

Mr. William Lynn, III

Under Secretary of Defense (Comptroller/Chief Financial Officer)

William J. Lynn, III, was sworn in on November 19, 1997, as Under Secretary of Defense (Comptroller) by Secretary Cohen. The Under Secretary of Defense (Comptroller) is the principal advisor to the Secretary and Deputy Secretary of Defense for budgetary and fiscal matters. Mr. Lynn also serves as the Chief Financial Officer of the Department of Defense.

Mr. Lynn served as the Director for Program Analysis and Evaluation in the Office of the Secretary of Defense from April 1993 to November 1997. In that capacity, Mr. Lynn was responsible for advising the Secretary on program and budget matters as well as overseeing long-term planning. Previously, he served as an Assistant to the Secretary of Defense for Budget. He was a Deputy Director of the Clinton-Gore Defense Department Transition Team, and a defense advisor to the Clinton-Gore Campaign.

From 1987 until 1993, Mr. Lynn was on the staff of Senator Edward M. Kennedy (D-Massachusetts) as the legislative counsel for defense and arms control matters and his staff representative on the Senate Armed Service Committee. Prior to 1987, he was a Senior Fellow in the Strategic Concepts Development Center at the National Defense University, where he specialized in strategic nuclear forces and arms control issues. He also was on the professional staff of the Institute for Defense Analysis. From 1982 to 1985, he served as the Executive Director of Defense Organization Project at the Center for Strategic and International Studies (CSIS).

Mr. Lynn is a graduate of Dartmouth College (1976) and has a J.D. from Cornell Law School (1980) and a masters in Public Affairs from the Woodrow Wilson School at Princeton University (1982). His publications include *Toward a More Effective Defense* (Ballinger, 1985) and articles in *International Security*, *The Yale Law and Policy Review*, *The New York Times*, and *The Los Angeles Times*.