



DCMA

Acquisition Insight & Business Initiatives

Acquisition Insight Focus Days (June 23-24, 2015)

Presented By:

Mr. Greg Miles

AFMC/AFLCMC/AFRL Customer Liaison Representative
Portfolio Management & Integration Directorate
(937) 255-5947, gregory.miles@us.af.mil

Topics to Discuss

- **Introduction & DCMA Overview**
- **DCMA Strategic Plan Objectives and Linkage to Better Buying Power (BBP)**
 - **Acquisition Enterprise**
 - **Policies and Processes**
 - **Human Capital**
 - **Stewardship**
- **Business Initiatives**
- **How to Find Us/How to Find Out More?**

Mission

We are the independent eyes and ears of DoD and its partners, delivering actionable acquisition insight from the factory floor to the front line...around the world

Vision

One team, one voice delivering global acquisition insight that matters.

Values

Integrity – Committed to the highest standards of ethical and moral behavior at all times.

Service – Working for the benefit of our nation and putting professional responsibilities before self-interests.

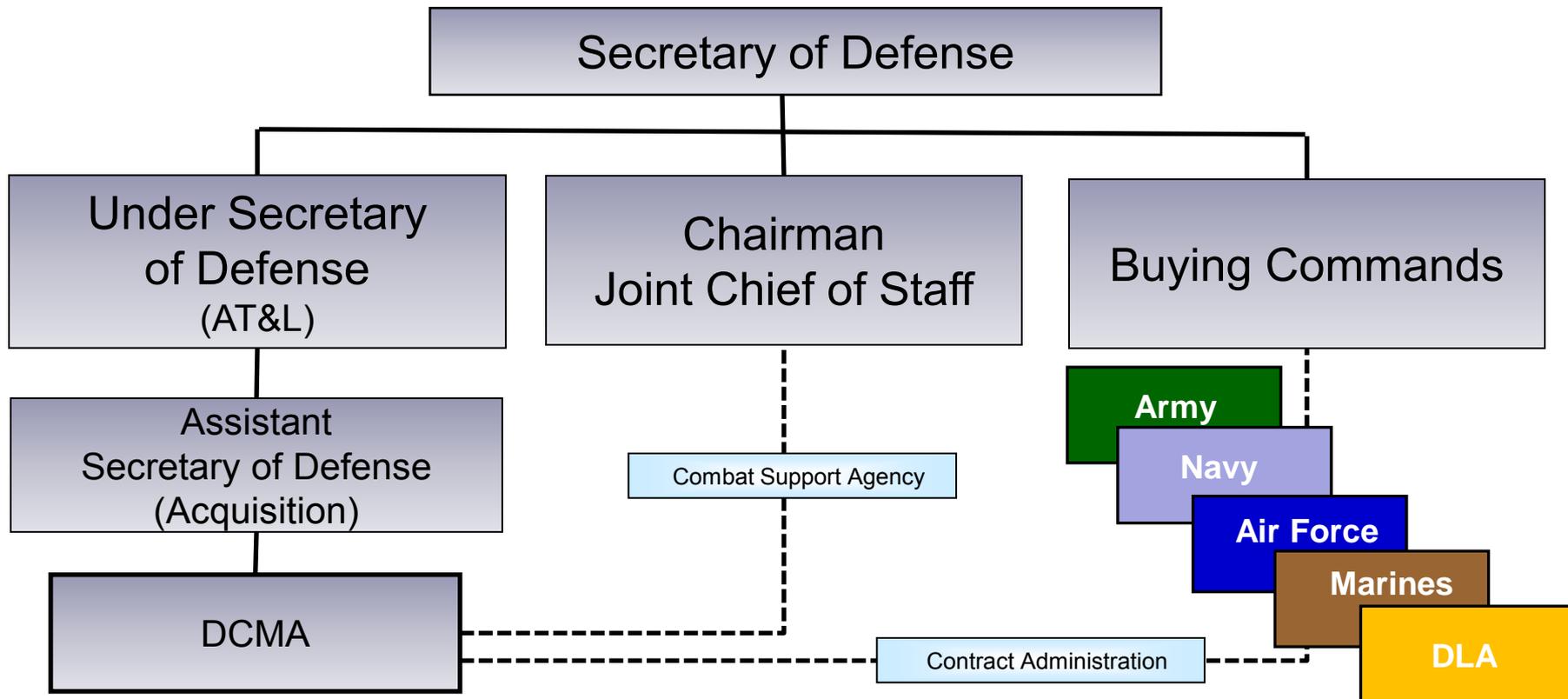
Excellence – Committed to exceptional performance in everything we do.

A Combat Support Agency providing Contract Administration Service (CAS) support to the DoD Acquisition Enterprise and its partners, principally in two (2) areas:

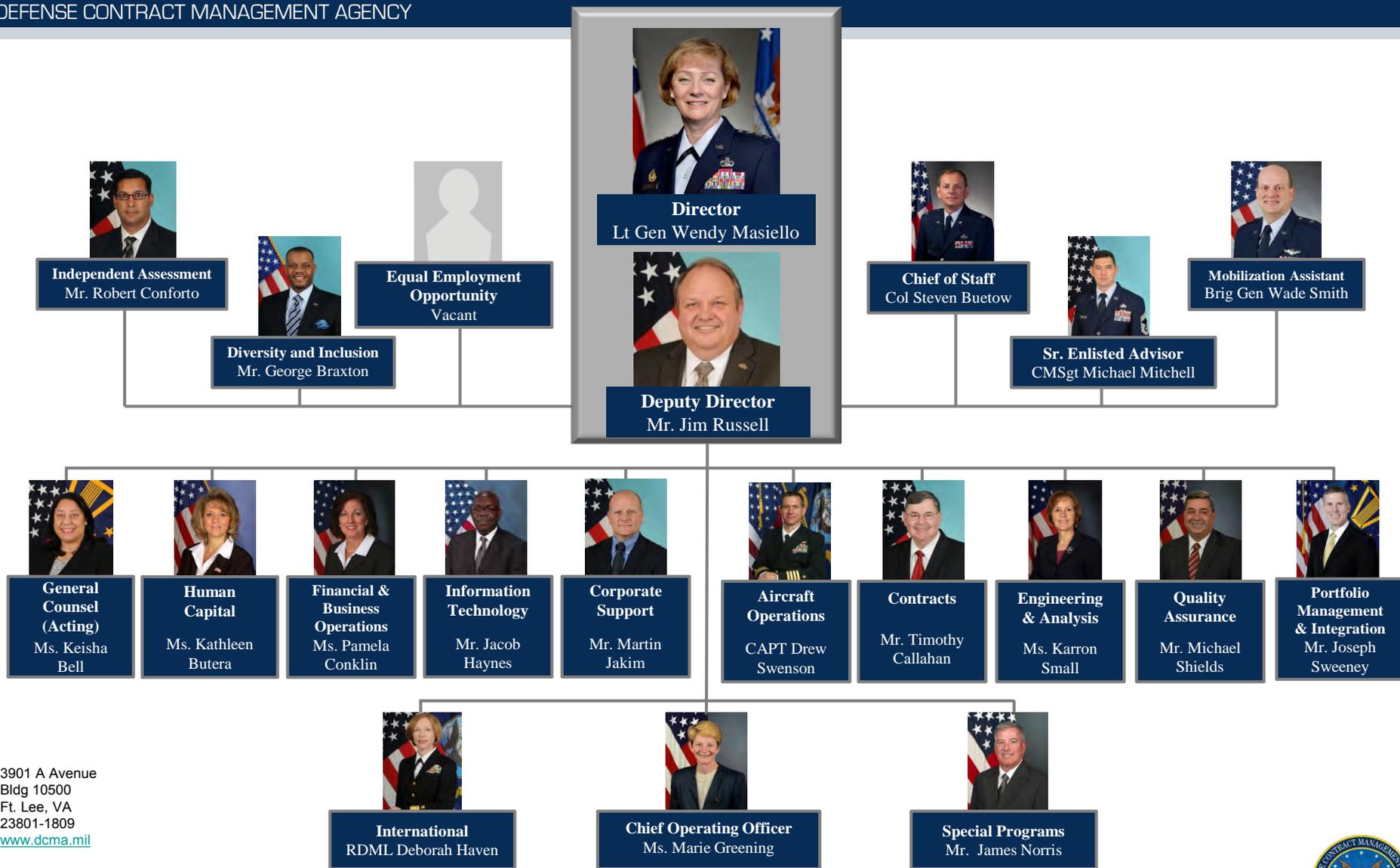
- DoD Weapon System Acquisition (from R&D, through production, sustainment, and disposal), including support equipment & spares
- Management of Grants, Cooperative Agreements, and Other transactions under authority of DoD Directive 3210.6, “Defense Grant and Agreement Regulatory System”

An October 18, 2013 Under Secretary of Defense for Acquisition, Technology, and Logistics (OUSD(AT&L)) Memorandum commits DCMA to provide skilled and experienced contract support management personnel and senior leadership commensurate with its responsibilities as a Combat Support Agency for large and complex contracts (as a force provider only). Furthermore, the memo revalidates moving Contingency CAS tasks to the Military Services.

DCMA is a Team Member... ...In the defense acquisition community



Historical Perspective – Service PROs/DCAS to DLA (1990) to DCMA (2000)



3901 A Avenue
Bldg 10500
Ft. Lee, VA
23801-1809
www.dcma.mil

Current as of 3/5/15

Scope of Work and Span of Control

Data for 2QFY15

SCOPE of WORK

Total Contract Amount	\$5,923.7B
Obligated Amount	\$1,942B
Active Contractors	19,711
Active Contracts	347.4K
Unliquidated Obligations Amount	\$220.8B
ACAT I (IAC, IC, ID) and II Programs	135
Aircraft per Year (FY14)	1,282
Flying Hours (FY14)	23,781
Government Property Value	\$152.9B
Progress Payments	\$17.5B
Performance-based Payments	\$11.8B

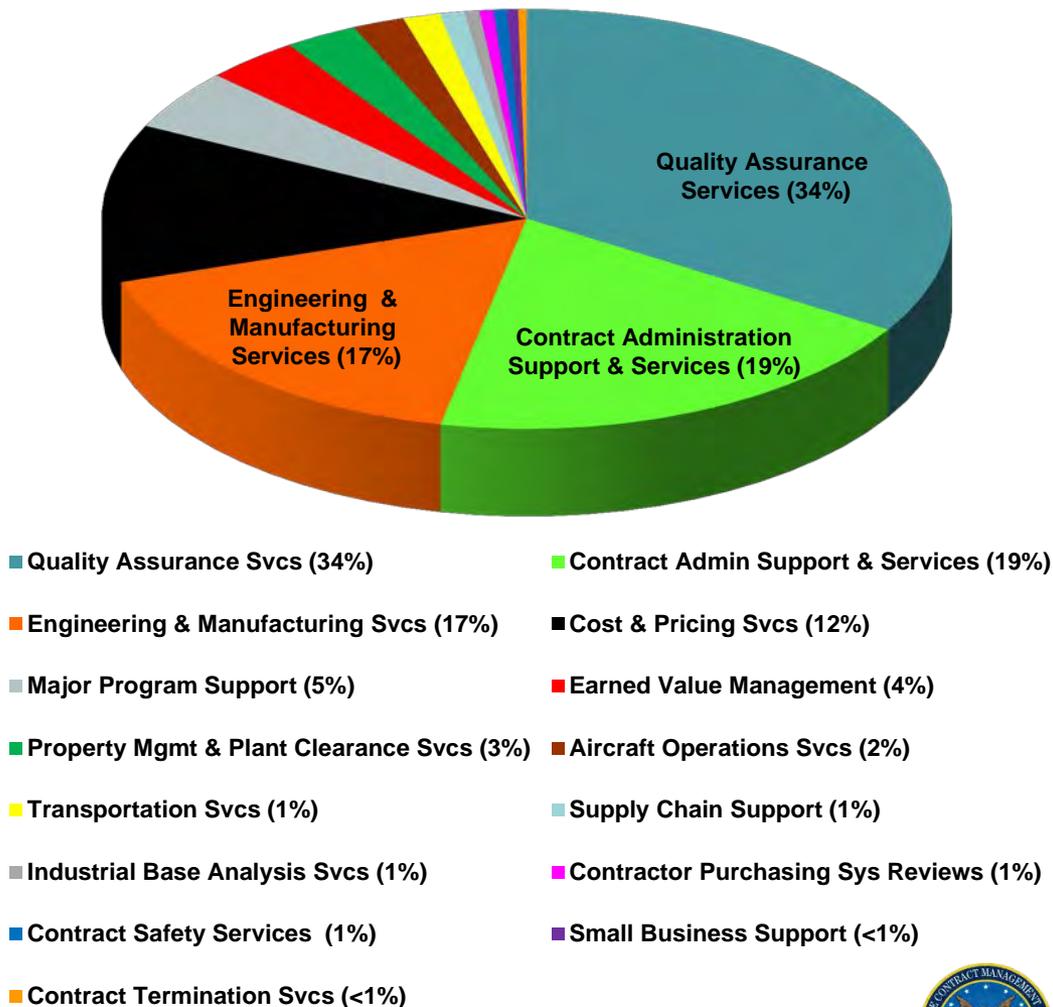
SPAN of CONTROL

Civilians On-board	11,411
Military (Active Duty - 409), (Reserve - 119)	511
Operational Directorates	3
Global Locations	~1,000
Contract Management Offices	46
Budget Authority	\$1.501.6B
Reimbursable Target	\$196.7M

Lines of Service

- Contract Administration Support and Services
- Contractor Purchasing System Reviews
- Cost and Pricing Services
- Property Management & Plant Clearance Services
- Small Business Support
- Contract Termination Services
- Quality Assurance Services
- Contract Safety Services
- Transportation Services
- Engineering and Manufacturing Services
- Major Program Support
- Supply Chain Support
- Earned Value Management
- Industrial Base Analysis Services
- Aircraft Operations Services

Hours of Effort per Line of Service



2QFY15 data





Acquisition Enterprise: Inform and contribute to cost control and affordability decisions.

Policies and Processes: Develop agile business practices which optimize mission execution and support to the acquisition enterprise.



Human Capital: Create and maintain an agile learning organization and culture that strives to exceed customer expectations.

Stewardship: Expect of ourselves, what we expect of our contractors: good fiscal stewardship.



- **OBJECTIVE 1.1** - Leverage information from contract administration activities to inform and contribute to DoD and partners' cost reduction initiative and acquisition decisions.
- **OBJECTIVE 1.2** - Improve DCMA contribution to reducing acquisition timelines.
- **OBJECTIVE 1.3** - Modernize contractor oversight methods and practices to maximize effectiveness while reducing industry cost of compliance.

Inform and Impact Cost Control

- **OBJECTIVE 2.1** - Develop a policy and instruction strategy that ensures consistent execution across the Agency by FY16.
- **OBJECTIVE 2.2** - Continually improve policy, instructions, processes, tools, and/or training based on customer feedback, lessons learned, inspection and audit recommendations and internal reviews.
- **OBJECTIVE 2.3** - Optimize support to the acquisition and DCMA enterprise through agile business organization and processes.

Consistency, Effectiveness, Efficiency

- **OBJECTIVE 3.1** - Define, shape and prepare DCMA workforce to meet demands of current and emerging congressionally mandated, presidential directives, EEO opportunities and OSD directed oversight requirements, future technologies and defense industrial base issues.
- **OBJECTIVE 3.2** - Create and sustain an environment where people can thrive and achieve their full potential.

Culture That Strives to Exceed Expectations

Strategic Goal 4

Expect Good Fiscal Stewardship

- **OBJECTIVE 4.1** - Achieve and sustain audit readiness for ourselves and our customers.
- **OBJECTIVE 4.2** - Implement an agile resourcing and prioritization strategy that ensures our use of taxpayer funds maximizes long-term positive performance outcomes within overall DoD fiscal constraints.
- **OBJECTIVE 4.3** - Source workforce shaping initiatives and IT architecture solutions by reducing agency facility costs by 30% by 2020.

Expect From Ourselves What We Expect From Contractors

DCMA Cost/Pricing Center

- East Hub: St Petersburg, FL (11 personnel)
 - Commercial Pricing Hub: St Petersburg, FL (9 personnel, but growing)
 - Central Hub: Dallas, TX (9 personnel)
 - Western Hub: Seattle, WA (11 personnel)
- Overhead Should Costs
Technical Pricing Support

4 HUB SITES
(major proposal pricing augmentation)

DCMA Operations Directorate

- 10 teams dedicated to 12 contractor segments (C/P and technical reps)
- Teams intimately knowledgeable of contractor's systems
- Support to major ACAT programs and those associated with the segment

Operations CMOs: ICATs (10 total)

- FPRA/FPRR
- Indirect expense accounts for roughly 50% of costs on major acquisitions
- Overhead cost monitoring and reduction initiatives
- Business system approvals
- Business base analysis

CACO/DACO NETWORK

Operations CMOs: Non-ICATs (28 total)

- Review proposals at non-dedicated segment locations
- Complement ICAT proposal reviews by looking at major subcontractors
- Augmentation support for should cost reviews
- Just-in-Time support on O/H and CAS issues at non-CACO locations



- **Commercial Item Determinations (CID)**
 - More commercial “of a type” items are pushing boundaries of the definition
 - Prime contractors are prone to simply accept subcontractor commerciality assertions at face value
 - Continuous contractor push-back to recommendations in government pricing reports on CID and Price Reasonableness is significantly delaying acquisitions
- **Pricing**
 - Subcontractors – particularly true commercial vendors – are not providing the information necessary to determine fair and reasonable prices
 - Low quantities of commercial sales raise concerns on price validation
 - Prices for high quantities of government purchases not reflective of expected volume discounts
 - Current historical data is often an issue
 - Heavy DoDIG interest

BBP 3.0 Implementation: DCMA, in coordination with DPAP, will provide an actionable plan to establish Cost and Pricing Centers of Expertise to facilitate Commercial Item Determinations, and DPAP will prepare updated guidance on Commercial Item Determinations by September 2015.

- **Core Cadre is standing up now in St. Petersburg, FL**
- **Provide training, analysis and other assistance to the buying commands and agencies, as well as internal DCMA ACO's**
- **Direct PCO support for Commercial Item Determinations – Recommendations only!**
- **Market Analysis and Pricing Support**
- **Internal Cost & Pricing Center Technical Resources, with ability to leverage Navy Price Fighters as required**
- **Other Cost & Pricing Hubsites lend surge capacity as needed**

Business Systems

- FAR Parts 9 and 16 address contractor responsibility and business systems adherence necessary to perform government contracts
- Key Business Systems include:
 - Accounting, Material Management Accounting Systems, Estimating, Earned Value Management, Purchasing, Property
- To be determined responsible, a prospective contractor must have the necessary organization, experience, accounting, operational controls, and technical skills, or the ability to obtain them...
- FAR 16.301-3 Limitations
 - *A cost-reimbursement contract may be used only when the contractor's accounting system is adequate for determining costs applicable to the contract or order*

Disclosure Statements

- Contracting officers shall not award a CAS-covered contract until a written determination that Disclosure Statement is adequate – unless waived by head of Agency

DCMA approves/disapproves

- **97 Divisional ACOs and 115 Cost Monitors re-assigned under corporate aligned teams (53 Corporations/99 Business Segments)**
- **Creates a dedicated agency core competency singularly focused on business and rate management issues:**
 - Indirect Rates
 - Cost Accounting Standards
 - Contractor Business Systems
 - Disclosure Statements
 - Pensions
 - IR&D/B&P
 - Boards of Review
 - Should Cost Reviews
- **Consistent decisions within and across major companies**
- **Career specialization, dedication, mentoring and succession**
- **Realignment complete Mar 12**

Formal Cost Monitoring Program Initiated

- **Forward Pricing Rate Recommendations (FPRRs) have been the rate paradigm for several years**
- **Inaccurate forecasting of the business base in the out years is key issue precluding Forward Pricing Rate Agreements (FPRAs)**
- **DCMA is improving the rate process by:**
 - **Streamlining Boards of Review**
 - **Establishing FPRA Working Groups (with 5 top companies)**
 - **Conducting Overhead Should Cost Reviews**
 - **Participating on Joint IPTs with services to improve base reviews**
 - **Teaming with OSD and DCAA on FAR table to outline forward pricing proposal support expectations**
 - **Providing CACOs/DACOs/Cost Monitors assistance in absence of FPRA**

Strategic Initiative 1.2.1 - Increase FPRA coverage by 8 at corporate locations and one of their largest segments for a total of 16 FPRAs

What do ICATs Provide?

- **Quality proposal pricing products PLUS Continuous improvement efforts by both technical and business**
 - Proactively understanding the contractor's systems - throughout the year
 - FPRR/FPRA, CAS and CAFU, historical data, CERs, IR&D efforts, profit policy and process, etc.
 - Greater focus on subcontract management
- **Premier pricing capabilities at locations where largest dollars are spent**
 - Single Location: Dedicated facility specific pricing expertise
 - Integrated business and technical teams working as a single pricing unit
- **Team size allows for closer integration with customers, DCAA etc.**
 - Work closely as a single government team to minimize workload redundancy with a common goal to minimize contract costs

Strategic Initiative 1.2.3 - Proactively engage Services during RFP development on major proposals (> \$250M) to strategize pricing requirements in partnership with DCAA to facilitate reduction of average proposal analysis timelines.

- Established at request of the Director, Defense Procurement and Acquisition Policy
- Assists Procurement Contracting Officers with their contracting efforts
 - Primarily negotiations
- Provides real time contractor information that was previously requested and provided via other means
- Information on top contractors based on sales to the Government include:
 - General Corporate and Business Segment Information
 - Indirect Costs and Labor Rates
 - Business Systems Status
 - Cost Accounting Standards & Disclosure Statement Status
 - Financial Accountability
 - Corporate Information
 - DCMA & DCAA Points of Contact

Deployed to
Users – 1 March
2012



Contract Business Analysis Repository (CBAR) 1.0

CBAR 1.0 is an eTool that captures contract-related information about companies

- **Commercial Item Module Data**
 - DCMA recommendations – commerciality and price reasonableness
 - PCO determinations -- commerciality and price reasonableness
 - DPAP will set policy for recording information in CBAR
 - Customer Advisory Group to work with DCMA to establish requirements
 - Members: Air Force, Army, DLA, Navy
 - Feedback was received from AFMC Pricing
- **Integrated Cost Analysis Team (ICAT)**
 - Pricing Reports
 - DCMA and Navy Price Fighter technical evaluations
- **Overhead Should Cost reviews**
- **Cost Estimating Relationship rates and factors (already in CBAR)**

- **The DoD Test Program for Negotiation of Comprehensive Small Business Subcontracting Plans was implemented 1 Oct 90**
- **Applies to DoD contracts in effect during the twelve-month period from 1 Oct through 30 Sep, and allows contractors to report subcontracting dollars cumulatively instead of for each contract**
- **Program authorized through 31 Dec 14 in accordance with Public Law 101-189, Section 834**
- **OSD Office of Small Business Programs (OSBP) oversees the Test Program**
- **DCMA responsible for negotiating the annual CSPs**
- **Class Deviation Signed 24 Dec 14 extending program to Dec 17**
- **DCMA actively negotiating new CY15 CSP with participating contractors**

Integrated Request for Proposal (RFP) Development Approach

DEFENSE CONTRACT MANAGEMENT AGENCY

- Expectation: DCMA will Provide Meaningful Acquisition Insight to Improve Requests for Proposals (RFPs) by Sharing Lessons Learned
 - Long history with contractor performance, capabilities, capacity & business/technical processes
 - Industrial Base insights – 20K+ suppliers in database
 - Act as consultants on technical requirements & pricing/cost evaluation strategies
 - Ground Flight Risk Clause, Payment Instructions, Line Item Structure, Earned Value Management, Quality Systems, Supply Chain Risks, etc.
 - Cost/Pricing Hubs, Integrated Cost Assessment Teams (ICAT)
- Partnership will allow DCMA to identify issues that may impact contract management and adjust resource models for emerging work

Strategic Initiative 1.2.2 - Proactively engage Services to identify opportunities to embrace an integrated approach to RFP development.

- **EVMS Mission**
 - Assess supplier controls and procedures for compliance with EVMS Guidelines
 - Influence the practice of program management by reinforcing the way the Department thinks about (and uses) EVMS data
- **DCMA Strategic Plan 2015-2020 Initiative 1.3.2.1**
 - Revise our current policy and CONOPS to streamline how we conduct the EVMS Mission (Compliance, Surveillance, and Analysis) and target cost savings of 10%
 - Rethink the way EVMS compliance and surveillance can be performed – driven by data / emerging issues and not by calendar
 - Drive consistent application across agency
 - Eliminate unnecessary and inconsistent data requests
 - Reliant upon the availability and quality of the data gathered and the effectiveness of its analysis and interpretation

BBP 3.0 Implementation: DCMA, will expand “Data-Driven EVM Systems Streamlining Pilot to conduct three additional reviews by October 2015. DCMA will provide and actionable plan to assess benefits of streamlining and centralizing competency to improve consistency by September 2015.

- **Identify/Mitigate Risk for Supply Chain Issues**
 - **Sub-Prime Risks that Impact Prime Delivery, including**
 - Counterfeit Parts(Traceability Issues)
 - Critical/Limited Sources
- **Ensure Supply Chain Quality Management**
 - **Verification/Acceptance of Subcontractor Components**
 - **Evaluation of Contractor/Subcontractor Quality Systems**
- **Supply Chain Surveillance**
 - **Assessment of Prime Contractors' Supply Chain Management Systems**
 - **Monitor Sub-Tier Supplier Performance**
 - **Assessment of Programmatic Supply Chain Risks**
- **Supply Chain Analysis**
 - **Map key sub-tier suppliers to capture the critical elements of supply chain**
 - **Assessment of Supply Chain Interdependencies between Programs**

- **Counterfeit Mitigation goal is composed of four elements:**
 - Training, Policy, Operational Tools, Communications / Awareness
- **Developing a holistic approach to counterfeit mitigation, not just for electrical components**
- **Developing a training package to include theory and practical applications**
- **Provided instruction to our Quality Community to validate supplier risk mitigation efforts**
- **Working with OSD to revise & develop policy**
- **Working with SAE to develop executable standards**

- Final Rule DFARS Case 2012-D055, Detection and Avoidance of Counterfeit Electronic Parts issued May 6, 2014
 - New DFARS 252.246-7007 clause, “Contractor Counterfeit Electronic Parts Detection and Avoidance System”
 - Revised DFARS 252.244-7001, “Contractor Purchasing System Administration” to add counterfeit system criteria
 - DFARS 231.205-71 revised to make the costs of counterfeit electronic parts or suspect counterfeit electronic parts and the cost of rework or corrective action that may be required to remedy the use or inclusion of such parts unallowable, unless—
 1. The contractor has an operational system to detect and avoid counterfeit parts and suspect counterfeit electronic parts that has been reviewed and approved by DoD pursuant to 244.303;
 2. The counterfeit electronic parts or suspect counterfeit electronic parts are Government-furnished property as defined in FAR 45.101; and
 3. The contractor provides timely (i.e., within 60 days after the contractor becomes aware) notice to the Government
- DCMA Quality Assurance has been reviewing contractors’ counterfeit detection and avoidance systems since late 2012, this will continue with risk based surveillance and updated as required based on surveillance results.

Policy Updates in Process

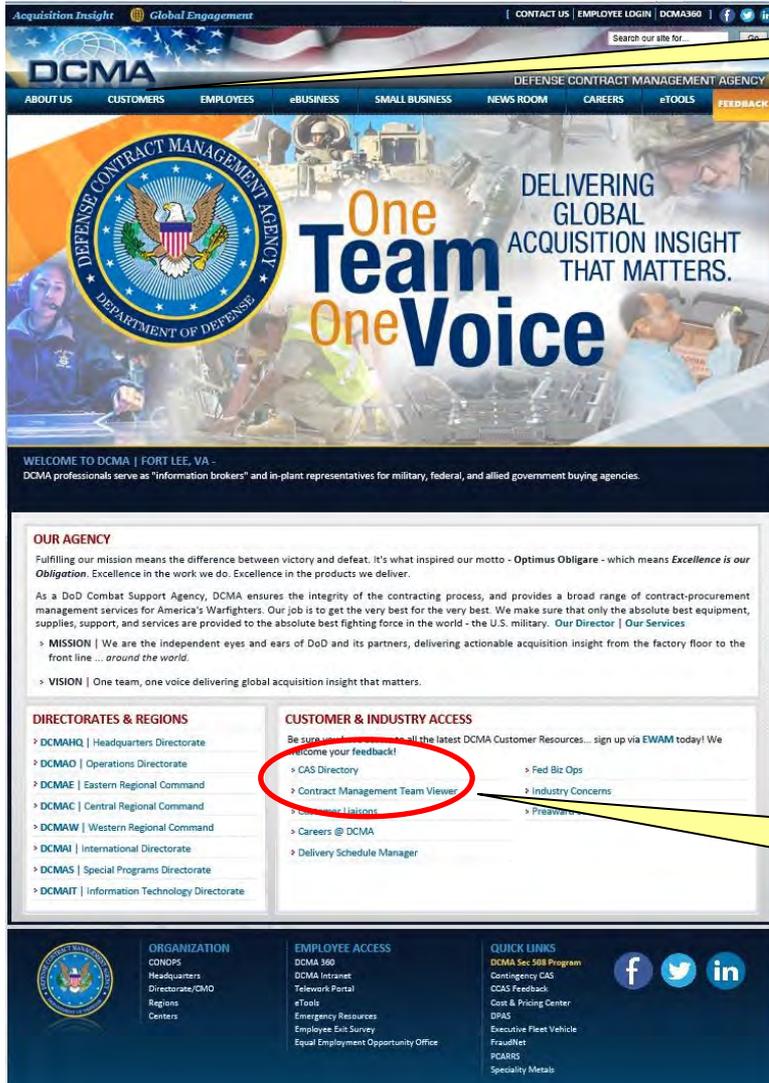
- **A modular architecture enterprise eTool**
- **Holistic Quality perspective of 26,000+ Suppliers**
- **Provides a “Performance Index”**
- **Captures:**
 - Corrective Actions (CAR), Product Quality Deficiency Reports (PQDR), Pre-Award Surveys (PAS), Delivery & Business Data, etc.
- **Uses:**
 - Surveillance Planning
 - Leadership decision making
 - A view into the supply chain

Strategic Initiative 1.2.2 - Establish capability to accurately inform AT&L's BBP 2.0 Superior Supplier Initiative based on contract requirements, including risk and resource analysis. (i.e., Update SRS to reflect actual facility performance to contractual requirements)

NCM Policy being revised to include Reduction Program

- Provides sound methodology and procedures for both low volume and high volume Type II Waiver/MRB activity
- Will require a collaborative effort with Contractor
 - Establish realistic NCM reduction goal
 - Collect and analyze data to drive reduction of MRB
 - Reduce cost and improve quality
- Will require:
 - All CMOs to collect and trend NCM data to baseline supplier NCM process
 - The establishment of a joint DCMA-Supplier NCM Reduction Council when identified thresholds are exceeded
 - Use Consideration as a last resort to encourage NCM reduction and reduce costs with full participation of buying commands and PCO

**Contractor pilot efforts on-going. Policy deployment Summer 2015.
Supports BBP 2.0 – Control Cost Throughout the Product Life Cycle**



Acquisition Insight | Global Engagement | CONTACT US | EMPLOYEE LOGIN | DCMA360 | f t in

SEARCH our site for: [input] [Go]

DCMA DEFENSE CONTRACT MANAGEMENT AGENCY

ABOUT US CUSTOMERS EMPLOYEES eBUSINESS SMALL BUSINESS NEWS ROOM CAREERS eTOOLS FEEDBACK

One Team One Voice DELIVERING GLOBAL ACQUISITION INSIGHT THAT MATTERS.

WELCOME TO DCMA | FORT LEE, VA -
DCMA professionals serve as "information brokers" and in-plant representatives for military, federal, and allied government buying agencies.

OUR AGENCY
Fulfilling our mission means the difference between victory and defeat. It's what inspired our motto - *Optimus Obligare* - which means *Excellence is our Obligation*. Excellence in the work we do. Excellence in the products we deliver.

As a DoD Combat Support Agency, DCMA ensures the integrity of the contracting process, and provides a broad range of contract-procurement management services for America's Warfighters. Our job is to get the very best for the very best. We make sure that only the absolute best equipment, supplies, support, and services are provided to the absolute best fighting force in the world - the U.S. military. Our Director | Our Services

> **MISSION** | We are the independent eyes and ears of DoD and its partners, delivering actionable acquisition insight from the factory floor to the front line ... *around the world*.

> **VISION** | One team, one voice delivering global acquisition insight that matters.

DIRECTORATES & REGIONS

- > DCMAHQ | Headquarters Directorate
- > DCMAO | Operations Directorate
- > DCMAE | Eastern Regional Command
- > DCMAC | Central Regional Command
- > DCMAW | Western Regional Command
- > DCMAI | International Directorate
- > DCMAS | Special Programs Directorate
- > DCMAIT | Information Technology Directorate

CUSTOMER & INDUSTRY ACCESS

Be sure to check out all the latest DCMA Customer Resources... sign up via EWAM today! We welcome your feedback!

- > CAS Directory
- > Contract Management Team Viewer
- > Customer History
- > Careers @ DCMA
- > Delivery Schedule Manager
- > Fed Biz Ops
- > Industry Concerns
- > Pressroom

ORGANIZATION
CONOPS
Headquarters
Directorate/CMO
Regions
Centers

EMPLOYEE ACCESS
DCMA 360
DCMA Intranet
Telework Portal
eTools
Emergency Resources
Employee Exit Survey
Equal Employment Opportunity Office

QUICK LINKS
DCMA Sec 508 Program
Contingency CAS
GCAS Feedback
Cost & Pricing Center
DFAS
Executive Fleet Vehicle
FraudNet
PCARRS
Specialty Metals

f t in

Customers Access



EMPLOYEE LOGIN | DCMA360 | f t in

SEARCH our site for... [input] [Go]

DCMA DEFENSE CONTRACT MANAGEMENT AGENCY

ABOUT US CUSTOMERS EMPLOYEES eBUSINESS SMALL BUSINESS NEWS ROOM CAREERS eTOOLS FEEDBACK

New Customers
Not registered yet? Gain access to the latest DCMA Customer Resources today! Click to request site access via EWAM External Web Access Management

Already Registered?
Currently registered DCMA customers can access the DCMA Intranet by clicking Customer Login below. Thank you for returning to our site.

CUSTOMER LOGIN
(Password Reset)

EWAM

Click on the EWAM Icon

CAS Directory & Contract Management Team Finder



Questions?

Back Up

- **Administration Functions - FAR 42.302a/DFARS 242.302**
 - **71 Standard FAR functions**
 - **2 Standard DFARS functions**
 - **Normal with delegation for administration**
 - Performed as appropriate to the requirements of the contract
 - **PCO may retain all except**
 - Negotiation of forward pricing rate agreements
 - Establishment of final indirect cost rates and billing rates
 - Determination of contractor's compliance with Cost Accounting Standards; including disclosure statement adequacy & compliance
 - Adequacy determination of the contractor's accounting system
- **Additional Functions - FAR 42.302b/DFARS 242.302**
 - **11 Additional Functions**
 - Performed when specifically authorized by the Contracting Officer

• Plant Offices

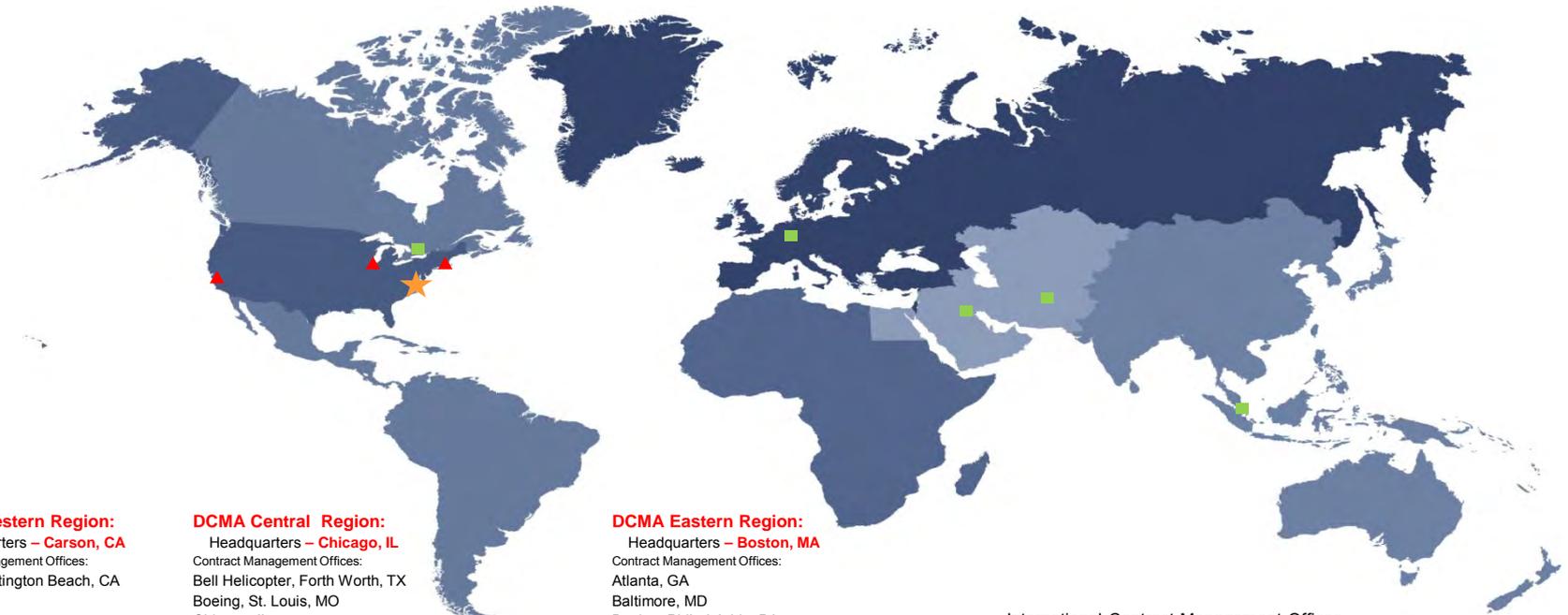
- DCMA office resident in contractor's facilities
- Full administration responsibilities for all contractor contracts
- Lead oversight of major defense contracts throughout supply chain

• Geographic Offices

- DCMA office centrally placed within defined geographic area
- Functional specialists travel to contractor facilities throughout area
- Full administration responsibility for all contracts within area

• Product Specific Offices

- Provides customer-focused support in high-visibility areas
- Administration responsibilities for unique functions/product lines
 - NASA Product Operations – responsible for support to NASA
 - Naval Special Emphasis Operations – responsible for critical programs
 - Aircraft Integrated Maintenance Operations – responsible for aging aircraft
 - Aircraft Propulsion Operations – responsible for complex aircraft engines



DCMA Western Region:

Headquarters – **Carson, CA**
 Contract Management Offices:
 Boeing Huntington Beach, CA
 Denver, CO
 Lathrop, CA
 Lockheed Martin Denver, CO
 Lockheed Martin Sunnyvale, CA
 Los Angeles, CA
 Palmdale, CA
 Phoenix, AZ
 Raytheon, Tucson, AZ
 Santa Ana, CA
 NPO (NASA Product Operations),
 San Antonio, TX

DCMA Central Region:

Headquarters – **Chicago, IL**
 Contract Management Offices:
 Bell Helicopter, Forth Worth, TX
 Boeing, St. Louis, MO
 Chicago, IL
 Dallas, TX
 Dayton, OH
 Detroit, MI
 Huntsville, AL
 Lockheed Martin, Forth Worth, TX
 Twin Cities, MN
 AIMO (Aircraft Integrated Maintenance
 Operations), St. Augustine, FL

DCMA Eastern Region:

Headquarters – **Boston, MA**
 Contract Management Offices:
 Atlanta, GA
 Baltimore, MD
 Boeing, Philadelphia, PA
 Boston, MA
 Garden City, NY
 Hartford, CT
 Lockheed Martin, Marietta, GA
 Lockheed Martin, Moorestown, NJ
 Lockheed Martin, Orlando, FL
 Manassas, VA
 Orlando, FL
 Philadelphia, PA
 Raytheon, Tewksbury, MA
 Sikorsky Aircraft, Stratford, CT
 Springfield, NJ
 APO (Aircraft Propulsion Operations),
 Hartford, CT
 NSEO (Naval Special Emphasis
 Operations), Philadelphia, PA

International Contract Management Offices:

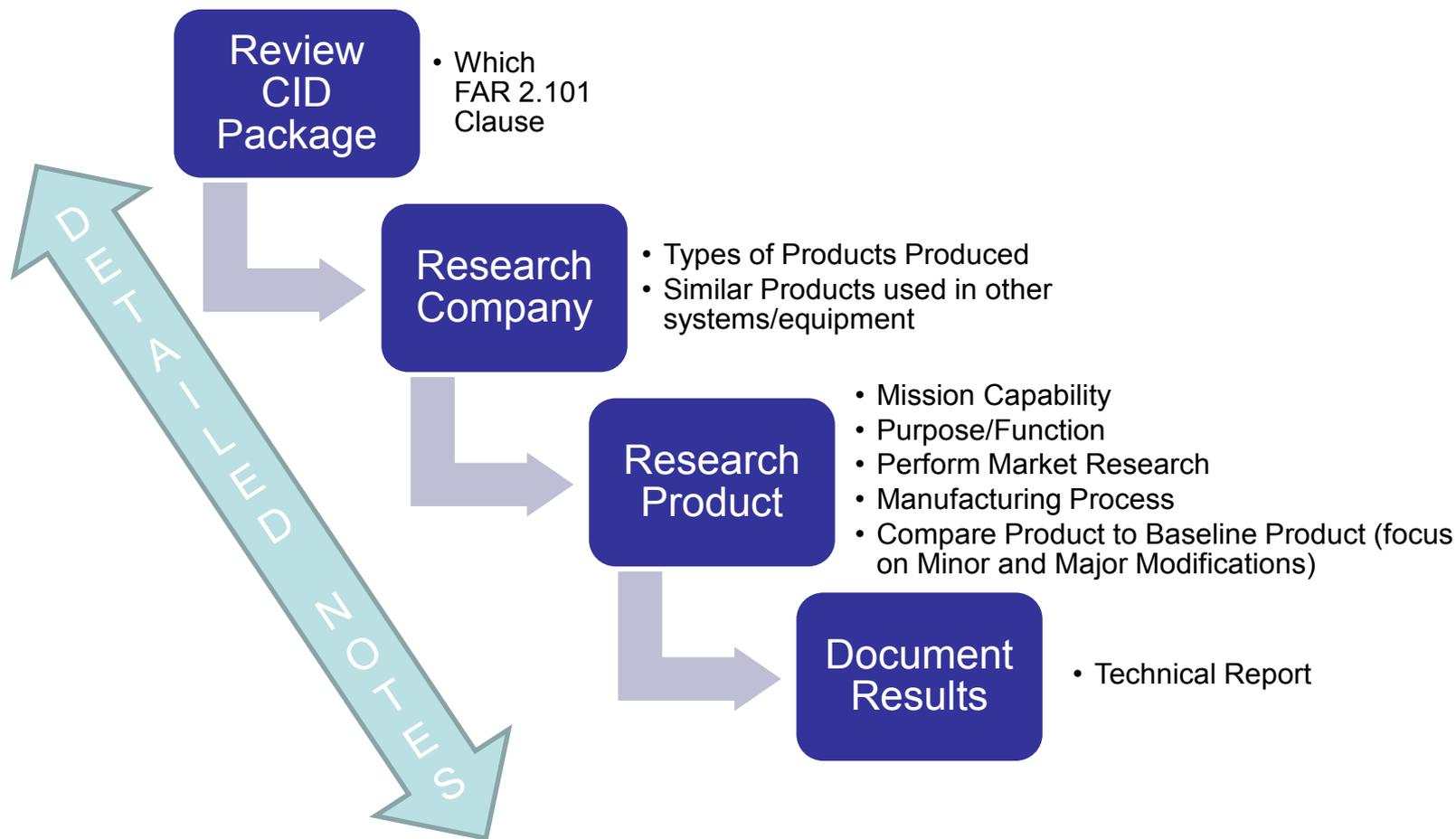
- **DCMA Americas – Ottawa, Canada**
 - **DCMA Europe – Wiesbaden, Germany**
 - **DCMA Middle East – Kuwait City, Kuwait**
 - ***DCMA Afghanistan – Kabul, Afghanistan**
 - **DCMA Pacific – Sembawang, Singapore**
- * Includes Contingency Contract Administration (CCAS) Operations

DCMA Special Programs

- Special Programs East
- Special Programs South
- Special Programs West

KEY

- ★ **DCMA Headquarters – Fort Lee, VA**
- ▲ **Regional Headquarters**
- **International CMOs**
- **Special Programs**



Technical Analysis of a CID package needs to focus on capability and function of product

DPAP Memos:

- Released 11 Jan 2013, memo summarized stand up of ICATs and outlined the expectations of the buying commands to utilize the ICATs

<http://www.acq.osd.mil/dpap/policy/policyvault/USA007555-12-DPAP.pdf>

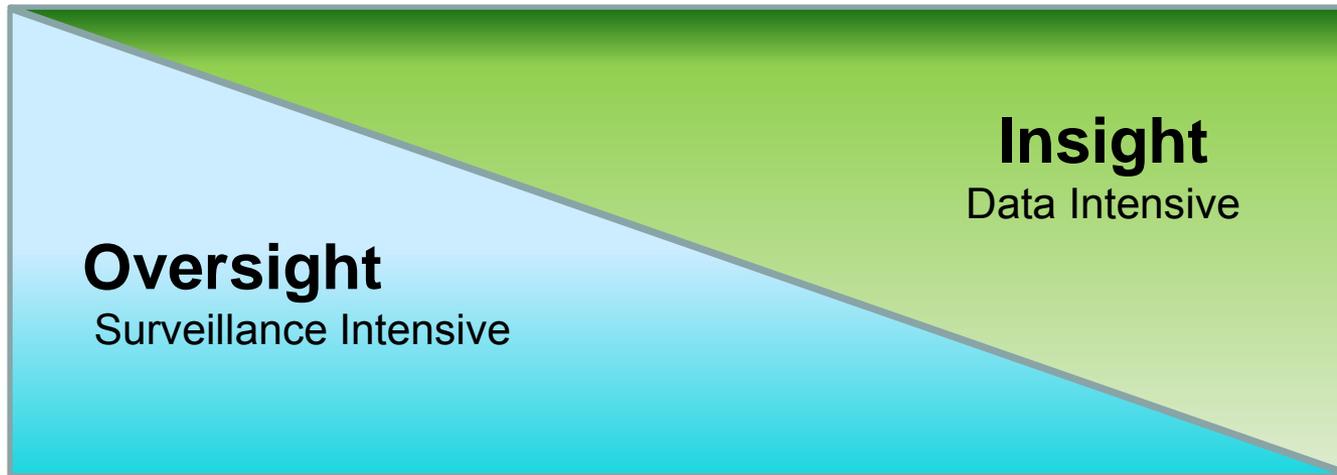
- Second DPAP memo released 21 October 2014 summarized major proposal support from ICATs, “mobile pricing” support from DCMA’s Cost/Pricing Center, and encouraged the use of both activities by the Program Offices

http://www.acq.osd.mil/dpap/policy/policyvault/D_DP_Signed_ICAT_Memo_Oct_2014.pdf

Publications highlighting ICATs throughout DoD:

- Media inquiry – “Inside the Pentagon” – January ‘13
- Air Force PM Gazette: article with a focus on PMs integrating ICATs into their processes/enhanced communications (March ‘13)
- ICATs highlighted in DoD’s Early Bird (June ‘13)
- AT&L Magazine: ICAT article titled “How ICATs Support Better Buying Power 2.0” released in Spring ‘14 edition
- Spring 2015 “Acquisition News & Gazette” article released (follow up to the March ‘13 article in the AF PM Gazette)

Surveillance Data Collection Integration Analysis Synthesis/Reporting



Tactical

Contractor Focused

Contract Administration
Functional Surveillance
Schedule Monitoring
Systems Surveillance

Operational

Sector Focused

Impact Analysis
Sector Analysis
Mitigation Strategies

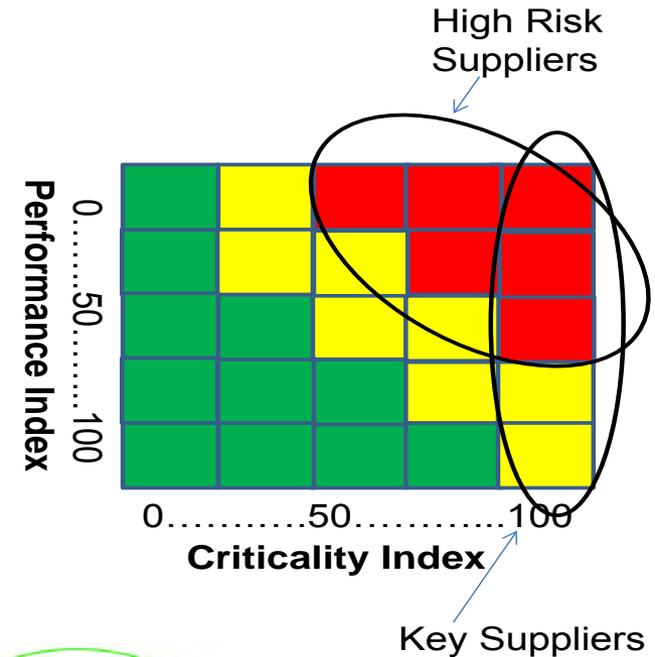
Strategic

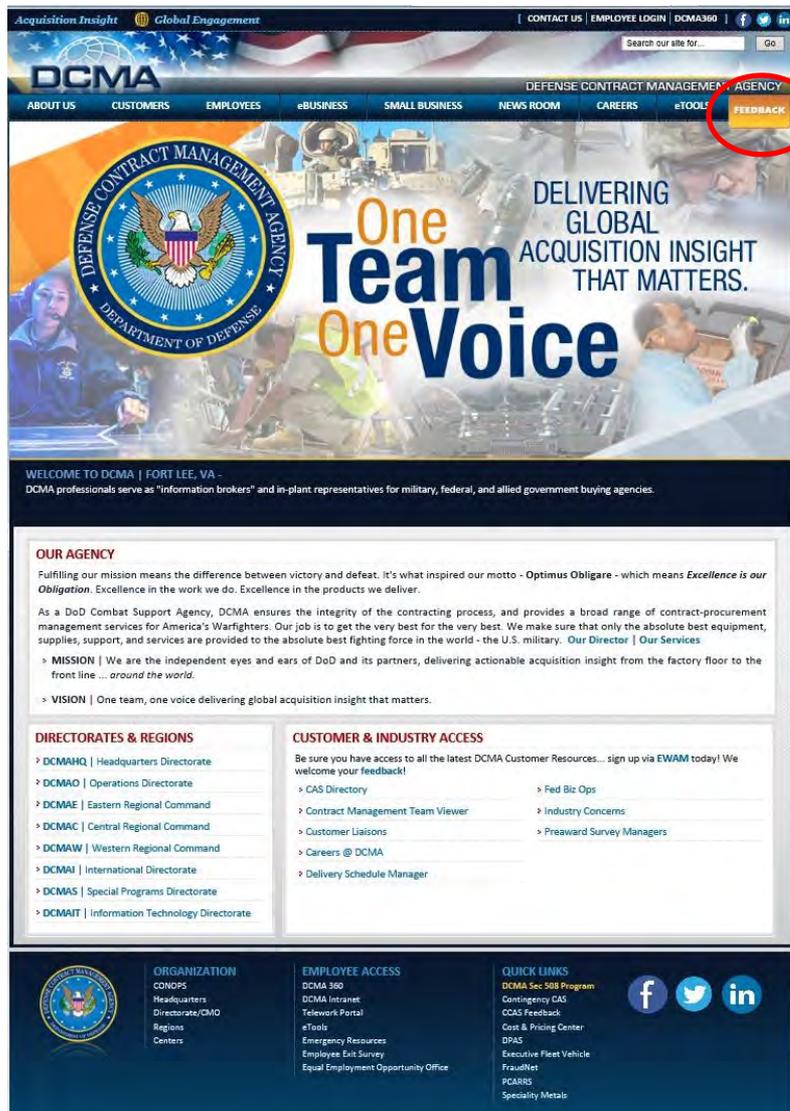
Industry Focused

Strategic Risk
Analysis and
Mitigation



- Defines methodology and consistent surveillance process to become DoD's leading expert in supply chain predictability
- High level roadmap for:
 - risk rating suppliers
 - conducting surveillance
- Establishes common terminology for DCMA processes





Acquisition Insight Global Engagement

CONTACT US | EMPLOYEE LOGIN | DCMA360

DEFENSE CONTRACT MANAGEMENT AGENCY

ABOUT US | CUSTOMERS | EMPLOYEES | eBUSINESS | SMALL BUSINESS | NEWS ROOM | CAREERS | eTOOLS | **FEEDBACK**

One Team One Voice

DELIVERING GLOBAL ACQUISITION INSIGHT THAT MATTERS.

WELCOME TO DCMA | FORT LEE, VA -
DCMA professionals serve as "information brokers" and in-plant representatives for military, federal, and allied government buying agencies.

OUR AGENCY

Fulfilling our mission means the difference between victory and defeat. It's what inspired our motto - *Optimus Obligare* - which means *Excellence is our Obligation*. Excellence in the work we do. Excellence in the products we deliver.

As a DoD Combat Support Agency, DCMA ensures the integrity of the contracting process, and provides a broad range of contract-procurement management services for America's Warfighters. Our job is to get the very best for the very best. We make sure that only the absolute best equipment, supplies, support, and services are provided to the absolute best fighting force in the world - the U.S. military. Our Director | Our Services

- > **MISSION** | We are the independent eyes and ears of DoD and its partners, delivering actionable acquisition insight from the factory floor to the front line ... around the world.
- > **VISION** | One team, one voice delivering global acquisition insight that matters.

DIRECTORATES & REGIONS

- > DCMAHQ | Headquarters Directorate
- > DCMAO | Operations Directorate
- > DCMAE | Eastern Regional Command
- > DCMAC | Central Regional Command
- > DCMAW | Western Regional Command
- > DCMAI | International Directorate
- > DCMAS | Special Programs Directorate
- > DCMAIT | Information Technology Directorate

CUSTOMER & INDUSTRY ACCESS

Be sure you have access to all the latest DCMA Customer Resources... sign up via EWAM today! We welcome your feedback!

- > CAS Directory
- > Contract Management Team Viewer
- > Customer Liaisons
- > Careers @ DCMA
- > Delivery Schedule Manager
- > Fed Biz Ops
- > Industry Concerns
- > Preaward Survey Managers

ORGANIZATION

CONOPS
Headquarters
Directorate/CMO
Regions
Centers

EMPLOYEE ACCESS

DCMA 360
DCMA Intranet
Telework Portal
eTools
Emergency Resources
Employee Exit Survey
Equal Employment Opportunity Office

QUICK LINKS

DCMA Sec 508 Program
Contingency CAS
OCAS Feedback
Cost & Pricing Center
DPAS
Executive Fleet Vehicle
FraudNet
PCARRS
Specialty Metals

f t in

**Quick On-Line
Survey
Access**

**DCMA wants your
feedback on our
services**