

A large American flag is shown on the left side of the poster, waving and partially covering the background. The background is a dark, textured surface with a grid pattern.

2008
DAVID PACKARD

**EXCELLENCE IN
ACQUISITION**

AWARDS CEREMONY



November 5, 2008

Fort Belvoir Officers' Club • Mount Vernon Room

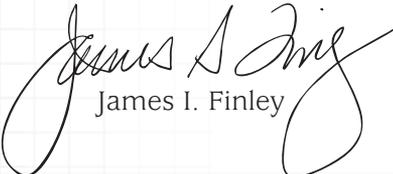


TO THE DEFENSE ACQUISITION WORKFORCE:

When I took over my duties as Deputy Under Secretary of Defense for Acquisition and Technology, I was awed by the tremendous professionalism and ability of our acquisition workforce. I want to reiterate my belief that our acquisition workforce is made up of thousands of high-performing, ethical, and conscientious professionals dedicated to making this nation stronger and safer.

I commend the organizations who submitted applications for the 2008 David Packard Excellence in Acquisition Award. This award was established to recognize organizations, groups, and teams that have demonstrated exemplary innovation using best practices to achieve acquisition excellence in the Department of Defense.

Congratulations to our winning teams that found new and innovative ways to tap into the talents of their people and work with industry to improve and extend the service life of our material and save our nation's resources. I stand proud as a member of this great acquisition community.


James I. Finley

USD(AT&L) Guiding Principles

STRATEGIC THRUST 1

Define Effective and Affordable Tools for the Joint Warfighter

Guiding Principle: The AT&L team must engage the warfighting, requirements, and resourcing communities on behalf of the taxpayer, using collaboration and innovation to develop and deliver joint warfighting tools.

STRATEGIC THRUST 2

Responsibly Spend Every Single Tax Dollar

Guiding Principle: The AT&L team must lead the enterprise and drive business success.

STRATEGIC THRUST 3

Take Care of Our People

Guiding Principle: The AT&L team will operate as a neighborhood, collaborating and developing people to strengthen the community.

STRATEGIC THRUST 4

DoD Transformation Priorities

Guiding Principle: The AT&L team must align with and support the Department's transformation priorities.

2008 Award Winner



The Joint Mine Resistant Ambush Protected (MRAP) Vehicle Program (JMVP) is presented the David Packard Excellence in Acquisition Award for the rapid development, acquisition, and fielding of the MRAP family of vehicles. An initial Joint Urgent Operational Needs Statement in October 2006 for 1,185 vehicles set the stage for an astounding acquisition effort in 2007. Using competitive prototyping; astute industrial base analysis and management; and flexible, creative, and accelerated fielding and sustainment, the JMVP placed 11,904 vehicles on order and fielded over 1,500 vehicles during the year. While meeting statutory requirements, the Joint Program Office (JPO) simultaneously budgeted, contracted, tested, produced, integrated, fielded, and sustained the highly survivable MRAP vehicle fleet. Additionally, the JPO embarked on major upgrades to vehicle protection, load capacity, and mobility in response to warfighter feedback and evolving threats. This accelerated acquisition program has saved many lives and made an exponential contribution to combat effectiveness in the Global War on Terrorism.

2008 Award Winner



The VIRGINIA Class Submarine Program is presented the 2008 David Packard Excellence in Acquisition Award for embracing the principles of acquisition reform since its initiation, having reduced its total program costs since September 2005, returning \$48M in FY08–09 Ship Construction Navy (SCN) funding as a result of improved construction performance. The program evaluated over 150 discrete design and production process changes that increased warfighting capabilities while saving more than \$150M per ship. Cumulative savings over the remaining 20 ships will exceed \$3B (FY05 dollars), reducing the amount of SCN required to finish the Class by 7.3 percent—with a return of investment of 7:1, and the Navy’s investment paid back within 3 ships. The program also reaped savings by improving acquisition process efficiencies, saving \$72M by streamlining the full-ship shock testing requirement, and saving \$60.6M as a result of conducting over 100 Lean Six Sigma process improvement events. The VIRGINIA Class Submarine Program is an extraordinary demonstration of teaming between the Navy and industry that is focused on a common goal of success.

2008 Award Winner



The U.S. Special Operations Command (USSOCOM) Standoff Precision Guided Munition (SOPGM) Quick Reaction Capability Team is presented the 2008 David Packard Excellence in Acquisition Award for distinguishing itself by rapidly fielding a lethal warfighting capability on USSOCOM aircraft while simultaneously improving aircrew survivability. The SOPGM team creatively applied advanced concept demonstration technology to meet a USSOCOM combat mission need for low collateral damage, precision-guided weapons coupled with persistent intelligence, surveillance, and reconnaissance assets employed in the Global War on Terrorism. The team's unconventional thinking and innovative open architecture approach facilitated the development, test, in-field modification, and combat employment of a low collateral damage weapon in record time, delivering devastating combat results on the enemy and demonstrating the rapid acquisition approaches needed to meet the demands of the Global War on Terrorism. The performance of the SOPGM Team reflects the highest credit upon themselves, the U.S. Special Operations Command, and the Department of Defense.

2008 Award Winner



The U.S. Special Operations Command (USSOCOM) Electronic Countermeasures (ECM) Team is presented the David Packard Excellence in Acquisition Award for the rapid development, testing, and fielding of state-of-the-art force protection ECM capabilities. The team executed an adaptable spiral development and acquisition strategy that brought critical life-saving equipment to the operator at the “speed of war.” Faced with a continuously evolving threat, the team implemented an innovative strategy to rapidly incorporate the latest technology into fielded systems in order to respond to anticipated threats. Additionally, the team partnered with industry to solve one of DoD’s most difficult communication challenges—ECM communication fratricide. The team’s actions resulted in the development and fielding of reliable, two-way secure voice communications while retaining maximum force protection. The acquisition excellence exhibited by the team is directly responsible for saving lives while enabling USSOCOM to remain at the forefront of anticipating, rather than reacting to, an extremely adaptive enemy.

Previous Award Winners 2007-2004

2007

**The Mobile Electric Power Integrated Product Team of
Marine Corps Systems Command**

(U.S. Marine Corps)

The Ohio Class SSGN Conversion, Delivery, Modernization, and Test Team

(U.S. Navy)

**The Defense Energy Support Center's (DESC) Operation Iraqi Freedom (OIF)
Bulk Helium Support Team**

(Defense Logistics Agency)

The Government Fuel Card Program Team

(Defense Logistics Agency)

2006

The Office of Project Manager, Close Combat Systems (PM CCS)

(U.S. Army)

Project Manager, Infrared Countermeasures (PM IRCM)

(U.S. Army)

**The EA-6B Improved Capability (ICAP) III
and EA-18G Program Teams**

(U.S. Navy)

Defense Energy Support Center Hydrazine Acquisition Team

(Defense Logistics Agency)

2005

44mm Grenades Team

(U.S. Army)

The Joint Standoff Weapons (JSOW) IPT

(U.S. Navy)

Deployable Joint Command and Control Program Team

(U.S. Navy)

2004

B-2 Total System Support Partnership Team

(U.S. Air Force)

The 374th Contracting Squadron Government Purchase Card Team

(U.S. Air Force)

Department of Defense EMALL Team

(Defense Logistics Agency)

Previous Award Winners 2003–2000

2003

Special Operations Craft Riverine (SOCR)

(U.S. Special Operations Command)

Joint Direct Attack Munition (JDAM) Joint Project Office

(U.S. Navy/U.S. Air Force)

Joint Services of Family Decontamination Systems

(U.S. Navy)

Passive Attack Weapon Program Quick Reaction Capability Team

(U.S. Air Force)

2002

Multi-role Anti-armor Anti-personnel Weapon System

(U.S. Special Operations Command)

Theater High Altitude Area Defense Logistics Team

(Missile Defense Agency)

Geosynchronous Lightweight Technology Experiment Program Office

(National Reconnaissance Office)

Pentagon Renovation

(Washington Headquarters Services)

Joint Biological Point Detection System

(U.S. Army)

2001

Small Computer Program

(U.S. Army)

Strategic Sourcing Program Team

(Defense Logistics Agency)

CAD/PAD Program Team

(U.S. Navy)

Joint Surveillance Target Attack Radar (JSTARS) Future Support Team

(U.S. Air Force/DCMA/NGC)

2000

Relay Satellite Team

(National Reconnaissance Office)

Medium Tactical Vehicle Replacement Team

(U.S. Army)

Weapons System MARK 46 Development Team

(U.S. Marine Corps)

Previous Award Winners 1999–1997

1999

Evolved Expendable Launch Vehicle (EELV) System Program Office

(U.S. Air Force)

**Assault Amphibious Vehicle (AAV) Reliability and Maintainability/
Rebuild to Standard Team**

(U.S. Marine Corps)

Joint Program Office, Biological Defense Portal System Team

(U.S. Army)

Defense Contract Management Command,

St. Louis Plant Clearance Team

(Defense Logistics Agency)

437th Airlift Wing Hunley Park Housing Renovation Team

(U.S. Air Force)

1998

Advanced Amphibious Assault Vehicle Program Team

(U.S. Navy/U.S. Marine Corps)

Purchase Card Program Team

(U.S. Army)

Integrated Program Management Initiative Joint Team

(Office of the Secretary of Defense)

Attack Submarine Program Office

(U.S. Navy)

1997

The Joint Strike Fighter Program's PM IPT

(Office of the Secretary of Defense)

The Special Operations Forces Intelligence Vehicle PM IPT

(U.S. Special Operations Command)

The Construction Flight Working Group

(U.S. Air Force)

**The Multifunctional Information Distribution System Program
Office's Communications-Computer Systems Integrated Product Team**

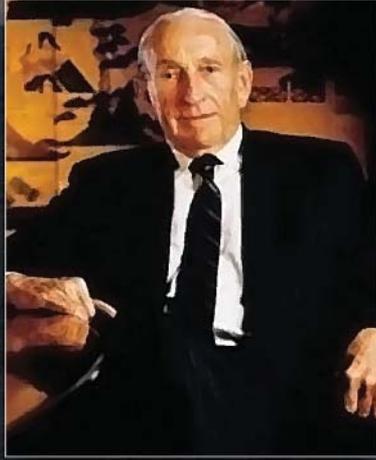
(Office of the Secretary of Defense)

David Packard Excellence in Acquisition Award

The *David Packard Excellence in Acquisition Award* was established to recognize organizations, groups, and teams that have demonstrated exemplary innovation using best acquisition practices that achieve acquisition excellence in the Department of Defense.

The primary judging criteria for selecting recipients are based on one or more of the following:

- Reducing life cycle cost and achieving best value for the government while balancing the benefits of the nation's socioeconomic policies with the cost of government-unique requirements on sellers.
- Making the acquisition system more efficient and responsive while managing risk and anticipating change instead of reacting to it.
- Integrating defense with commercially available technology into military systems while partnering within DoD and industry.
- Promoting continuous improvement of the acquisition process, including simplifying it, providing incentives for acquisition personnel to innovate, ensuring that every step in the acquisition process adds value, and measuring progress (metrics) toward acquisition system enhancements.
- Supporting specific Under Secretary of Defense for Acquisition, Technology and Logistics goals and initiatives.



*The David Packard Excellence in Acquisition Award
is the highest recognition provided by the
Under Secretary of Defense for Acquisition,
Technology and Logistics.*

