

MINUTES
Defense Acquisition University
Board of Visitors
January 26, 2011
San Diego, California

Welcome. General Tuttle, Chairperson, and Mrs. Katrina McFarland, President, DAU, welcomed the Board members and DAU leadership and staff.

Minutes. General Tuttle confirmed that the minutes of the Board's September 15, 2010 meeting were approved on October 8, after a Board review via e-mail. The minutes stand as written.

DAU Support to the Space Acquisition Community. Mr. Rob Tremaine, Associate Dean for Outreach and Mission Assistance at DAU West Region, explained the university's involvement in supporting the space acquisition community. He tied the efforts to two of DAU's Strategic Goals: Supporting congressional and DoD acquisition improvement initiatives through engagement with key acquisition organizations, and proactively engaging customers and stakeholders and developing responsive solutions to enhance performance. Mr. Tremaine identified several space customers and described DAU's organizational alignment with them. Through memoranda of agreement and participation with program management assessment groups, DAU supports these programs in helping to identify problems and solutions; knowledge gained is then utilized to enrich DAU courses.

Mr. Tremaine also discussed DAU's online Space Community of Practice that was launched in 2010, a continuous learning module dedicated to space acquisition, and a space acquisition version of ACQ 201B, Intermediate Systems Acquisition Management.

Reinvigorating Defense Acquisition Research. Dr. Roy Wood, Dean, Defense Systems Management College–School of Program Managers, described the university's actions and continuing plans to reinforce the research element of its mission. With direct linkage to acquisition policy and policymakers, access to the acquisition workforce, and working partnerships with other DoD academic institutions, DAU is postured to examine issues identified as critical to AT&L leadership and share its findings. Among its objectives, DAU will create an agenda of current and pressing research topics, act as a hub of a research network to link those topics with researchers, organize symposia and workshops, and disseminate results through publications and a robust Web presence, facilitating knowledge sharing and collaboration. DAU will create an executive-level Research Advisory Board to help review and prioritize a research agenda, identify resources, and offer guidance.

Dr. Wood outlined a project in which experienced DAU faculty would be embedded in a major defense acquisition program to observe processes; collect data, best practices, and lessons learned; and analyze root causes of problems. Examples of the outcomes of this project would be a program case study, summary report, and article for the Acquisition Research Journal.

Future Direction of DAU. Mrs. Katrina McFarland, President of DAU, shared her vision for the future of the university and the Defense Acquisition Workforce. She anticipates enhanced synergy between DAU and its learning partners and sees the Human Capital Initiatives office at the center of the DAU/Functional Leader/Director, Acquisition Career Management relationship.

Mrs. McFarland proposed a civilian career management process that might parallel that of the uniformed services, e.g., enhancing civilian careers with mobility among assignments and institutionalizing qualification training and qualitative measurements. The current Defense Acquisition Workforce Improvement Act requirements are not entirely adequate and do not include the whole acquisition workforce. She asked the board to assist in scripting such a plan by providing their collective ideas to her in the areas of:

- Understanding the acquisition workforce and its training needs;
- How DAU better partners with other training institutions to deliver required learning assets;
- What governing process is appropriate and what needs to be done to institute it;
- How DAU strategically positions itself in the anticipated budget downturn; and
- How industry manages its functional people.

Retirements: General Tuttle and Vice President Jim McMichael recognized two retiring board members for their dedicated service. RDML Mike Sharp joined the board in 2005 and Mr. John Wilson has been serving since 2006. Both have made significant contributions to the university in their advisory capacity and much gratitude was expressed by the leadership of DAU and their fellow board members.

Ethics Training: Mr. Tim Wray, DAU General Counsel, provided the board members an Ethics Training session in accordance with 5 C.F.R. Section 2638.705(a)(3) and DAU's Annual Ethics Training Plan. After an opportunity to ask questions or seek clarification, Board members signed a prepared statement of completion for the record. Mr. Carl Salzano could not attend the meeting, but participated in the ethics training via video-teleconference.

Action Items: Board members will provide their input per Mrs. McFarland's request to the board chair for consolidation and submission to DAU.

Next Meeting. The next board meeting is scheduled for May 17, 2011, at the DAU Fort Belvoir, Virginia campus.

DECISION:

Approved:



Chairperson, DAU Board of Visitors

Date:

March 15, 2011

ATTENDEES
Defense Acquisition University
Board of Visitors

Meeting Date: January 26, 2011

DAU West Region Campus, San Diego, California

Board members attending:

Ms. Susan Cote, Vice President, Corporate Contracts, Pricing, and Supply Chain,
Northrop Grumman Corporation

Mr. Curtis Gray, Senior Vice President, Human Resources, BAE Systems

Mr. Michael Joyce, Senior Vice President, Operations and Program Management,
Lockheed Martin

Mr. Norman Kamikow, President and Editor in Chief, MediaTec Publishing, Inc.

RDML Michael Sharp, USN (Ret), Senior Director, Capabilities Synthesis Objectives,
Raytheon Company

GEN William G.T. Tuttle, USA (Ret), Consultant

RADM Lenn Vincent, USN (Ret), Industry Liaison, National Defense Industrial
Association

Mr. John C. Wilson, Jr., President, BizDynamics, LLC

Gen Ron Yates, USAF (Ret), Consultant

Board Members not attending:

Ms. Karen Barley, President, Corporate University Enterprise, Inc.

Gen Bernard Randolph, USAF (Ret), Consultant

Mr. Carl Salzano, Vice President, Acquisition, Booz Allen Hamilton

*(NOTE: Mr. Salzano joined the afternoon session of the meeting via video-
teleconference and participated in the Ethics Training for BoV members)*

DAU Personnel attending:

Mrs. Katrina McFarland, President, DAU

Dr. Jim McMichael, Vice President

CAPT Scot Abel, Deputy Director, Learning Capabilities Integration Center

Ms. Kelley Berta, Executive Secretary, DAU Board of Visitors
Mr. Bob Daugherty, Dean, DAU Capital and Northeast Region
Dr. Chris Hardy, Director, eLearning and Technology Center
Ms. Lois Harper, Director of Mission Assistance, DAU West Region
Ms. Meg Hogan Roy, Director, Human Resources
Mr. Jim McCullough, Dean, DAU South Region
Mr. Dave Scibetta, Director, Operations Group
Mr. Tim Shannon, Director, Learning Capabilities Integration Center
Mr. Stephen Skotte, Deputy Chair, Program Management, DAU West Region
Ms. Barbara Smith, Dean, DAU Mid-Atlantic Region
Mr. Travis Stewart, Dean, DAU Midwest Region
Dr. Roy Wood, Dean, Defense Systems Management College – School of Program
Managers
Mr. Andy Zaleski, Dean, DAU West Region