



**Commission on Wartime Contracting  
in Iraq and Afghanistan**

A Bipartisan Legislative Commission Established to Study Wartime Contracting

1401 Wilson Boulevard, Suite 300  
Arlington, VA 22209  
Tel: 703-696-9362  
Fax: 703-696-9393  
[www.wartimecontracting.gov](http://www.wartimecontracting.gov)

August 11, 2010

Dr. James McMichael  
Acting President  
Defense Acquisition University  
9820 Belvoir Road  
Fort Belvoir, VA 22060

Dear Dr. McMichael:

The Commission on Wartime Contracting in Iraq and Afghanistan (Commission) requests your presence at our public hearing, **"The Contingency Acquisition Workforce: What Is Needed and How Do We Get There?"** This hearing will examine what progress has been made to overcome barriers in planning, funding, training, and equipping the contingency acquisition workforce. The Commission will also explore what progress has been made and what challenges have been encountered in implementing the recommendations made by the Commission on Army Acquisition and Program Management in Expeditionary Operations in its October 2007 report, "Urgent Reform Required: Army Expeditionary Contracting." A list of general areas of discussion will be forthcoming to aid in your preparation for the hearing.

The hearing will be held on Thursday, September 16, 2010, at 9:30 AM in Room SD-G50 of the Dirksen Senate Office Building.

The law establishing the Commission, Section 841 of the National Defense Authorization Act of 2008 (P.L. 110-181), requires it to study, assess, and make recommendations concerning wartime contracting in Iraq and Afghanistan, from 2003 to the time of its final report in 2011. The public-hearing process is an important part of this mandate. Therefore, it is crucial that all witnesses cooperate with the Commission's request to appear.

We request that your oral testimony be limited to approximately 5 minutes, so that there will be sufficient time for exchange between witnesses and Commissioners. In addition, a written statement must be submitted for the hearing record. We request that your written statement be provided to the Commission no later than Wednesday, September 8, 2010.

We request you notify the Commission of your attendance as soon as possible. Please direct your response to Steve Bassermann of the Commission's staff at (703) 696-2319 or [Stephen.Bassermann@wartimecontracting.gov](mailto:Stephen.Bassermann@wartimecontracting.gov).

Thank you for your assistance in this matter.

Sincerely,

Michael J. Thibault  
Co-Chair, Commissioner

  
Christopher Shays  
Co-Chair, Commissioner

cc: Joseph Johnson, Chief of Staff

**Commissioners:** Michael J. Thibault | Christopher Shays | Clark Kent Ervin | Grant S. Green  
Robert J. Henke | Katherine V. Schinasi | Charles Tiefer | Dov S. Zakheim