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***New Era of Innovative Business Management:
Evolution of the Acquisition/Financial Management Workforce***

Mr. Joseph Kammerer

Deputy Assistant Secretary for Cost and Economics Office of the Assistant Secretary of the Air Force, Financial Management and Comptroller

Joseph T. Kammerer is deputy assistant secretary for cost and economics, Office of the Assistant Secretary of the Air Force, Financial Management and Comptroller, Washington, D.C. He is responsible for directing the Air Force cost analysis and economic analysis programs. He is executive director of the Air Force Cost Analysis Agency, chairman of the Air Force Cost Analysis Improvement Group, and serves as chairman of the investment subcommittee of the Air Force Services Organization board of directors.

Kammerer attended the University of Maryland on an engineering scholarship and began his professional career in 1961 as an engineer designing ships and submarines for the Navy. After completing his master's degree in 1970 at the University of Rochester's William E. Simon Graduate School of Business Administration, he directed the Navy's first independent cost analysis group. In 1981, he was appointed deputy assistant secretary of defense for cost and audit, Office of the Assistant Secretary of Defense, Comptroller. In 1985, Kammerer left government service to join the McDonnell Douglas Astronautics Company as vice president and chief financial officer. In 1993, he returned to government work and held positions with the Central Intelligence Agency and General Accounting Office. Prior to assuming his current position, he was chief financial officer of the National Oceanic and Atmospheric Administration. An author of several technical papers, his writings have been published in professional journals.

EDUCATION:

- 1961 Bachelor of science degree in engineering, University of Maryland, College Park
- 1964 Master of science degree in engineering, University of Maryland, College Park
- 1968 Completed doctoral studies except for dissertation in engineering and mathematics, The Catholic University of America, Washington, D.C.
- 1969 Master of science degree in business administration, William E. Simon Graduate School of Business Administration, University of Rochester, Rochester, N.Y.

CAREER CHRONOLOGY:

1. 1961 -1970, naval architect and structural research engineer, Department of the Navy, Washington, D.C.
2. 1970 - 1976, adviser for resource analysis to the chief of naval operations and the assistant secretary of the Navy, Department of the Navy, Washington, D.C.
3. 1976 - 1977, associate assistant administrator for resource management, Federal Energy Administration, Department of Energy, Washington, D.C.
4. 1977 - 1978, director, Manpower, Logistics and Support Forces Systems Analysis Division,

- Office of the Chief of Naval Operations, Department of the Navy, Washington, D.C.
5. 1978 - 1981, director for cost estimating and contract analysis, Office of the Chief of Naval Material, Department of the Navy, Washington, D.C.
 6. 1981 - 1985, deputy assistant secretary of defense for cost and audit, Department of Defense, Washington, D.C.
 7. 1985 - 1989, vice president and chief financial officer, McDonnell Douglas Astronautics Company, St. Louis, Mo.
 8. 1989 - 1993, vice president and chief financial officer, McDonnell Douglas Electronic Systems, Washington, D.C.
 9. 1993 - 1994, intelligence community comptroller and deputy director for resource management, Community Management Staff, Office of the Director of Central Intelligence, Washington, D.C.
 10. 1994 - 1996, technical adviser and director, Planning, National Security and International Affairs Division, General Accounting Office, Washington, D.C.
 11. 1996 - 1998, chief financial officer and chief administrative officer, National Oceanic and Atmospheric Administration, Washington, D.C.
 12. 1998 - present, deputy assistant secretary for cost and economics, Office of the Assistant Secretary of the Air Force, Financial Management and Comptroller, Washington, D.C.

AWARDS AND HONORS:

Charter member, Senior Executive Service

Licensed professional engineer, Virginia

Full undergraduate engineering scholarship, University of Maryland

Chi Epsilon

Full graduate business scholarship, University of Rochester

Senior executive service performance awards

Certified cost analyst

PROFESSIONAL MEMBERSHIPS AND AFFILIATIONS:

Society of Cost Estimating and Analysis

American Society of Military Comptrollers

Military Operations Research Society

Operations Research Society of America

Charter member, National Junior Academy of Sciences

American Society of Naval Engineers

Society of Naval Architects and Marine Engineers

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