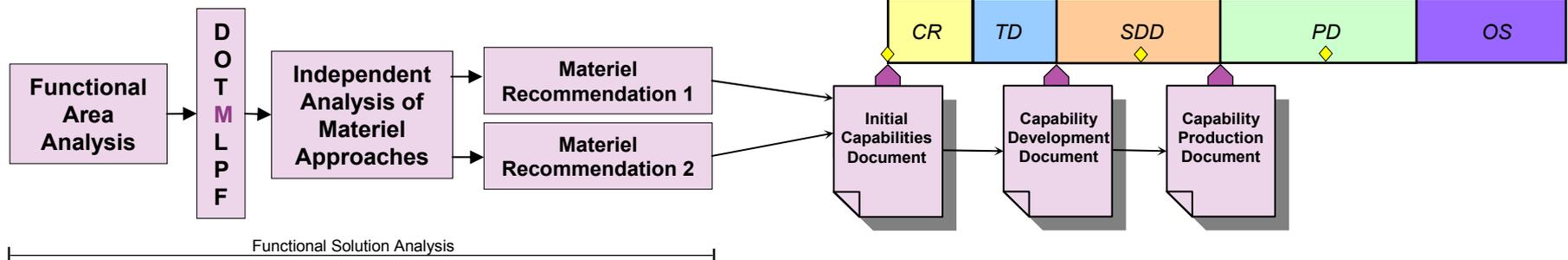
Requirements/Acquisition Integration

Overarching Policy --
NSS/NMS/Joint Vision

Joint Concept of Operations

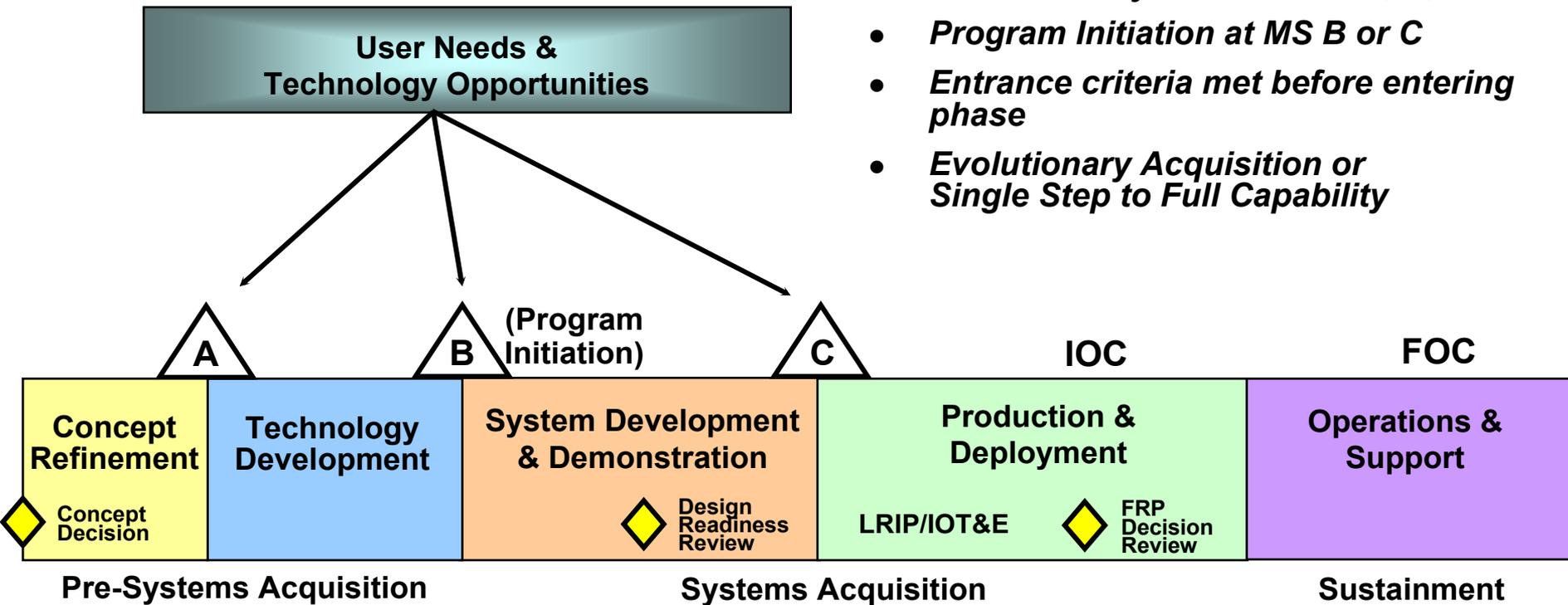
Functional Area
Functional Concept
Integrated Architecture

Defense Acquisition System – DoD 5000



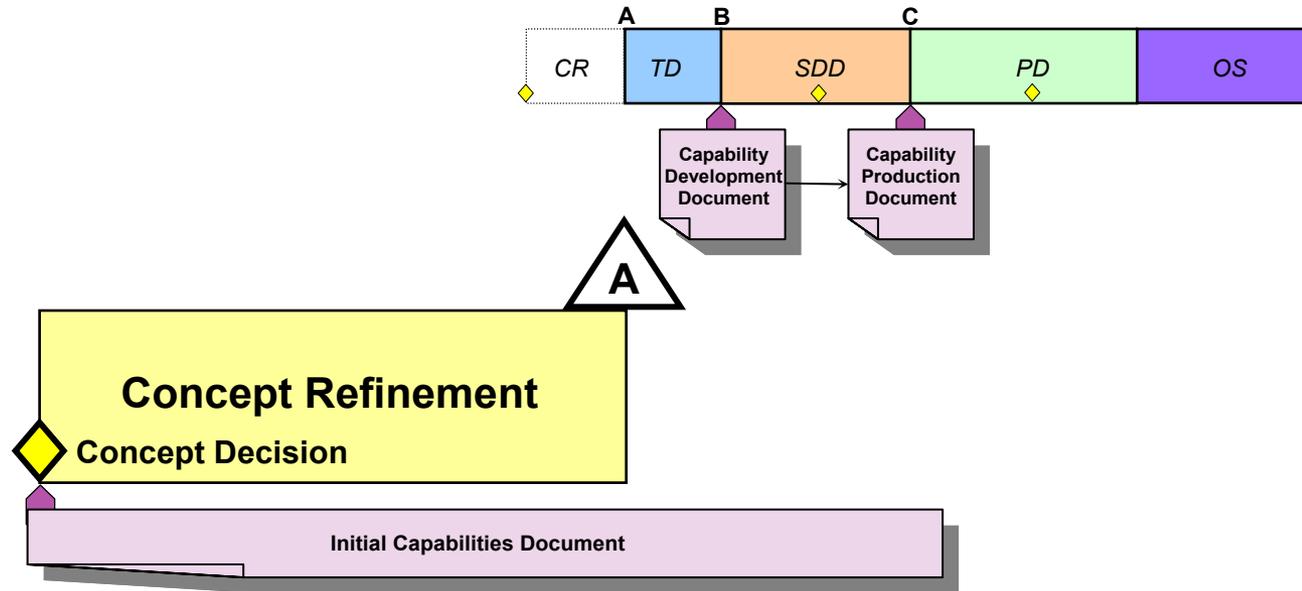
Joint Capabilities Integration and
Development System -- CJCSI 3170

DoD 5000 Management Framework



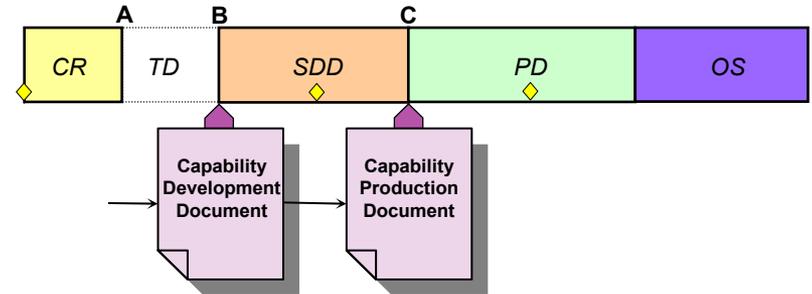
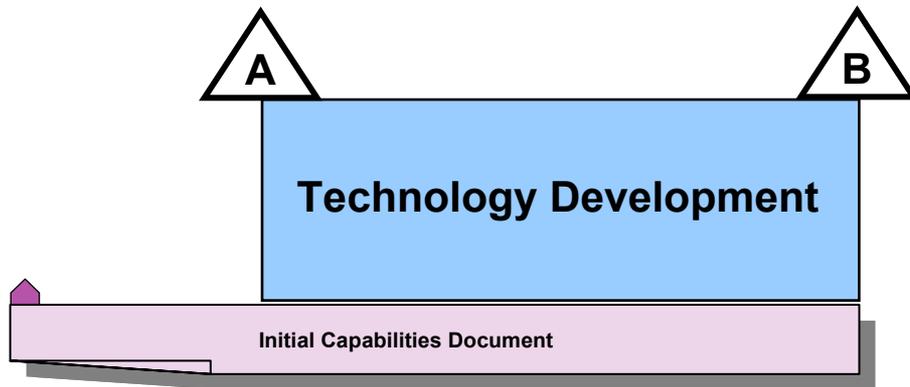
- *Process entry at Milestone A, B, or C*
- *Program Initiation at MS B or C*
- *Entrance criteria met before entering phase*
- *Evolutionary Acquisition or Single Step to Full Capability*

Concept Refinement



- **Purpose.** Refine the initial concept and develop a Technology Development Strategy (TDS)
- **Entrance Criteria.** Approved Initial Capabilities Document (ICD); approved plan for conducting an analysis of alternatives (AoA); phase funding
- **Exit Criteria.** MDA-approved preferred solution and TDS

Technology Development



- **Purpose.** Reduce technology risk; determine the appropriate technologies to be integrated into a full system
- **Entrance Criteria.** MDA-approved Technology Development Strategy (TDS); phase funding; completed AoA
- **Exit Criteria.** Affordable increment of militarily-useful capability with technology demonstrated in a relevant environment; a system that can be developed for production within a short timeframe. User prepares the Capability Development Document (CDD) during TechDev

Additional Information

- Revised policies are effective upon signature
- New DoD Directive 5000.1 and DoD Instruction 5000.2 posted to DAU web site: <http://dod5000.dau.mil>
- Resident and Distance Learning courses updated
- Frequently Asked Questions posted
- OSD POC: Skip Hawthorne, OUSD(AT&L)/DPAP
(703) 692-9556
Skip.Hawthorne@OSD.mil