

SPRUILL, Dr. Nancy

Director, Acquisition Resources & Analysis

Dr. Nancy Spruill received Bachelor of Science degree in Mathematics, in 1971. From 1971 to 1983, she held a variety of positions with the Center for Naval Analyses, including Technical Staff Analyst, Professional Staff Analyst and Project Director. She earned her Master of Arts in Mathematical Statistics in 1975 followed by her Doctorate in 1980.

Dr. Spruill served on the staff of the Office of the Secretary of Defense from 1983 to 1993. Initially, she was the Senior Planning, Programming, and Budget Analyst in the Manpower, Reserve Affairs and Logistics Secretariat. Later, she served as the Director for Support and Liaison for the Assistant Secretary of Defense for Force Management and Personnel. Then she served as the Senior Operations Research Analyst in the Office of the Assistant Secretary of Defense for Program Analysis and Evaluation.

In 1993, she joined the staff of the Defense Mapping Agency (DMA), serving as the Chief of Programs and Analysis Division for the DMA Comptroller. Subsequently, she served as Acting Deputy Comptroller and was a member of the Reinvention Task Force for the Vice President's National Performance Review.

In March 1995, she was selected as the Deputy Director for Acquisition Resources for the Under Secretary of Defense for Acquisition Technology and Logistics (USD(AT&L)). In February 1999, she was appointed Director, Acquisition Resources & Analysis (ARA) for USD(AT&L). In this capacity, she is responsible for all aspects of AT&L'S participation in the Planning, Programming and Budgeting System (PPBS); the Congressional process; and the Defense Acquisition System. She serves as the Executive Secretary to the Defense Acquisition Board and is responsible for the timely and accurate submission to Congress of Selected Acquisition Reports and Unit Cost Reports for Major Defense Acquisition Programs. She manages the Defense Acquisition Execution Summary monthly review of programs; monitors cost and schedule status of high interest programs; and conducts analyses of contract and program cost performance including analysis of the effective use of Integrated Program Management principles through the use of Earned Value Management. She leads the Department in developing plans to manage Property, Plant and Equipment, Inventory, Operating Materials and Supplies/Deferred Maintenance and Environmental Liabilities. She proposes modifications to, or acquisition of, new DoD feeder systems, in support of achieving an unqualified audit opinion on DoD Financial Statements as mandated by the Chief Financial Officers (CFO) Act. She also manages the studies program for OSD, oversees USD(AT&L)'s office automation system and manages its information system network. She serves as the focal point for DoD-wide software-intensive systems program initiatives to improve mechanisms for the management of defense acquisition programs; manages software intensive systems assessment initiatives; performs systemic analysis from independent expert program reviews to improve acquisition policy and education, and conducts special analyses for the Under Secretary.

Dr. Spruill has been a member of the Senior Executive Service since 1995. She is a certified Acquisition Professional and an active member of the American Statistical Association. Her many honors and awards include the Defense Medal for Exceptional Civilian Service, the Defense Medal for Meritorious Civilian Service, the Hammer Award and the Presidential Rank Award. She has contributed papers in publications of the statistics and defense analyses communities and authored articles in the general press on how politicians use--and abuse--statistics