

A large American flag is shown on the left side of the poster, waving and partially cut off by the edge. The background is a dark, textured surface with a grid pattern.

2007
DAVID PACKARD

**EXCELLENCE IN
ACQUISITION**

AWARDS CEREMONY



November 7, 2007

Fort Belvoir Officers' Club • Mount Vernon Room

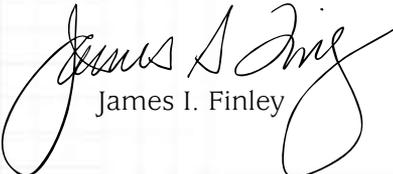


To **THE DEFENSE ACQUISITION WORKFORCE**

When I took over my duties as Deputy Under Secretary of Defense for Acquisition and Technology, I was awed by the tremendous professionalism and ability of our acquisition workforce. I want to reiterate my belief that our acquisition workforce is made up of thousands of high performing, ethical, and conscientious professionals dedicated to making this nation stronger and safer.

I commend the organizations who submitted applications for the 2007 David Packard Excellence in Acquisition Award. This award was established to recognize organizations, groups and teams who have demonstrated exemplary innovation using best practices to achieve acquisition excellence in the Department of Defense.

Congratulations to our winning teams who found new and innovative ways to tap into the talents of their people, and work with Industry to improve and extend the service life of our material and save our nation's resources. I stand proud as a member of this great acquisition community.


James I. Finley

USD(AT&L) Guiding Principles

Relate to the Warfighter

Enterprise Outcome #1: Defense Acquisition Team that proactively engages the warfighter and requirements communities on behalf of the taxpayer.

Enterprise Goal #1: Innovate and collaborate to deliver effective, affordable tools for the joint warfighter.

Run our Business

Enterprise Outcome #2: Defense Acquisition Team that manages programs effectively and efficiently.

Enterprise Goal #2: Lead the enterprise and drive business success.

Take Care of our People

Enterprise Outcome #3: Innovative, creative, and motivated Defense Acquisition Team that leads an innovative, creative, motivated, and leading workforce.

Enterprise Goal #3: Operate as a neighborhood, collaborating and developing people to strengthen the community.

2007 Award Winner



The Mobile Electric Power Integrated Product Team of Marine Corps Systems Command is awarded the David Packard Excellence in Acquisition Award for rapid development, acquisition, and fielding of the Mobile Electric Power Distribution Replacement System. Faced with a drastic increase in demand and low production rates of the legacy tactical electric power distribution system, the team identified commercially available equipment that met requirements for rapid set-up and tear-down, and safe and easy operation in all weather and extreme environmental conditions. Using Commercial Item Procurement with a Statement of Objective for the contracting approach, they teamed with industry in the Small Business sector to develop and test a system consisting of 20 major components that can be tailored to individual Marine unit needs. This team's efforts are recognized for innovative acquisition practices that have resulted in a lower cost, more rugged, and rapidly fielded systems in support of urgent wartime needs. The acquisition excellence exhibited by the team has resulted in life cycle cost reduction and a more capable system now in the hands of Marines.

2007 Award Winner



The OHIO Class SSGN Conversion, Delivery, Modernization, and Test Team is presented the David Packard Excellence in Acquisition Award for efforts during 2006 that resulted in delivery of the second and third SSGNs from conversion on time and within budget, successful conduct of three modernization periods to upgrade fire control and sensors, increased efficiency resulting in reduced weapon systems testing time, and flexible planning for complex developmental and operational testing across all three delivered platforms. The revolutionary OHIO Class SSGN Program converts four deepwater strategic submarines to conventional littoral Sea Shield and Sea Strike platforms, turning a Cold War weapon system into a vital asset directly applicable to today's security environment. Each OHIO Class SSGN can carry up to 154 Tomahawk missiles in 22 missile tubes, has additional berthing for 66 special operations personnel, can conduct swimmer lockouts from integral Lock Out Chambers, and is compatible with existing Dry Deck Shelters and the Advanced SEAL Delivery System. These achievements demonstrate that the SSGN Program made the acquisition system more efficient, responsive, and timely; promoted continuous improvement of the acquisition process; and supported the USD(AT&L) goal of highlighting accomplishments to deliver capability and improve supporting acquisition processes through flexibility, responsiveness, innovation, discipline, and streamlined and effective management.

2007 Award Winner



The Defense Energy Support Center's (DESC) Operation IRAQI FREEDOM (OIF) Bulk Helium Support Team is presented the 2007 David Packard Excellence in Acquisition Award for having distinguished itself by re-engineering the concept of operations for the end-to-end supply chain for the delivery of bulk high-purity helium in support of U.S. Army Aerostat Programs. The Team re-engineered re-supply of OIF Aerostat customer requirements and reduced response time from 2 - 3 weeks to 2 - 3 hours. In addition, the Team saved over \$6.7 million in CY 2006 by refurbishing out-of service Government-owned trailers gathered from numerous customers CONUS-wide and destined for disposal, in lieu of purchasing new trailers for deployment to OIF. The multiple indefinite delivery, indefinite quantity refurbishment contracts employed a unique acquisition strategy that resulted in Contract Line Items for known work to be accomplished on the trailers, as well as unknown repairs that would only be known once the trailers reached the contractor's refurbishment facility. DESC's Bulk Helium Team's efforts in support of the DoD warfighter reflect great credit upon the Defense Logistics Agency and are worthy of this prestigious award.

2007 Award Winner



The Government Fuel Card Program Team is presented the 2007 David Packard Excellence in Acquisition Award for significant accomplishments that directly and positively impacted \$750 million in fueling support to aircraft, tactical vehicles, and warships within the DoD, extending the logistical lifeline and enhancing operational readiness. Team efforts on the SEA Card Order Management System dramatically improved support to ships underway, providing a simple yet secure auditable process for ordering over \$200 million annually in ships' bunker fuel. Strategic sourcing accomplishments on the AIR Card program allowed the Services to maximize the cost and quality benefits of Defense Energy Support Center into-plane contracts, and also led to over \$12 million in DoD savings from posted airport prices when non-contracted airport locations needed to be used. Additional success included development of computer-based training; implementation of Office of Management and Budget and DoD policies; and fiscal stewardship initiatives. Each of these accomplishments provides further testament to the professionalism, innovation, and best acquisition practices making the Government Fuel Card program team worthy of this prestigious award.

Previous Award Winners 2006-2003

2006

The Office of Project Manager, Close Combat Systems (PM CCS)

(U.S. Army)

Project Manager, Infrared Countermeasures (PM IRCM)

(U.S. Army)

**The EA-6B Improved Capability (ICAP) III
and EA-18G Program Teams**

(U.S. Navy)

Defense Energy Support Center Hydrazine Acquisition Team

(Defense Logistics Agency)

2005

44mm Grenades Team

(U.S. Army)

The Joint Standoff Weapons (JSOW) IPT

(U.S. Navy)

Deployable Joint Command and Control Program Team

(U.S. Navy)

2004

B-2 Total System Support Partnership Team

(U.S. Air Force)

The 374th Contracting Squadron Government Purchase Card Team

(U.S. Air Force)

Department of Defense EMALL Team

(Defense Logistics Agency)

2003

Special Operations Craft Riverine (SOCR)

(U.S. Special Operations Command)

Joint Direct Attack Munition (JDAM) Joint Project Office

(U.S. Navy/U.S. Air Force)

Joint Services of Family Decontamination Systems

(U.S. Navy)

Passive Attack Weapon Program Quick Reaction Capability Team

(U.S. Air Force)

Previous Award Winners 2002–1999

2002

Multi-role Anti-armor Anti-personnel Weapon System

(U.S. Special Operations Command)

Theater High Altitude Area Defense Logistics Team

(Missile Defense Agency)

Geosynchronous Lightweight Technology Experiment Program Office

(National Reconnaissance Office)

Pentagon Renovation

(Washington Headquarters Services)

Joint Biological Point Detection System

(U.S. Army)

2001

Small Computer Program

(U.S. Army)

Strategic Sourcing Program Team

(Defense Logistics Agency)

CAD/PAD Program Team

(U.S. Navy)

Joint Surveillance Target Attack Radar (JSTARS) Future Support Team

(U.S. Air Force/DCMA/NGC)

2000

Relay Satellite Team

(National Reconnaissance Office)

Medium Tactical Vehicle Replacement Team

(U.S. Army)

Weapons System MARK 46 Development Team

(U.S. Marine Corps)

1999

Evolved Expendable Launch Vehicle (EELV) System Program Office

(U.S. Air Force)

**Assault Amphibious Vehicle (AAV) Reliability and Maintainability/
Rebuild to Standard Team**

(U.S. Marine Corps)

Joint Program Office, Biological Defense Portal System Team

(U.S. Army)

Defense Contract Management Command,

St. Louis Plant Clearance Team

(Defense Logistics Agency)

437th Airlift Wing Hunley Park Housing Renovation Team

(U.S. Air Force)

Previous Award Winners 1998–1997

1998

Advanced Amphibious Assault Vehicle Program Team

(U.S. Navy/U.S. Marine Corps)

Purchase Card Program Team

(U.S. Army)

Integrated Program Management Initiative Joint Team

(Office of Secretary of Defense)

Attack Submarine Program Office

(U.S. Navy)

1997

The Joint Strike Fighter Program's PM IPT

(Office of Secretary of Defense)

The Special Operations Forces Intelligence Vehicle PM IPT

(U.S. Special Operations Command)

The Construction Flight Working Group

(U.S. Air Force)

The Multifunctional Information Distribution System Program

Office's Communications-Computer Systems Integrated Product Team

(Office of Secretary of Defense)

David Packard

The *David Packard Excellence in Acquisition Award* was established to recognize organizations, groups, and teams who have demonstrated exemplary innovation using best acquisition practices that achieve acquisition excellence in the Department of Defense.

The primary judging criteria for selecting recipients are based on one or more of the following:

- Reducing Life Cycle Cost and achieving best value for the government while balancing the benefits of the nation's socio-economic policies with the cost of government-unique requirements on sellers.
- Making the acquisition system more efficient and responsive while managing risk and anticipating change instead of reacting to it.
- Integrating Defense with commercially available technology into military systems while partnering within DoD and industry.
- Promoting continuous improvement of the acquisition process, including simplifying it, providing incentives for acquisition personnel to innovate, ensuring that every step in the acquisition process adds value, and measuring progress (metrics) toward acquisition system enhancements.
- Supporting specific Under Secretary of Defense for Acquisition, Technology, and Logistics goals and initiatives.



*The David Packard Excellence in Acquisition Award
is the highest presented by the
Under Secretary of Defense for Acquisition,
Technology, and Logistics.*

